



SUNSHINE COAST REGIONAL DISTRICT  
REGULAR BOARD MEETING  
AGENDA

Thursday, February 13, 2025, 1:00 p.m.  
IN THE BOARDROOM OF THE SUNSHINE COAST  
REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SEHELDT, B.C.

Pages

1. CALL TO ORDER

2. AGENDA

2.1 Adoption of Agenda

3. MINUTES

3.1 Regular Board meeting minutes of January 23, 2025

3

4. BUSINESS ARISING FROM MINUTES AND UNFINISHED BUSINESS

4.1 Motion to Amend Item Previously Adopted

THAT Resolution No. 320/24 of the Regular Board meeting of November 28, 2024, as adopted from the Finance Committee (Round 1 Budget) meeting recommendations of November 25, 2024, be amended as follows to accurately reflect both the additional funding required and the authorized up-to amount to be borrowed from the Municipal Finance Authority (*italicized*):

**Recommendation No. 34** *Sechelt Landfill BC Hydro Connection*

THAT the following budget proposal be approved and included into the 2025 Round 2 Budget:

Budget Proposal 7 – Sechelt Landfill BC Hydro Connection – Additional Funding Required, \$71,666 funded through Municipal Finance Authority Short-Term Loan (Capital Costs) and in 2026 and ongoing a \$4,000 Base Budget Increase through Taxation (Electricity Costs).

AND THAT the Sunshine Coast Regional District authorize up to \$370,666 to be borrowed, under Section 403 of the *Local Government Act*, from Municipal Finance Authority, for the purpose of the Sechelt Landfill BC Hydro Connection project;

AND FURTHER THAT the loan be repaid within five years with no rights of renewal.

5. PRESENTATIONS AND DELEGATIONS

6. REPORTS

6.1 Committee of the Whole meeting recommendation Nos. 2 and 4 - 8 of January 23, 2025

*Recommendation Nos. 1 and 3 previously adopted*

20

6.2	Final 2024 Project Carry-Forwards - Senior Leadership Team	24
	Voting: All Directors - weighted vote	
6.3	RFP 2435002 Contract Award for Island Clean Up Services - Manager, Solid Waste Services	32
	Voting: Participating Directors - Weighted Vote	
6.4	Request for Exemption from SCRD Noise Control Bylaw No. 597 for British Columbia Ferry Services Inc. (BC Ferries) - Deputy Corporate Officer	35
	Voting: All Directors - weighted vote	
7.	<b>COMMUNICATIONS</b>	
8.	<b>MOTIONS</b>	
8.1	Motion Regarding Sunshine Coast Regional Accessibility Advisory Committee THAT the Sunshine Coast Regional District support the District of Sechelt in applying for and administering the Disability Alliance BC municipal funding disbursement in the amount of up to \$10,500 to support the Sunshine Coast Regional Accessibility Advisory Committee's work towards meeting the requirements of Part 3 of the Accessible BC Act on behalf of the District of Sechelt, Town of Gibsons and Sunshine Coast Regional District.	
	Voting: All Directors - 1 vote each	
9.	<b>BYLAWS</b>	
9.1	Sunshine Coast Regional District Financial Plan Bylaw No. 772, 2025 <i>First, Second, Third readings, and Adoption</i>	37
10.	<b>DIRECTORS' REPORTS</b>	
11.	<b>NEW BUSINESS</b>	
12.	<b>IN CAMERA</b> THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (c), (e), (g), and (k) of the <i>Community Charter</i> , "labour relations or other employee relations"; "the acquisition, disposition or expropriation of land or improvements..."; "litigation or potential litigation..."; "negotiations and related discussions respecting the proposed provision of a municipal service..."	
13.	<b>RELEASE OF ITEMS FROM IN CAMERA</b>	
14.	<b>ADJOURNMENT</b>	



**SUNSHINE COAST REGIONAL DISTRICT**  
**MINUTES OF THE MEETING OF THE REGULAR BOARD**

**January 23, 2025**  
**IN THE BOARDROOM OF THE SUNSHINE COAST**  
**REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHelt, B.C.**

**PRESENT:** Chair: A. Toth, District of Sechelt  
L. Lee, Electoral Area A  
J. Gabias, Electoral Area B  
K. Backs, Electoral Area D  
D. McMahon, Electoral Area E  
K. Stamford, Electoral Area F  
D. Inkster, District of Sechelt  
S. White, Town of Gibsons  
P. Paul, shíshálh Nation Government District

**ALSO PRESENT:** T. Perreault, Interim Chief Administrative Officer  
S. Reid, Corporate Officer  
I. Hall, GM Planning and Development  
R. Rosenboom, GM Infrastructure Services  
S. Gagnon, GM Community Services  
C. Armitage, Executive Coordinator  
K. Gower, Legislative Assistant/Recorder

---

**CALL TO ORDER**

*The meeting was called to order at 1:01 p.m.*

**AGENDA**

**Adoption of Agenda**

**014/25** It was moved and seconded

THAT the agenda for the meeting be adopted as presented.

**CARRIED**

**MINUTES**

**Regular Board meeting minutes of January 9, 2025**

**015/25** It was moved and seconded

THAT the Regular Board meeting minutes of January 9, 2025 be approved as corrected to update resolution 003/25 recommendation No. 6 to reflect Director McMahon as the appointee and Director Gabias as the alternate appointee to the Vancouver Island and Coastal Communities Committee on Solid Waste and Circular Economy.

**CARRIED**

**REPORTS**

**Finance Committee meeting recommendation Nos. 1 - 39 of January 13 and 14, 2025**

**016/25** It was moved and seconded

**Recommendation No. 1** *Sunshine Coast Regional District - 2025 Round 2 Budget Overview*

THAT the presentation titled Sunshine Coast Regional District - 2025 Round 2 Budget Overview be received for information.

**Recommendation No. 2** *Divisional Service Plans*

THAT the report titled Divisional Service Plans be received for information.

**Recommendation No. 3** *2025 Draft Support Service Allocation*

THAT the report titled 2025 Draft Support Service Allocation be received for information.

**Recommendation No. 4** *2025 Proposed Projects - Updated at Round 2*

THAT the 2025 Proposed Projects - Updated at Round 2 Summaries be received for information.

**Recommendation No. 5** *Strategic Water Supply Expansion Scenarios Analysis*

THAT the report titled Strategic Water Supply Expansion Scenarios Analysis be received for information.

**Recommendation No. 6** *2025 Round 2 Budget Proposal for Regional Water Service [370]*

THAT the report titled 2025 Round 2 Budget Proposal for Regional Water Service [370] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 3 - Langdale Wellfield Construction, \$18,100,000 including additional 0.45 Full Time Equivalent (FTE) for 2025, funded as follows:
  - Long Term Debt \$13,181,144

- Canada Community Building Funds (Community Works Funds)
  - Area B - \$1,049,734;
  - Area D - \$1,122,091;
  - Area E - \$2,140,187;
- Growing Communities Funds \$606,844

AND THAT the future Full Time Equivalent (FTE) for this Budget Proposal be incorporated as follows:

	2026	2027	2028	2029
Existing FTE	0.08	0.08	0.08	0.08
Additional FTE	0.40	0.40	0.35	0.35
Total for this Project	0.48	0.48	0.43	0.38

AND FURTHER THAT Elector Approval to authorize long-term borrowing up to \$13,181,144 for a minimum term of 20 years be sought through the Alternate Approval Process to fund Regional Water Service’s Langdale Wellfield Construction project.

**Recommendation No. 7** 2025 Round 2 Budget Proposal for Regional Water Service [370]

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 5 - Feasibility Study and Development Raw Water Reservoirs \$399,872 funded from Operating Reserves and including additional 0.35 Full Time Equivalent (FTE) for 2025 and 0.55 FTE for 2026.

**Recommendation No. 8** 2025 Round 2 Budget Proposal for Regional Water Service [370]

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 9 – Senior Utility Operator 1.0 FTE (including light duty truck), \$163,089:
  - \$95,000 for light duty truck funded from Capital Reserves; and
  - 1.0 FTE - prorated at 0.5 FTE for 2025 at \$61,369 funded from User Fees;
  - Base Budget Increase - \$6,720 staffing and vehicle costs funded from User Fees.

**Recommendation No. 9** *2025 Round 2 Budget Proposal for Water Services [365, 366, 370]*

THAT the report titled 2025 Round 2 Budget Proposal for Water Services [365 / 366 / 370] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 13 – Cross Connection Control Program, \$90,000 funded from Operating Reserves (\$4,500 [365], \$9,000 [366] and \$76,500 [370]).

**Recommendation No. 10** *2025 Round 2 Budget Proposal for Various Functions - Forklift Replacement [312 / 366 / 370]*

THAT the report titled 2025 Round 2 Budget Proposal for Water Services [365 / 366 / 370] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – Forklift Replacement:
  - New Forklift funded from Capital Reserves (\$21,000 [370] and \$14,000 [312]);
  - Forklift Transfers funded from Capital Reserves (\$5,000 [366] and \$8,000 [370]).

AND THAT an internal asset transfer to South Pender Harbour Water Service [366] be approved from the Regional Water Service [370] for the forklift;

AND THAT \$5,000 be approved from South Pender Harbour Water Service [366] Capital Reserve to transfer between functions at the fair market value of the forklift;

AND FURTHER THAT \$8,000 be approved from Regional Water Service [370] Capital Reserves to transfer between functions for the repatriation for of Fleet Maintenance's [312] past contribution to the forklift being transferred to the Chapman Water Treatment Plant.

**Recommendation No. 11** *Gibsons and District Fire Protection [210] Deficit*

THAT the report titled Gibsons and District Fire Protection [210] Deficit be received for information.

**Recommendation No. 12** *Gibsons and District Fire Protection [210] - Capital Funding Update*

THAT the report titled Gibsons and District Fire Protection [210] - Capital Funding Update be received for information;

AND THAT for 2025, the Gibsons and District Fire Protection Service's Rescue Apparatus Replacement project in the amount of \$661,100 be funded through the Gibsons and District Fire Protection Equipment and Vehicle upgrade portion of the Macadam Fund Donation rather than long-term debt funding;

AND FURTHER THAT the draft 2025-2029 Financial Plan be amended accordingly.

**Recommendation No. 13** *2025 Round 2 Budget Proposal for Roberts Creek Fire Protection [212]*

THAT the report titled 2025 Round 2 Budget Proposal for Roberts Creek Fire Protection [212] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 – SCRD Firefighter Compensation Action Plan (Roberts Creek Fire Protection) \$79,045 funded through Taxation for 2025 only based on an August 2025 implementation date;

AND FURTHER THAT in support of Firefighter Compensation Action Plan implementation, the following engagement, monitoring and reporting activities be undertaken in 2025:

1. Community engagement related to firefighter compensation models, costs and benefits;
2. Continued engagement with firefighters toward 2026 budget proposals to further update volunteer firefighter compensation.

**Recommendation No. 14** *2025 Round 2 Budget Proposal for Roberts Creek Fire Protection [212]*

THAT the following budget proposal, brought back for reconsideration from 2025 Round 1 Budget, be approved and included into the 2025 Budget as amended:

- Budget Proposal 1 - Roberts Creek Fire Protection Base Budget increase, \$5,000 funded from Taxation.

**Recommendation No. 15** *2025 Round 2 Budget Proposal for Roberts Creek Fire Protection [212]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 3 – Roberts Creek Assistant Chief of Training and Safety, prorated to 0.25 FTE for 2025 at \$27,865 funded through Taxation, increasing to 0.50 FTE in 2026;

AND THAT the Roberts Creek Fire Protection [212] base budget increase by \$7,405 in 2025 and \$5,905 in 2026 and onward for staffing costs funded through Taxation.

**Recommendation No. 16** *2025 Round 2 Budget Proposal for Halfmoon Bay Fire Protection [216]*

THAT the report titled 2025 Round 2 Budget Proposal for Halfmoon Bay Fire Protection [216] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – Halfmoon Bay Deputy Chief, prorated to 0.40 FTE for 2025 at \$46,734 funded through Taxation, increasing to 0.50 FTE in 2026.

**Recommendation No. 17** *2025 Round 2 Budget Proposal for Halfmoon Bay Fire Protection [216]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 – SCRD Firefighter Compensation Action Plan (Halfmoon Bay Fire Protection), \$84,735 funded through Taxation for 2025 only, based on an August 2025 implementation date;

AND THAT in support of Firefighter Compensation Action Plan implementation, the following engagement, monitoring and reporting activities be undertaken in 2025:

1. Community engagement related to firefighter compensation models, costs and benefits;
2. Continued engagement with firefighters toward 2026 budget proposals to further update volunteer firefighter compensation.

**Recommendation No. 18** *2025 Round 2 Budget Proposal for Gibsons and District Fire Protection [210]*

THAT the report titled 2025 Round 2 Budget Proposal for Gibsons and District Fire Protection [210] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – Gibsons and District Volunteer Fire Department (GDVFD) Assistant Fire Chief (1.0 FTE) – Prevention and Safety, prorated to 0.50 FTE for 2025 at \$63,966 funded through Taxation, increasing to 1.0 FTE in 2026;

AND FURTHER THAT the Gibsons and District Fire Protection [210] base budget increase by \$11,555 in 2025 and \$5,555 in 2026 and onward for staffing costs funded through Taxation.

**Recommendation No. 19** *2025 Round 2 Budget Proposal for Gibsons and District Fire Protection [210]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 – SCRD Firefighter Compensation Action Plan (Gibsons and District Fire Protection-[210]) \$150,127 funded through Taxation for 2025 only, based on an August 2025 implementation date;

AND THAT in support of Firefighter Compensation Action Plan implementation, the following engagement, monitoring and reporting activities be undertaken in 2025:

1. Community engagement related to firefighter compensation models, costs and benefits;
2. Continued engagement with firefighters toward 2026 budget proposals to further update volunteer firefighter compensation.



**Recommendation No. 20** *2025 Round 2 Budget Proposal for [218] Egmont and District Fire Protection*

THAT the report titled 2025 Round 2 Budget Proposal for Egmont and District Fire Protection [218] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – SCRD Firefighter Compensation Action Plan (Egmont and District Fire Protection) \$17,643 funded through Taxation for 2025 only, based on an August 2025 implementation date;

AND THAT in support of Firefighter Compensation Action Plan implementation, the following engagement, monitoring and reporting activities be undertaken in 2025:

1. Community engagement related to firefighter compensation models, costs and benefits;
2. Continued engagement with firefighters toward 2026 budget proposals to further update volunteer firefighter compensation.

**Recommendation No. 21** *2025 Round 2 Budget Proposal for 911 Emergency Telephone [220]*

THAT the report titled 2025 Round 2 Budget Proposal for 911 Emergency Telephone [220] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 - 911 Radio Upgrade – Final Phase (2 years), \$1,100,000 funded by Municipal Finance Authority 5-Year Equipment Finance Loan of \$734,830 and Capital Reserves of \$365,170 (\$750,000 in 2025 and \$250,000 in 2026);

AND FURTHER THAT a loan of up to \$734,830 for a term of 5 years be requested through the Municipal Finance Authority Equipment Financing Program under section 403(1)(a) of the *Local Government Act* (Liabilities Under Agreement) to fund the 911 Radio Upgrade project.

**Recommendation No. 22** *2025 Round 2 Budget Proposal for 911 Emergency Telephone [220]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 - Chapman 911 Tower Project Budget Increase, \$66,705 funded from Capital Reserves.

**Recommendation No. 23** *2025 Round 2 Budget Proposal for Regional Planning [500]*

THAT the report titled 2025 Round 2 Budget Proposal for Regional Planning [500] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – Regional Housing Coordinator, \$83,650 funded by a grant-generated by the Municipal Regional Destination Tax through Sunshine Coast Tourism to the SCRD (subject to annual review).

**Recommendation No. 24** *2025 Round 2 Budget Proposal for Regional Planning [500]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 – Regional Housing Policy and Technical Support, \$21,350 funded by a grant-generated by the Municipal Regional Destination Tax through Sunshine Coast Tourism to the SCRD (subject to annual review).

**Recommendation No. 25** *2025 Round 2 Budget Proposal for Rural Planning [504]*

THAT the report titled 2025 Round 2 Budget Proposal for Rural Planning [504] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 - Framework for Land Use Planning for Environmentally Sensitive Areas, \$50,000 funded by Canada Community-Building Funds - Community Works Funds (based on per capita apportionment) - Area A - \$9,604, Area B - \$9,383, Area D - \$11,134, Area E - \$12,272, Area F - \$7,607.

**Recommendation No. 26** *2025 Round 2 Budget Proposal for Hillside Development Project [540]*

THAT the report titled 2025 Round 2 Budget Proposal for Hillside Development Project [540] be received for information;

AND THAT the following budget proposal previously approved and included at 2025 Round 1 Budget, be amended to include the FTE count:

- Budget Proposal 1 - Hillside Headlease Renewal Project (2 years), \$180,000 funded from Operating Reserves - \$90,000 each in 2025 and 2026 (0.3 FTE for 2025 and 2026).

**Recommendation No. 27** *2025 Round 2 Budget Proposal for Ports Services [345]*

THAT the report titled 2025 Round 2 Budget Proposal for Ports Services [345] be received for information;

AND THAT the following budget proposals be approved and included into the 2025 Budget:

- Budget Proposal 1 - Keats Landing Dock Major Repairs – Project Budget Lift, \$268,500 funded from Canada Community-Building Funds - Community Works Funds (Area B - \$56,385, Area D - \$45,645, Area E - \$32,220, Area F - \$134,250);

- Budget Proposal 2 – Capital Project Coordinator, Marine Infrastructure – Budget Lift and 0.13 FTE (not prorated for 2025 and ongoing), \$14,892 funded through Taxation.

**Recommendation No. 28** *Options for Resourcing Park Management Plans*

THAT the report titled Options for Resourcing Three Additional 2025 Budget Proposals (Katherine Lake Park Management Plan, Dan Bosch Park Management Plan and West Beach Park Erosion Mitigation Planning) be received for information.

**Recommendation No. 29** *2025 Round 2 Budget Proposal for Community Parks [650]*

THAT the report titled 2025 Round 2 Budget Proposal for Community Parks [650] be received for information;

AND THAT the following budget proposals be approved and included into the 2025 Budget:

- Budget Proposal 3 - Cliff Gilker Bridges and Trail Remediation (Park Recovery), \$1,198,850 funded from Canada Community-Building Funds - Community Works Funds (Area A - \$272,578, Area B - \$272,578, Area D - \$272,578, Area E - \$272,578, Area F - \$108,538) with ongoing base budget lift of \$1,000 for associated repairs and maintenance funded through Taxation.
- Budget Proposal 5 – Access Improvements to Chaster Park, \$143,000 funded through Taxation with ongoing base budget lift of \$150 for associated repairs and maintenance funded through Taxation.

**Recommendation No. 30** *2025 Round 2 Budget Proposal for Community Parks [650]*

THAT the following budget proposal be deferred to 2026:

- Budget Proposal 6 – Park Management Plan – Katherine Lake \$75,000 funded through Taxation.

**Recommendation No. 31** *2025 Round 2 Budget Proposal for Community Parks [650]*

THAT the following budget proposal be deferred to 2026:

- Budget Proposal 7 – Park Management Plan – Dann Bosch Park, \$75,000 funded through Taxation.

**Recommendation No. 32** *2025 Round 2 Budget Proposal for Community Parks [650]*

THAT the following budget proposal be deferred to 2026:

- Budget Proposal 8 – West Beach Park Erosion Mitigation Planning, \$95,000 funded through Taxation.

**Recommendation No. 33** *2025 Round 2 Budget Proposal for Community Parks [650]*

THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 9 – Pender Harbour Living Heritage Society Community Benefit Grant, \$5,000 funded through Taxation.

**Recommendation No. 34** *2025 Round 2 Budget Proposal for Public Transit [310]*

THAT the report titled 2025 Round 2 Budget Proposal for Public Transit [310] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 - 2025/26 Annual Operating Agreement – Base Budget Lift, \$189,170 funded \$115,785 through Taxation and \$73,385 from BC Transit Recovery / Fare Revenue increasing to \$198,628 in 2026 and \$208,560 in 2027.

**Recommendation No. 35** *2025 Round 2 Budget Proposal for Mason Road Yards [315]*

THAT the report titled 2025 Round 2 Budget Proposal for Mason Road Yards [315] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 - Mason Road Yards Infrastructure Upgrades (Phase 1) - Supporting Phase 2 of Electric Vehicle Project, \$167,000 funded from Local Government Climate Action Plan.

**Recommendation No. 36** *2025 Round 2 Budget Proposal for Field Road Building Maintenance [114]*

THAT the report titled 2025 Round 2 Budget Proposal for Field Road Building Maintenance [114] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 2 - Field Road Vehicle Compound Extension and Upgrades for Additional Electric Vehicles (Part of EV Phase 2 – 2022 Project), \$150,000 funded from Local Government Climate Action Plan.

**Recommendation No. 37** *2025 Round 2 Budget for General Government [110] and UBCM / AVICC Electoral Area Services [130]*

THAT the report titled 2025 Round 2 Budget Proposal for General Government [110] and UBCM / AVICC Electoral Area Services [130] be received for information;

AND THAT the following budget proposal be approved and included into the 2025 Budget:

- Budget Proposal 1 – Conference and Travel – Base Budget Lift, \$14,000 (\$8,000 [110] and \$6,000 [130]) funded through Taxation.

**Recommendation No. 38** *Pender Harbour Health Centre [410] - 2025 Capital Project Funding Options*

THAT the report titled Pender Harbour Health Centre [410] – 2025 Capital Project Funding Options be received for information;

AND THAT Pender Harbour Health Centre Capital Roof Project Request of \$92,250 be deferred to 2026 Budget pending the receipt of a long-range capital plan (minimum five years).

**Recommendation No. 39** *Electoral Areas' Grant-in-Aid Discretionary Balances for 2025*

THAT the report titled Electoral Areas' Grant-in-Aid Discretionary Balances for 2025 be received for information;

AND THAT Electoral Areas' Grant-in-Aid Discretionary Balances be amended and incorporated into the 2025 Budget as follows:

- Electoral Area A [121] - use \$2,000 of surplus to increase discretionary to \$21,000 and reduce taxation by \$1,399;
- Electoral Area B [122] - discretionary at \$18,627 and reduce taxation by surplus of \$3,732;
- Electoral Areas E and F [123] - reduce \$4,000 discretionary to \$0 and further reduce taxation by surplus of \$4,295;
- Community Schools [125] - discretionary at \$10,000 and reduce taxation by surplus of \$682;
- Greater Gibsons Community Participation [126] - use \$1,039 surplus to increase discretionary to \$11,039;
- Electoral Area D [127] - use \$1,000 of surplus to increase discretionary to \$26,000 and reduce taxation by \$1,806;
- Electoral Area E [128] - use \$2,435 surplus to increase discretionary to \$17,435;
- Electoral Area F [129] - discretionary at \$15,000 and reduce taxation by surplus of \$2,183;

AND FURTHER THAT the draft 2025-2029 Financial Plan be amended accordingly.

*Director White opposed adoption of Finance recommendation Nos. 1 to 39.*

**CARRIED**

**Rate Stabilization**

**017/25** It was moved and seconded

THAT the Sunshine Coast Regional District increase the rate stabilization [112/113] by \$100,000 for 2025 through the 2024 surplus.

**CARRIED**

**AVICC Resolutions**

**018/25** It was moved and seconded

THAT the report titled Association of Vancouver Island and Coastal Communities (AVICC) Resolutions be received for information;

AND THAT the resolution titled “Firefighter funding model” be renamed “Volunteer Fire Department Funding Model” and submitted to AVICC prior to the February 6, 2025, deadline, as follows:

WHEREAS volunteer fire departments in rural and remote areas are burdened with longer and more frequent call outs to attend downed powerlines, motor vehicle incidents and other emergency calls until BC Hydro or BC Ambulance arrives on scene;

THEREFORE BE IT RESOLVED that UBCM urge the Province to review the funding model for volunteer fire departments to include reasonable and proportional funding from BC Hydro, BC Ambulance, and ICBC to reduce the burden on local tax payers.

AND THAT the resolution titled “Official Community Plan Renewal and Ministry of Transportation and Infrastructure Participation” be renamed “Emergency Road Network Planning” and submitted to AVICC prior to the February 6, 2025, deadline, as follows:

WHEREAS rural communities cannot meet the challenges of climate change without a climate change and emergency management strategy for critical transportation networks;

AND WHEREAS the Ministry of Transportation and Transit is not required to participate in local government planning processes;

AND WHEREAS planning for growth in our communities is not feasible in the absence of any road network planning by the Ministry of Transportation and Transit;

THEREFORE BE IT RESOLVED that the Province instruct the Ministry of Transportation and Transit to collaborate with local governments on emergency access road plans for rural and unincorporated areas, upon request.

AND THAT the resolution topics “Inaccuracies in the Housing Reports (Provincial Calculations Structure for Rural Areas)”, “Stormwater and Ministry Responsibilities”, and “Abandoned and derelict boats (rafting)” be abandoned.

**019/25** It was moved and seconded

THAT the SCRD Board endorsed AVICC resolution “Volunteer Fire Department Funding Model” be forwarded to the Town of Gibsons for the Town’s consideration of endorsement as a joint sponsor.

**CARRIED**

**Strategic Plan Update**

**020/25** It was moved and seconded

THAT the report titled 2023-2027 Strategic Plan Update be received for information.

**CARRIED**

**Parcel Tax Roll Review - Scheduling & Appointees**

**021/25** It was moved and seconded

THAT the report titled Parcel Tax Roll Review Panel be received for information;

AND THAT:

- Director Gabias, Director Stamford and Director Lee be appointed to the Parcel Tax Roll Review Panel;
- The Parcel Tax Roll Review Panel sitting be scheduled for February 27, 2025 at 9:00 a.m. to be held in the SCRD Boardroom; and,
- The Chief Financial Officer be appointed Collector for the Sunshine Coast Regional District.

**CARRIED**

**Committee of the Whole meeting recommendations Nos. 1 and 3 of January 23, 2025**

**022/25** It was moved and seconded

**Recommendation No. 1** *Hopkins Landing Waterworks District Conversion Options*

THAT the report titled Hopkins Landing Waterworks District Conversion Options be received for information;

AND THAT staff further assesses the implications of entering into a service arrangement for the water supply to the Hopkins residents and report back to the Board in Q3 2025;

AND THAT the budget for the Hopkins Landing Waterworks District (HLWD) Conversion Feasibility Study project be increased by \$55,000 from \$40,000 to \$95,000 and the additional amount be funded from [155] Feasibility Studies - Area F Taxation, including 0.15 additional FTE for 2025;

AND FURTHER THAT the draft 2025-2029 Financial Plan be amended accordingly.

**Recommendation No. 3** *Chaster Well Maintenance and Upgrade*

THAT the report titled Chaster Well Maintenance and Upgrade - Budget Amendment be received for information;

AND THAT the budget for the Chaster Well Maintenance and Upgrade Project be increased by \$329,000 funded from [370] Regional Water Service Capital Reserves;

AND FURTHER THAT the increase to the budget be included in the draft 2025-2029 Financial Plan.

**CARRIED**

*K. Backs, Electoral Area D left the meeting at 1:35 p.m.*

**BYLAWS**

**Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.11, 2024**

**023/25** It was moved and seconded

THAT *Sunshine Coast Regional District Zoning Amendment Bylaw No. 722.11, 2024* be adopted.

**CARRIED**

**Sunshine Coast Regional District Security Issuing Bylaw No. 770, 2025**

**024/25** It was moved and seconded

THAT the report titled Town of Gibsons Borrowing be received for information;

AND THAT the Board consent to the long-term borrowing for the Town of Gibsons for:

- a. \$825,000 over a 10-year term, and
- b. \$2,735,000 over a 20-year term;

AND FURTHER THAT security issuing bylaw Nos. 770 and 771 to consent to borrowing be given three readings and be adopted.

**CARRIED**

**025/25** It was moved and seconded

THAT the Sunshine Coast Regional District Security Issuing Bylaw No. 770, 2025 be read a first, second and third time.

**CARRIED**

**026/25** It was moved and seconded

THAT the Sunshine Coast Regional District Security Issuing Bylaw No. 770, 2025 be adopted.

**CARRIED**



**Sunshine Coast Regional District Security Issuing Bylaw No. 771, 2025**

**027/25** It was moved and seconded

THAT the Sunshine Coast Regional District Security Issuing Bylaw No. 771,2025 be read a first, second and third time.

**CARRIED**

**028/25** It was moved and seconded

THAT the Sunshine Coast Regional District Security Issuing Bylaw No. 771,2025 be adopted.

**CARRIED**

**DIRECTORS' REPORTS**

*The Directors provided an update of their activities in the community.*

*K. Backs, Electoral Area D rejoined the meeting at 1:38 p.m.*

**IN CAMERA**

*The Board moved In Camera at 2:00 p.m.*

*The Board recessed at 2:00 p.m.*

*The Board moved out of In Camera at 3:45 p.m.*

**029/25** It was moved and seconded

THAT the public be excluded from attendance at the meeting in accordance with Section 90 (1) (a), (c), (g), and (i) of the *Community Charter*, "personal information about an identifiable individual..."; "labour relations or other employee relations"; "litigation or potential litigation affecting the municipality..."; "the receipt of advice that is subject to solicitor-client privilege..."

**CARRIED**

**RELEASE OF ITEMS FROM IN CAMERA**

**030/25** It was moved and seconded

THAT the Disaster Mitigation and Adaptation Fund (DMAF) 2025 Budget proposal to establish a dedicated project team toward the ongoing feasibility and development of the raw water reservoirs, as well as any improvements to the Chapman Water Treatment Plant [370] be approved and included in the 2025 Budget:

- 2.0 FTE - (2025 pro-rated) - Senior Lead and Project Manager. This includes wages, benefits and overhead;

- \$100,000 for professional fees - include legal, communication, or engineering;

AND THAT this be funded through Operating Reserves for 2025;

AND THAT the term of the positions be included up to 2032 and re-evaluated in 2027.

**CARRIED**

**031/25** It was moved and seconded

THAT APC member appointments for Electoral Area A - Egmont/Pender Harbour, Area B - Halfmoon Bay, Area D – Roberts Creek and Area E - Elphinstone be appointed as follows:

<b>Electoral Area</b>	<b>Applicant</b>	<b>Term Length (years)</b>
Area A	Jane McQuat Farrer	2
Area A	Sean McAllister	2
Area A	Dennis Burnham	2
Area A	Jay O’Keeffe	2
Area A	Michelle Cunnigham	2
Area A	Robert Fielding	2
Area B	Suzette Stevenson	2
Area B	Barbara Bolding	2
Area B	Kim Dougherty	2
Area B	Joshua Van Klinken	2
Area B	Duncan Smith	2
Area B	Andy Jones-Cox	1
Area D	Robert Hogg	2
Area D	Chris Glew	2
Area D	Meaghan Hennessy	2
Area D	John Allegretti	2
Area D	William Ferguson	2
Area E	Lynda Chamberlin	1
Area E	Ashley St Clair	2
Area E	Catherine Gray	2
Area E	Devin Arndt	2
Area E	Nara Brenchley	2

AND THAT APC selection for Area F be held in abeyance until a sufficient number of candidates, to meet the minimum required to establish an APC, is brought forward;

AND FURTHER THAT letters of appreciation be sent to outgoing members.

**CARRIED**

**032/25** It was moved and seconded

THAT Kristy Child be re-appointed to the Board of Variance for a three-year term.

**CARRIED**

**033/25** It was moved and seconded

THAT Trish Cowley be re-appointed the Ports Monitor Committee representative for the Eastbourne dock for a two-year term;

AND THAT Rob Cocquyt be re-appointed as the Ports Monitor Committee representative for the Halkett Bay dock for a two-year term.

**CARRIED**

**ADJOURNMENT**

**034/25** It was moved and seconded

THAT the Regular Board meeting of January 23, 2025 be adjourned.

**CARRIED**

*The meeting adjourned at 3:45 p.m.*

\_\_\_\_\_  
Certified Correct by the Corporate Officer

\_\_\_\_\_  
Date Confirmed

\_\_\_\_\_  
Chair



**SUNSHINE COAST REGIONAL DISTRICT**  
**RECOMMENDATIONS FROM THE COMMITTEE OF THE WHOLE MEETING**

**January 23, 2025**  
**IN THE BOARDROOM OF THE SUNSHINE COAST**  
**REGIONAL DISTRICT OFFICES AT 1975 FIELD ROAD, SECHULT, B.C.**

**PRESENT:**           Chair:           K. Backs, Electoral Area D  
  L. Lee, Electoral Area A  
  J. Gabias, Electoral Area B  
  D. McMahon, Electoral Area E  
  K. Stamford, Electoral Area F  
  A. Toth, District of Sechelt  
  D. Inkster, District of Sechelt  
  S. White, Town of Gibsons  
  P. Paul, shíshálh Nation Government District

**ALSO PRESENT:**                           T. Perreault, Chief Administrative Officer / Chief Financial Officer  
  S. Reid, Corporate Officer (In Part)  
  R. Rosenboom, GM Infrastructure Services (In Part)  
  S. Gagnon, GM Community Services (In Part)  
  V. Cropp, Manager, Purchasing and Risk Management (In Part)  
  B. Wing, Manager, Financial Services (In Part)  
  J. Waldorf, Manager, Capital Projects (In Part)  
  R. Porte, Assistant Manager, Planning and Development (In Part)  
  S. Misiurak, Manager, Capital Projects (In Part)  
  T. Crosby, Administrative Assistant / Recorder

**OTHERS:**                                   Public: 20  
  Media: 1

---

**1.     CALL TO ORDER**

The meeting was called to order at 9:30 a.m.

**2.     AGENDA**

**2.1   Adoption of Agenda**

The agenda was adopted as amended.

#### 4. REPORTS

##### 4.1 Hopkins Landing Waterworks District Conversion Options

*Ian Thompson, of the Hopkins Landing Waterworks District addressed the Committee.*

###### **Recommendation No. 1**

The Committee of the Whole recommended that the report titled Hopkins Landing Waterworks District Conversion Options be received for information;

AND THAT staff further assesses the implications of entering into a service arrangement for the water supply to the Hopkins residents and report back to the Board in Q3 2025;

AND THAT the budget for the Hopkins Landing Waterworks District (HLWD) Conversion Feasibility Study project be increased by \$55,000 from \$40,000 to \$95,000 and the additional amount be funded from [155] Feasibility Studies - Area F Taxation, including 0.15 additional FTE for 2025;

AND THAT the draft 2025-2029 Financial Plan be amended accordingly;

AND FURTHER THAT this recommendation be forward to the January 23, 2025 Board Meeting.

###### **Recommendation No. 2**

The Committee of the Whole recommended that staff establish an emergency supply agreement with Hopkins Landing Waterworks District (HLWD) through to the conclusion of the HLWD Conversion Feasibility Study.

*The Committee recessed at 9:59 a.m. and reconvened at 10:11 a.m.*

##### 4.2 Chaster Well Maintenance and Upgrade - Budget Amendment

###### **Recommendation No. 3**

The Committee of the Whole recommended that the report titled Chaster Well Maintenance and Upgrade - Budget Amendment be received for information;

AND THAT the budget for the Chaster Well Maintenance and Upgrade Project be increased by \$329,000 funded from [370] Regional Water Service Capital Reserves;

AND THAT the increase to the budget be included in the draft 2025-2029 Financial Plan;

AND FURTHER THAT this recommendation be forwarded to the January 23, 2025 Board Meeting.

### **4.3 2024 Preliminary Surpluses and Deficits**

#### **Recommendation No. 4**

The Committee of the Whole recommended that the report titled 2024 Preliminary Surplus / Deficits be received for information;

AND THAT as per the Sunshine Coast Regional District (SCRD) Financial Sustainability Policy, the 2024 surpluses be transferred to reserves as detailed in Attachment A of the report;

AND THAT the following deficits be funded from Operating Reserves;

- [110] General Government - \$1,238;
- [204] Halfmoon Bay Smoke Control - \$2,557;
- [313] Building Maintenance Services - \$7,942;
- [389] Canoe Road Wastewater Plant - \$30;
- [506] Geographic Information Services - \$4,051;

AND THAT the [155] Feasibility Studies Area F deficit of \$5,625 be funded from 2025 Taxation as previously committed through Board Resolution #235/24;

AND THAT the [210] Gibsons and District Fire Protection Service deficit of \$110,808 be funded from remaining uncommitted operating reserves (\$58,000 est.) with the remainder funded from 2025 Taxation (\$52,808 est.);

AND THAT the [212] Roberts Creek Fire Protection Service deficit of \$36,325 be funded from remaining uncommitted operating reserves (\$2,000 est.) with the remainder funded from 2025 Taxation (\$34,325 est.);

AND THAT the [312] Fleet Maintenance deficit of \$77,739 be funded from remaining uncommitted operating reserves (\$31,000 est.) with the remainder funded from 2025 internal recoveries (\$46,739 est.);

AND FURTHER THAT the [340] Burns Road Street Lighting Service base budget for electricity be increased by \$284 from \$241 to \$525.

### **4.4 Constituency Expenses and Reimbursement of Directors' Travel and Other Expenses Policies**

#### **Recommendation No. 5**

The Committee of the Whole recommended that the report titled Constituency Expenses and Reimbursement of Directors' Travel and Other Expenses Policies be received for information;

AND THAT the Constituency Expenses and Reimbursement of Directors' Travel and Other Expenses policies be adopted as presented.

**4.5 Contracts Between \$50,000 and \$100,000 (October to December)**

**Recommendation No. 6**

The Committee of the Whole recommended that the staff report titled Contracts Between \$50,000 and \$100,000 from October 1, 2024 to December 31, 2024 be received for information.

**4.6 Sunshine Coast Regional Accessibility Advisory Committee Meeting Minutes of December 9, 2024**

**Recommendation No. 7**

The Committee of the Whole recommended that the Sunshine Coast Regional Accessibility Advisory Committee Meeting Minutes of December 9, 2024 be received for information.

**4.7 Ports Monitoring Committee Meeting Minutes of December 10, 2024**

**Recommendation No. 8**

The Committee of the Whole recommended that the Ports Monitoring Committee Meeting Minutes of December 10, 2024 be received for information.

**8. ADJOURNMENT**

The meeting adjourned at 11:17 a.m.

---

Chair

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

---

**TO:** SCRD Board- February 13, 2025

**AUTHOR:** Senior Leadership Team

**SUBJECT:** FINAL 2024 PROJECT CARRY-FORWARDS

---

## RECOMMENDATION(S)

- (1) THAT the report titled Final 2024 Project Carry-Forwards be received for information;**
  - (2) AND THAT the Square Bay Infiltration Reduction project be abandoned and the funds be returned to the Square Bay [387] operating reserves;**
  - (3) AND THAT the Square Bay Infiltration Reduction Repairs project be cancelled and that the funds be returned to the Square Bay [387] operating reserves;**
  - (4) AND FURTHER THAT any remaining ongoing 2024 projects and associated funding be included in the 2025-2029 Financial Plan as presented;**
- 

## BACKGROUND

Carry-forward projects and the associated funding must be transferred for inclusion of the 2025-2029 Financial Plan. This step is legislatively required to ensure staff have the authority to continue with the projects and the values (revenue and expense) are correctly reflected in the final Financial Plan Bylaw.

At the November 28, 2024 Board Meeting the following resolution 320/24 Recommendations No. 15 was adopted:

**Recommendation No. 15**      *2024 Project Carry-Forwards - requests*

THAT the report titled 2024 Project Carry- Forward Requests be received for information;

AND THAT the following projects be cancelled:

- Hillside Development Project - Investment Attraction Analysis [540] - \$90,000 with funds being returned to Operating Reserves;



- Coopers Green Park Hall and Parking-Design Plans [650] - \$40,389 with the funds being returned to Canada Community-Building Fund - Community Works Funds (CWF);
- Lower Road Retaining Wall [665] - \$525,341 with \$15,247 being returned to Operating Reserves and \$510,094 to CWF;

AND THAT the Union of British Columbia Municipalities (UBCM) be notified to remove the Coopers Green Park Hall and Parking Design Plans project from the CWF project list;

AND THAT \$84,452 in CWF expended on the Coopers Green Park Hall and Parking Design Plans project be returned to UBCM and reallocated to the respective Electoral Area B CWF entitlement, recovered through Taxation;

AND THAT the UBCM be notified to remove the 2023 Lower Road Retaining Wall project from the CWF project list;

AND THAT \$16,677 in CWF expended on the Lower Road Retaining Wall project be returned to UBCM and reallocated to the respective Electoral Area D CWF entitlement, recovered through Taxation;

AND FURTHER THAT the items above and carry-forward projects in Attachment A inclusive of full-time equivalents (FTE) be included in the Sunshine Coast Regional District (SCRD) draft 2025-2029 Financial Plan, including authorization to continue with the projects prior to the adoption of the Financial Plan.

The purpose of this report is to confirm the final 2024 carry-forward projects and associated values that have been incorporated into the 2025-2029 Financial Plan in preparation for budget adoption.

## **DISCUSSION**

Since Round 1 Budget in November, there are approximately 187 projects to be carried into 2025.

Several factors have contributed to the delay of projects such as staffing vacancies and general capacity for the volume of projects. Some projects are expected to be multi-year and some projects are expected to be completed in early 2025.

### *Cancelled/Abandoned Projects*

The Square Bay Infiltration Reduction and Square Bay Infiltration Reduction Repairs projects are recommended to be abandoned and cancelled respectively and funding returned to the original source.

Over the past several years several major repairs to the collection system have been completed that have reduced the infiltration. At the same time, staff have improved its

operations of the water treatment plant. Combined, this has resulted in no exceedances of any regulatory requirements for this facility in 2024. The feasibility study that is currently being initiated will guide further upgrades to the collection system.

*Financial Implications*

Carry-forward projects do not have a financial or taxation impact for the newly adopted Financial Plan and only remaining unused funding for the projects is carried over however there are staff or other resources still required for some projects. Any projects whereby staffing will be carried over may have an impact to the financial plan in alignment with collective agreement and/or exempt bylaw increases.

*Communications Strategy*

N/A

**STRATEGIC PLAN AND RELATED POLICIES**

The financial planning process is the mechanism to align the Board’s strategic priorities and polices.

**CONCLUSION**

The final 2024 carry-forward list has been compiled to be included in the 2025-2029 Financial Plan in preparation for adoption.

Carry-forward projects do not have a financial or taxation impact for the current Budget and only remaining unused funding for the projects is carried over though there are some unused staff resources that were approved in 2024 that will be required in 2025.

The SCRD's commitment to aligning projects with strategic priorities remains a key focus during this process.

**Attachment:**

Attachment A: 2024 Final Carry-Forward List

Reviewed by:			
Manager		CFO	
GM/Sr. Manager	X – R. Rosenboom X – S. Gagnon X – I. Hall	Legislative	
CAO/CFO	X – T.Perreault	Other	

**Projects (Non-Staffing)**

Function No.	Project Description	2024 Expense	2024 Budget	2024 Carry forward
110	Hybrid Meeting Solutions and Board Room Modifications	24,019	49,195	25,176
110	Organizational Corporate Review	4,866	10,000	5,134
110	Organizational Corporate Review-Phase II	-	30,000	30,000
110	Electronic Documents Records Management System Conversion Consulting	19,800	40,000	20,200
110	Corporate Workplan	26,269	40,000	13,731
112	Budget Software	-	234,111	234,111
114	Electric Vehicle (EV) Charging Stations-phase 2 (Field Road Portion)	12,709	20,161	7,452
114	COVID-19 space Planning	4,922	34,101	29,179
115	LinkedIn Annual Recruiter Package License	-	12,000	12,000
116	Business Continuity Management Program	2,550	18,000	15,450
116	Corporate Security Assessment	49,000	60,000	11,000
117	Vehicle Replacement (EV)	-	65,000	65,000
117	Server Replacements	217,041	302,000	84,959
117	Microsoft Teams Phone Conversion	46,440	88,000	41,560
117	Electronic Documents Records Management System Conversion Software	27,960	45,000	17,040
117	Records Conversion to MS Sharepoint	21,161	80,000	58,839
117	Cityworks Process & Configuration	25,610	35,000	9,390
136	Community Climate Plan	2,792	18,928	16,136
136	Coastal Flooding Project	115,785	510,000	394,215
151	Dream Valley Estates Water System Feasibility	-	30,000	30,000
155	Connected Coast Connectivity Feasibility Study	-	2,500	2,500
155	HLWD Conversion Feasibility Study	32,544	40,000	7,456
155	New Brighton Dock Ownership & Operations Feasibility Study	5,625	25,000	19,375
200	Enforcement Action	-	35,000	35,000
210	Emergency Generator	7,628	150,000	142,372
210	Pumper Apparatus Replacement	164,582	1,699,500	1,534,918
210	Hall #1 Lighting, Interior	-	4,799	4,799
210	Hall #1 Lighting, Exterior	-	27,300	27,300
210	Hall #1 Emergency Alarm	-	31,800	31,800
210	Hall #1 Gear Washing Machine	-	12,193	12,193
210	Hall #2 Transformer	-	8,300	8,300
210	Hall #2 Control Panel	-	4,400	4,400
210	Interior Door, Fire	-	6,700	6,700
210	Hazmat A Suits	-	10,500	10,500
210	Vehicle, Ford E350	-	157,500	157,500
210	SCRD Corporate Recycling Program infrastructure costs-GDVFD	-	1,279	1,279
212	Exhaust Fan and Electrical Panel	3,496	8,500	5,004
212	Electrical Panel	-	32,000	32,000
212	Strut Rescue Kit Upgrade	10,039	10,700	661
212	Ford F150	-	157,500	157,500
212	Uniforms	8,955	15,000	6,045
212	Fire Department Continuous Improvement-RCVFD	51,120	60,000	8,880
216	Unit Heaters	-	9,900	9,900
216	Electrical Panel	-	4,300	4,300
216	Emergency Alarm	-	17,700	17,700
216	Rescue 1 Fire Apparatus Replacement	-	623,200	623,200
216	Firehall #2 Redevelopment Design	-	250,000	250,000
218	Fire Department Continuous Improvement-EDVFD	8,793	30,000	21,207
220	Chapman Creek Radio Tower	20,072	467,635	447,563
220	Radio Tower Capital Project Consulting Services	17,870	56,291	38,421
220	911 Emergency Communications Equipment Upgrade	5,827	66,653	60,826
220	Next Generation 911 Project	-	45,000	45,000
222	EOC Tower Equipment & Training	4,152	13,500	9,348
222	Contracted Services for Statutory, Regulatory & Bylaw Reviews	-	20,000	20,000
222	Community Evacuation Planning Support	-	20,500	20,500
222	Emergency & Disaster Management Act-Indigenous Engagement Requirements	-	48,000	48,000
222	EOC Tower Equipment & Training	13,463	14,595	1,132
222	Evacuation Route Planning	-	239,140	239,140
222	2024 -2026 Firesmart Community Funding & Supports	7,439	55,911	48,472
290	Animal Control Vehicle	-	100,000	100,000
310	Security Improvements (Public Transit)	-	5,603	5,603
310	Transit Vehicle Replacement	-	65,000	65,000
312	Security Improvements (Maintenance Facility)	-	5,603	5,603
312	HVAC Maintenance Safety System	6,455	3,000	3,455
312	Electric Vehicle Maintenance - Charger/Tools/Diagnostic Equipment	-	3,932	3,932
312	Corporate Fleet Strategy	17,375	75,000	57,625
315	Corporate Electric Vehicle (EV) Charging Stations-phase 2 (Mason Road Portion)	16,489	44,774	28,285
315	Mason Road Lease Renewal & Site Plan Implementation	11,161	32,500	21,339

Function No.	Project Description	2024 Expense	2024 Budget	2024 Carry forward
345	West Bay Float	30,876	214,618	183,742
345	Halkett Bay Approach	27,559	39,724	12,165
345	Keats Landing Float & Dolphins	14,322	93,487	79,165
345	Gambier Harbour Structural Components	20,409	49,988	29,579
345	Eastbourne Wharhead Repairs	32,518	103,636	71,118
345	Ports Major Capital Projects	-	213,586	213,586
345	Hopkins Landing Port Major Replacements	61,828	572,680	510,852
350	Future Solid Waste Disposal Options Study – Phase 2	-	186,364	186,364
350	Solid Waste Management Plan	37,837	82,002	44,165
351	Pender Harbour Transfer Station Site Improvements – Phase I	17,152	60,961	43,809
351	Pender Harbour Transfer Station Site Improvements-Phase 2	-	765,000	765,000
352	Power Supply Replacement	-	264,224	264,224
352	Sechelt Landfill Stage K Closure	-	3,200,000	3,200,000
352	Propane Tank Storage	10,421	30,000	19,579
352	Mattress Trailer Ramp	-	15,000	15,000
352	Handheld Gas Monitors	5,992	15,000	9,008
352	Vertical Expansion SL	-	152,757	152,757
352	Sechelt Landfill Contact Water Pond Relocation-Construction	10,197	925,000	914,803
352	Sechelt Landfill Scale	27,001	150,000	122,999
352	Biocover Feasibility Study-Phase 2	53,469	111,568	58,099
352	Post-closure Operations and Maintenance Plan	-	6,532	6,532
352	SL Regulatory Reports & Hazardous Waste Registered Site Application	-	46,240	46,240
352	Sechelt Interim Power Supply	49,628	52,000	2,372
352	Sechelt Landfill Site Improvements-Fence Repairs	2,710	20,000	17,290
365	Emergency Generator	-	125,000	125,000
365	Customer Relationship Management Tool [365]	-	2,500	2,500
365	NPH Watermain Replacement	3,296	842,821	839,525
365	Pneumatic Boring Tool [365]	-	5,100	5,100
365	SCADA Upgrade [365]	2,559	49,826	47,267
365	Water Supply Plan - NPHWS	19,972	51,870	31,898
365	Water Meter Data Analytics - NPHWS	-	2,302	2,302
365	Water Rate Structure Review-Phase 2 [365]	423	3,000	2,578
365	Garden Bay Treatment Plan Improvements	-	200,000	200,000
365	Bylaw 320 Review [365]	-	2,000	2,000
365	NPH-Water Strategy Implementation	1,940	4,350	2,410
365	NPH & SPH System Connection Feasibility Study & Design	-	50,000	50,000
365	Fire Flow Action Plan	-	50,000	50,000
366	Customer Relationship Management Tool [366]	-	5,000	5,000
366	McNeil Lake Dam Safety Improvements-Construction	547,638	646,232	98,594
366	South Pender Harbour Watermain Replacement	-	588,858	588,858
366	SPHWTP Heater Replacement	-	77,451	77,451
366	Pneumatic Boring Tool [366]	-	10,200	10,200
366	SCADA Upgrade [366]	5,117	99,650	94,533
366	Water Supply Plan - SPHWS	19,972	51,871	31,899
366	Water Meter Data Analytics - SPHWS	-	4,605	4,605
366	Dogwood Reservoir Feasibility	-	108,000	108,000
366	Water Rate Structure Review-Phase 2 [366]	600	6,000	5,400
366	Bylaw 320 Review [366]	-	4,000	4,000
366	SPH-Water Strategy Implementation	1,940	8,700	6,760
366	NPH & SPH System Connection Feasibility Study & Design	-	50,000	50,000
366	Water Supply Analyses	-	85,000	85,000
366	Fire Flow Action Plan	-	65,000	65,000
370	Chaster Well Upgrades (Well Protection Plan - Phase 2)	2,910	114,876	111,966
370	Chapman Water Treatment Plant Chlorination System Upgrade	95,585	287,241	191,656
370	Universal Water Meter Installations - Phase 3 (DOS)	5,391,570	8,926,681	3,535,111
370	Cove Cay Pump Station Rebuild and Access Improvements	19,783	900,000	880,217
370	Chapman Creek Water Treatment UV Upgrade	30,616	2,083,573	2,052,957
370	Church Road Well- Construction Phase	122,495	390,165	267,670
370	Groundwater Investigation- Langdale	84,168	653,342	569,174
370	Chapman & Edwards Dam Improvements	5,296	5,890	594
370	Reed Rd. Pump Station Zone 4 Improvements	-	70,000	70,000
370	Customer Relationship Management Tool [370]	-	42,500	42,500
370	Valve Stems for Selma 2 Isolation	-	66,740	66,740
370	Chapman Lake Dam Safety Improvements – Construction	424,943	990,269	565,326
370	Edwards Lake Dam Safety Improvements – Construction	311,889	721,555	409,666
370	Single Axle Dump Truck	-	225,000	225,000
370	Egmont Water Treatment Plant Filtration Upgrades-Preliminary Development	-	200,000	200,000
370	Egmont Egmont Water Treatment Plant Filtration Upgrades-Feasibility Study	4,983	75,000	70,017
370	Chapman Creek WWTP - Mechanical Equipment Upgrades	12,420	135,000	122,580
370	Exposed Watermain Rehabilitation Chapman Intake Line	62,994	220,000	157,006
370	Sechelt Nation Government District - Zone Metering	-	250,000	250,000

Function No.	Project Description	2024 Expense	2024 Budget	2024 Carry forward
370	Eastbourne Groundwater Supply Expansion	-	1,200,000	1,200,000
370	EOC Task #225989- Reed Road Building Repair (Capital)	-	100,000	100,000
370	Generator Purchases	-	375,000	375,000
370	Chapman WTP HVAC Replacement	17,715	152,451	134,736
370	Chapman WTP- Distribution Meters	-	104,000	104,000
370	Chapman Creek Raw Water Pump Station Upgrade	-	111,888	111,888
370	Flat Bed Crane Truck and Medium Size Truck	-	295,000	295,000
370	Pneumatic Boring Tool [370]	73,568	86,700	13,132
370	SCADA Upgrade [370]	17,910	351,589	333,679
370	Implementation of Shisháh Nation Foundation Agreement	-	7,539	7,539
370	Bylaw 422 Update	-	29,820	29,820
370	Water Treatment Plant Sludge Residuals Disposal & Planning	-	511,732	511,732
370	Water Metering Data Analytics	-	39,142	39,142
370	Groundwater Investigation-Maryanne West Park	7,784	100,000	92,216
370	Feasibility Study Surface Water Intake Upgrades Gray Creek	7,227	91,815	84,588
370	Water Supply Plan: Water Distribution Model Update and Technical Analysis	59,916	83,556	23,640
370	Water Rate Structure Review-Phase 2 [370]	1,000	51,000	50,000
370	Water Supply Plan: Feasibility Study Long-Term Ground Water Supply Sources	17,200	533,497	516,297
370	Edwards Lake Siphon Decommissioning	-	100,000	100,000
370	EOC Task #225989- Reed Road Building Repair	-	64,844	64,844
370	Bylaw 320 Review [370]	-	34,000	34,000
370	RWS-Water Strategy Implementation	5,819	73,950	68,131
370	Church Road Compliance Monitoring	136,246	294,697	158,451
370	Lower Crown Reservoir Feasibility Assessment	9,570	100,000	90,430
370	Aquifer 560 Watershed Agreement	-	61,100	61,100
370	Chapman Creek Environmental Monitoring Plan-Operational Project	-	150,000	150,000
370	Fire Flow Action Plan	-	135,000	135,000
381	Septic Field Repairs	-	1,840	1,840
382	Woodcreek Park WWTP System Upgrade	53,404	906,738	853,334
382	Woodcreek Park-WWTP Collection System Designs	-	18,918	18,918
382	Woodcreek Park Inspection Chamber Repairs	-	5,964	5,964
383	Feasibility & Planning Study [383]	-	7,500	7,500
383	Statutory Right of Way- Sunnyside WWTP	16,301	19,525	3,224
384	Statutory Right of Way- Jolly Roger WWTP	-	1,649	1,649
384	Outfall Maintenance-Phase 1 [384]	-	11,000	11,000
384	Feasibility & Planning Study [384]	-	12,500	12,500
385	Statutory Right of Way- Secret Cove WWTP	-	4,000	4,000
385	Outfall Maintenance-Phase 1 [385]	-	11,000	11,000
385	Feasibility & Planning Study [385]	-	12,500	12,500
386	Filter Commissioning	-	74,524	74,524
386	Generator Replacement	-	162,000	162,000
386	Lee Bay Collection System Repairs	-	13,850	13,850
387	Square Bay System Upgrade Planning	-	15,000	15,000
388	Langdale Wastewater Treatment System Upgrade	-	1,024,966	1,024,966
388	Statutory Right of Way-Langdale WWTP	-	4,000	4,000
389	Root Mitigation/Removal	-	4,952	4,952
390	Merril Crescent Electrical Replacement	-	25,000	25,000
393	System Repairs & Upgrades	6	15,777	15,771
393	Statutory Right of Way-Lily's Lake WWTP	-	4,000	4,000
400	Seaview Cemetery Expansion	93,687	589,400	495,713
500	Regional Housing Coordinator	64,164	114,034	49,870
504	Planning Enhancement & OCP Harmonization	135,733	566,200	430,467
504	Environmental Planning Support	-	37,500	37,500
504	DAPR Implementation-Change Management	-	50,000	50,000
504	DAPR Implementation-Software Support	-	25,000	25,000
504	Regional Land Evaluation	-	35,000	35,000
504	Development Approvals Process Enhancement Project	-	150,000	150,000
540	Hillside Development Project- Headlease Renewal	80,535	194,797	114,262
540	Culvert Repair/Replacement-Option Development	11,949	200,000	188,051
613	Dehumidifier (2022 GACC)	-	162,700	162,700
613	Expansion Tank (ET1)	3,743	7,000	3,257
613	Heat Exchangers (Under Slab)	-	24,800	24,800
613	Heat Exchangers (Snowmelt)	-	24,800	24,800
613	Pumps (P2-P4)	-	50,200	50,200
613	Brine Chiller	185,084	462,600	277,516
613	Court Divider Walls	-	171,400	171,400
613	Faucets	-	52,000	52,000
613	Brine Pump & Motor (P1)	9,741	20,100	10,359
613	Ground Faults	-	2,900	2,900
613	Water Piping, Pump Room (CPVC)	1,476	10,000	8,524
613	Supply/Return Air to Air Heat-x	5,085	6,587	1,502

Function No.	Project Description	2024 Expense	2024 Budget	2024 Carry forward
613	Roof Heat-X Supply/Exhaust Motor	-	56,000	56,000
613	Pool Valves and Controls	1,764	108,700	106,936
613	Packaged Roof Top Unit #2	-	67,700	67,700
613	Interior Door, Fire (Chemical Room)	-	14,200	14,200
613	Faucets	-	20,300	20,300
613	Lighting, Interior (Pool Area)	-	152,700	152,700
613	Exterior Door, Glazed	-	7,975	7,975
613	Interior Door, Standard	-	42,900	42,900
613	Interior Door, Fire	-	47,600	47,600
613	Septic Disposal System	2,487	14,500	12,013
613	Air Handling Units	-	124,100	124,100
613	Signage	-	7,300	7,300
613	Toilet Partitions	-	29,000	29,000
613	Faucets	-	13,100	13,100
613	Boiler	-	6,800	6,800
613	Exhaust Fan	-	6,400	6,400
613	Heat Recovery Ventilator	-	56,800	56,800
613	Packaged Rooftop Units	-	32,500	32,500
613	DDC	-	32,900	32,900
613	Vehicle, Light	-	60,100	60,100
613	Packaged Rooftop Units	105,560	164,022	58,462
613	Interior Door, Standard	-	20,400	20,400
613	Interior Door, Fire	-	12,500	12,500
613	Interior Door, Glass	-	7,200	7,200
613	Faucets	-	7,100	7,100
613	Exhaust Fan	-	2,404	2,404
613	Ground Faults	-	7,500	7,500
613	Parking Lot, Asphalt	-	150,400	150,400
613	SAC Sprinkler System Replacement	275,658	495,856	220,198
613	General Recreation Capital Renewal Funding	-	1,257	1,257
613	Condenser, Heat Exchanger, and Pump Replacement (GACC) (GACC)	-	900,000	900,000
613	GACC Roof Replacement	15,098	2,899,900	2,884,802
613	SAC Roof Replacement	13,896	556,300	542,404
613	SAC Heat Pump Replacement	144,161	250,000	105,839
613	Carbon Neutral Design – Recreation Facilities	-	14,785	14,785
613	Junior Hockey SCRDP Project Leadership	6,286	21,700	15,414
613	SCA Water Well Investigation	-	60,000	60,000
614	Fitness Equipment Replacement	-	130,200	130,200
614	Treadmills	-	32,400	32,400
614	Crunch Bench, Flat Bench, Plate Rack, Body Bars	-	3,700	3,700
614	Aquatic Instructor Training One-time Costs	-	14,592	14,592
615	Recreation Facilities Needs Assessment	9,713	69,425	59,713
625	Annual Gym Equipment Replacement	-	23,865	23,865
625	Aquatic Instructor Training One-time Costs	-	2,382	2,382
625	Storage Container	8,424	10,000	1,576
646	Special Project Request-Computer Upgrade	-	1,000	1,000
650	Coopers Green Park Boat Ramp Concrete Repairs	1,615	33,963	32,348
650	Vinebrook Bridge Replacement	1,028	61,920	60,892
650	Truck Replacement	-	95,000	95,000
650	HVAC Upgrade	-	40,000	40,000
650	Playground	-	75,000	75,000
650	Halfmoon Bay Community Hall	56,968	3,309,052	3,252,084
650	Rosemary Lane (Keats Island) Erosion Mitigation	23,000	56,250	33,250
650	Coopers Green Park Enhancements	8,893	633,238	624,345
650	Cliff Gilker Sports Field Irrigation System	-	189,407	189,407
650	Katherine Lake Access Road Emergency Remediation	86,879	275,000	188,121
650	Nominal Rent Tenure Application	-	21,500	21,500
650	Sunshine Coast Sports Fields Strategy	29	18,800	18,771
650	Parks Engineered Structure Inspections	-	60,000	60,000
650	Cliff Gilker Sports Field Recovery	7,546	13,940	6,394

## Staffing

Function No.	Project Description	2024 Expense	2024 Budget	2024 Carry Forward
112	Budget Software	-	15,889	15,889
222	2024-2026 Firesmart Community Funding & Supports	97,472	113,089	15,617
345	Hopkins Landing Port Major Replacements	11,386	22,030	10,644
352	Sechelt Landfill Stage K Closure	-	19,886	19,886
352	Vertical Expansion Sechelt Landfill	306	12,243	11,937
352	Sechelt Landfill Contact Water Pond Relocation-Construction	-	16,012	16,012
365	SCADA Upgrade [365]	77	7,893	7,816
366	SPHWTP Heater Replacement	-	2,552	2,552
366	SCADA Upgrade [366]	52	15,787	15,735
370	Chapman WTP HVAC Replacement	-	2,552	2,552
370	Covecay Water System Upgrade	-	22,438	22,438
370	Chapman WTP- Distribution Meters	-	38,830	38,830
370	Chapman Creek Raw Water Pump Station Upgrade	-	18,112	18,112
370	SCADA Upgrade [370]	19,841	55,255	35,414
386	Filter Commissioning	-	11,488	11,488
389	Root Mitigation/Removal	-	1,648	1,648
390	Merril Crescent Electrical Replacement	-	5,233	5,233
613	Junior Hockey SCRD Project Leadership	12,805	41,859	29,054
613	SCA Water Well Investigation	52	2,957	2,905
615	Recreation Facilities Needs Assessment	-	14,988	14,988
650	Cliff Gilker Sports Field Irrigation System	224	5,593	5,369
650	Parks Engineered Structure Inspections	1,512	3,977	2,465
650	Cliff Gilker Sports Field Recovery	4,830	13,060	8,230

## SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

---

**TO:** SCRD Board – February 13, 2025

**AUTHOR:** Marc Sole, Manager, Solid Waste Services

**SUBJECT:** **REQUEST FOR PROPOSAL 2435002 CONTRACT AWARD FOR ISLAND CLEAN UP SERVICES**

---

### RECOMMENDATION(S)

- 1) **THAT the report titled Request for Proposal 2435002 Contract Award for Island Clean Up Services be received for information;**
  - 2) **AND THAT a contract be awarded to Freedom Diving Systems Ltd. in the amount of up to \$890,000 (excluding GST) for a contract term of up to five years;**
  - 3) **AND FURTHER THAT the delegated authorities be authorized to execute the contract.**
- 

### BACKGROUND

The Sunshine Coast Regional District (SCRD) provides collection services once a year for specific materials from residences on the following islands: Gambier, Anvil, Keats, Ragged, Mickey, Pasley, Worlcombe, Popham, Hermit, Trail, Thormanby, Nelson and Hardy.

The service is provided as a series of events based on access to either a communal location or pre-registered individual docks. The events are scheduled in the summer and typically occur in July or August. In order to provide the Island Clean Up service, a barge, containers, and hauling services are required and provided by a contracted service provider.

The purpose of this staff report is to seek Board approval to award a contract with a term of three years with one additional two-year renewal option.

### DISCUSSION

*Request for Proposal Response*



The current contract expires in March 2025. Staff went to the market through a Request for Proposal (RFP) procurement process in November 2024 and two compliant bids were received. Led by Purchasing, the evaluation team independently reviewed and scored the proposals based on the evaluation criteria set out in the RFP. Based on this evaluation, Freedom Diving Systems Ltd. was the highest ranked submission.

*Financial Implications*

The total value of the contract is up to the amount of \$890,000 (excluding GST). The term of the contract is three years with one additional two-year renewal option, at the SCRD’s discretion.

Table 1: Projected Contract Values from Tendering Process

	2025	2026	2027	2028	2029
Projected Contract Value	\$164,624	\$171,050	\$177,733	\$184,683	\$191,910

The Island Clean Up service is administered through Regional Solid Waste Services [350] and is funded entirely through taxation.

Subject to contract award, the financial implications of the program budget, estimated costs, and associated surpluses and deficits can be found in Table 2.

Table 2: Island Clean Up Service Budget

	2025	2026	2027	2028	2029
Budget	\$194,001	\$194,001	\$194,001	\$194,001	\$194,001
Estimated Costs	(\$176,664)	(\$183,989)	(\$191,572)	(\$198,522)	(\$205,750)
surplus/(deficit)	\$17,336	\$10,012	\$2,429	(\$4,521)	(\$11,749)

The estimated deficit in 2028 to 2029 will be monitored and, if required, a budget proposal will be brought to the Board as part of the 2028 budget cycle.

**STRATEGIC PLAN AND RELATED POLICIES**

These recommendations are aligned with the Board’s Service Delivery Focus Area of Solid Waste Solutions: Enhance diversion and recycling programs and look for ways to reduce costs.

**CONCLUSION**

In accordance with the SCRD Procurement Policy, RFP 2435002 was issued for Island Clean Up services. Two compliant bids were received and evaluated.

Staff recommend awarding the contract for Island Clean Up services to Freedom Diving Services Ltd. in the amount up to \$890,000 (excluding GST) for a contract term of up to five years.

Reviewed by:			
Manager	X – C. Suveges	Finance	X- A .Taylor
GM	X – R. Rosenboom	Legislative	
CAO	X-T.Perreault	Purchasing/Risk	X – V. Cropp

# SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

---

**TO:** Regular Board – February 13, 2025

**AUTHOR:** Kristi Wiebe, Deputy Corporate Officer

**SUBJECT:** REQUEST FOR EXEMPTION FROM SCRD NOISE CONTROL BYLAW NO. 597 FOR BRITISH COLUMBIA FERRY SERVICES INC. (BC FERRIES)

---

## RECOMMENDATION(S)

- (1) THAT the report titled Request for Exemption from SCRD Noise Control Bylaw No. 597 for British Columbia Ferry Services Inc. (BC Ferries) be received for information;
  - (2) AND THAT enforcement against British Columbia Ferry Services Inc. (BC Ferries) be waived according to the following schedule for British Columbia Ferry Services Inc. (BC Ferries) to perform maintenance at the Langdale Ferry Terminal (Electoral Area F):
    - From 7:00 a.m. on February 20, 2025 to 4:00 a.m. on May 16, 2025 at the Langdale Ferry Terminal;
  - (3) AND FURTHER THAT British Columbia Ferry Services Inc. (BC Ferries) be requested to attempt to minimize disturbances and that appropriate notice be provided to area residents.
- 

## BACKGROUND

On February 3, 2025, a representative from British Columbia Ferry Services Inc. (hereafter referred to as BC Ferries) reached out to SCRD staff to request an exemption from *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008* to facilitate berth improvements of the Langdale terminal's secondary operating berth, Berth 2, in Electoral Area F, Howe Sound.

## DISCUSSION

The purpose of this report is to put forward an exemption request as received by BC Ferries from SCRD Noise Control Bylaw No. 597. The location of the BC Ferries Langdale berth is located within SCRD Electoral Area F, Howe Sound, and is therefore subject to SCRD Noise Control Bylaw No. 597. BC Ferries included the following information in their request:

- The project is expected to begin February 20, 2025 and run ten to twelve (10 – 12) weeks, between the hours of 7:00 a.m. to 5:30 p.m. (day shift) and 5:30 p.m. to 4:00 a.m. (night shift), with an expected completion date of on or before May 16, 2025;
- The project involves general refurbishment of Berth 2 including structural components, installation of self-tensioning winches, and stabilization of the shoreline;

- The work is not expected to generate excessive noise and will consist primarily of generators and welding units.

*Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008* section (4) (c) prohibits noise that may interrupt or prevent sleep before 7:00 am and after 11:00 pm on any day that is not a holiday, or before 9:00 am and after 11:00 pm on any holiday.

BC Ferries has requested this exemption to allow their contractors to work both day and night to facilitate completion of the work ahead of peak travel seasons, and to align the required work with tidal considerations. Therefore, exemption from SCR D Noise Control Bylaw No. 597 is requested. If the Board supports allowing work on this project to be done during normal ‘quiet hours’, a resolution can be made to indicate that enforcement of the SCR D Noise Control Bylaw No. 597 will not be undertaken during the specified time periods.

### **COMMUNICATIONS**

BC Ferries informs staff that they intend to communicate this project through a service notice posted to their website. The SCR D will share any public notices provided by BC Ferries on the SCR D Corporate Facebook Page.

### **STRATEGIC PLAN AND RELATED POLICIES**

n/a

### **CONCLUSION**

BC Ferries has requested an exemption from *Sunshine Coast Regional District Noise Control Bylaw No. 597, 2008*, during normal quiet hours to allow for berth improvements in Howe Sound (Area F) between February 20<sup>th</sup> and May 16<sup>th</sup>, 2025. Staff recommend granting the exemption.

Reviewed by:			
Manager		Finance	
GM		Legislative	X – S.Reid
CAO		Communications	X – A. Buckley

**SUNSHINE COAST REGIONAL DISTRICT**

**BYLAW NO. 772**

A bylaw to adopt the Five-Year Financial Plan for the years 2025- 2029

---

The Board of the Sunshine Coast Regional District in open meeting assembled enacts as follows:

1. This bylaw may be cited for all purposes as the *Sunshine Coast Regional District Financial Plan Bylaw No. 772, 2025*.
2. Schedule A, attached hereto, and forming part of this bylaw, is hereby adopted pursuant to Section 374 of the *Local Government Act* and is the Sunshine Coast Regional District 2025 – 2029 Financial Plan.

READ A FIRST TIME                      this    13<sup>th</sup>    day of                      February, 2025

READ A SECOND TIME                      this    13<sup>th</sup>    day of                      February, 2025

READ A THIRD TIME                      this    13<sup>th</sup>    day of                      February, 2025

ADOPTED                                      this    13<sup>th</sup>    day of                      February, 2025

\_\_\_\_\_  
CORPORATE OFFICER

\_\_\_\_\_  
CHAIR



# **5-Year Financial Plan - Bylaw 772, 2025 Schedule A**

**Budget Version:** 5-year Financial Plan  
**Generated Date:** February 07, 2025

**LEFT INTENTIONALLY BLANK**

Sunshine Coast Regional District  
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 772, 2025

2025 - 2029

	2025	2026	2027	2028	2029
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	35,526,828	36,500,506	36,627,820	36,316,407	36,401,760
Frontage & Parcel Taxes	8,760,344	7,208,570	7,121,601	7,123,151	7,105,416
Government Transfers	8,658,803	4,816,195	4,378,128	4,378,128	4,378,128
User Fees & Service Charges	20,159,413	20,586,804	20,686,480	20,747,248	20,811,114
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Investment Income	870,709	324,233	133,494	163,029	203,170
Other Revenue	1,257,186	1,102,043	1,085,052	1,085,052	1,085,052
	<b>76,858,483</b>	<b>71,788,997</b>	<b>71,277,733</b>	<b>71,018,490</b>	<b>71,256,714</b>
<b>Expenses</b>					
Administration	7,230,536	7,230,536	7,230,536	7,230,536	7,230,536
Internal Recoveries	(10,205,973)	(10,409,668)	(10,366,885)	(10,483,659)	(10,454,021)
Wages and Benefits	31,902,470	33,347,636	33,223,271	33,169,576	33,229,178
Operating	32,392,343	25,033,237	24,784,437	24,895,209	24,999,185
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Debt Charges - Interest	1,984,210	1,220,336	1,037,344	1,419,501	1,321,901
Amortization of Tangible Capital Assets	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
	<b>70,050,275</b>	<b>62,794,212</b>	<b>62,275,350</b>	<b>62,558,127</b>	<b>62,720,342</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,808,208</b>	<b>8,994,785</b>	<b>9,002,383</b>	<b>8,460,363</b>	<b>8,536,372</b>
<b>Other</b>					
Capital Expenditures	(68,152,429)	(5,700,423)	(6,579,827)	(6,246,986)	(5,307,943)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Development of Land Held for Resale	(219,308)	(31,257)	(31,257)	(31,257)	(31,257)
Proceeds from Long Term Debt	30,790,345	87,500	1,606,000	1,569,400	-
Debt Principal Repayment	(3,606,829)	(3,333,582)	(3,282,423)	(3,637,982)	(3,526,571)
Transfer (to)/from Reserves	17,093,434	(3,799,747)	(4,498,945)	(3,887,766)	(3,438,308)
Transfer (to)/from Appropriated Surplus	3,908,155	(537,465)	(536,120)	(545,961)	(552,482)
Transfer (to)/from Other Funds	8,939,786	1,700	1,700	1,700	1,700
Transfer (to)/from Accumulated Surplus	19,375	-	-	-	-
Prior Year Surplus/(Deficit)	100,774	-	-	-	-
Unfunded Amortization	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(6,808,208)</b>	<b>(8,994,785)</b>	<b>(9,002,383)</b>	<b>(8,460,363)</b>	<b>(8,536,372)</b>
<b>Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>110 General Government</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	2,246,395	2,192,237	2,337,632	2,337,632	2,337,632
Government Transfers	839,050	839,050	839,050	839,050	839,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	<b>3,248,851</b>	<b>3,194,693</b>	<b>3,340,088</b>	<b>3,340,088</b>	<b>3,340,088</b>
<b>Expenses</b>					
Administration	807,902	807,902	807,902	807,902	807,902
Internal Recoveries	(1,196,345)	(1,222,435)	(1,241,931)	(1,241,931)	(1,241,931)
Wages and Benefits	2,488,032	2,459,964	2,574,855	2,574,855	2,574,855
Operating	720,277	536,212	536,212	536,212	536,212
Amortization of Tangible Capital Assets	10,375	10,375	10,375	10,375	10,375
	<b>2,830,241</b>	<b>2,592,018</b>	<b>2,687,413</b>	<b>2,687,413</b>	<b>2,687,413</b>
<b>Operating Surplus / (Deficit)</b>	<b>418,610</b>	<b>602,675</b>	<b>652,675</b>	<b>652,675</b>	<b>652,675</b>
<b>Other</b>					
Capital Expenditures	(25,176)	(13,500)	-	-	-
Transfer (to)/from Reserves	218,065	47,500	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(621,874)	(647,050)	(647,050)	(647,050)	(647,050)
Unfunded Amortization	10,375	10,375	10,375	10,375	10,375
	<b>(418,610)</b>	<b>(602,675)</b>	<b>(652,675)</b>	<b>(652,675)</b>	<b>(652,675)</b>
<b>110 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>111 Asset Management</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(328,688)	(357,803)	(364,516)	(364,516)	(364,516)
Wages and Benefits	306,525	335,640	342,353	342,353	342,353
Operating	22,163	22,163	22,163	22,163	22,163
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>111 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>113 Finance</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(1,481,183)	(1,624,302)	(1,657,483)	(1,711,029)	(1,714,715)
Wages and Benefits	1,448,567	1,488,403	1,518,172	1,518,172	1,518,172
Operating	182,616	185,899	189,311	192,857	196,543
	<b>150,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>
<b>Operating Surplus / (Deficit)</b>	<b>(150,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(250,000)	-	-	-	-
Transfer (to)/from Reserves	300,000	50,000	50,000	-	-
Prior Year Surplus/(Deficit)	100,000	-	-	-	-
	<b>150,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>
<b>113 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>114 Administration Office</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Investment Income	101,693	109,726	-	-	-
	<u>101,693</u>	<u>109,726</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Expenses</b>					
Internal Recoveries	(598,772)	(527,974)	(357,793)	(358,018)	(358,248)
Wages and Benefits	47,756	48,987	49,969	50,194	50,424
Operating	315,809	287,824	287,824	287,824	287,824
Debt Charges - Interest	144,058	72,029	-	-	-
Amortization of Tangible Capital Assets	103,717	103,717	103,717	103,717	103,717
	<u>12,568</u>	<u>(15,417)</u>	<u>83,717</u>	<u>83,717</u>	<u>83,717</u>
<b>Operating Surplus / (Deficit)</b>	<b>89,125</b>	<b>125,143</b>	<b>(83,717)</b>	<b>(83,717)</b>	<b>(83,717)</b>
<b>Other</b>					
Capital Expenditures	(157,452)	-	-	-	-
Debt Principal Repayment	(200,827)	(208,860)	-	-	-
Transfer (to)/from Reserves	(12,548)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	177,985	-	-	-	-
Unfunded Amortization	103,717	103,717	103,717	103,717	103,717
	<u>(89,125)</u>	<u>(125,143)</u>	<u>83,717</u>	<u>83,717</u>	<u>83,717</u>
<b>114 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>115 Human Resources</b>					
<b>Expenses</b>					
Internal Recoveries	(844,492)	(865,134)	(875,651)	(930,983)	(931,328)
Wages and Benefits	760,706	781,041	791,239	796,239	796,239
Operating	141,786	124,093	141,912	124,744	125,089
	<u>58,000</u>	<u>40,000</u>	<u>57,500</u>	<u>(10,000)</u>	<u>(10,000)</u>
<b>Operating Surplus / (Deficit)</b>	<b>(58,000)</b>	<b>(40,000)</b>	<b>(57,500)</b>	<b>10,000</b>	<b>10,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	58,000	40,000	57,500	(10,000)	(10,000)
	<u>58,000</u>	<u>40,000</u>	<u>57,500</u>	<u>(10,000)</u>	<u>(10,000)</u>
<b>115 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>116 Purchasing &amp; Risk Management</b>					
<b>Expenses</b>					
Internal Recoveries	(502,774)	(515,601)	(525,184)	(525,184)	(525,184)
Wages and Benefits	466,409	479,236	488,819	488,819	488,819
Operating	42,815	16,365	76,365	16,365	16,365
	<u>6,450</u>	<u>(20,000)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>
<b>Operating Surplus / (Deficit)</b>	<b>(6,450)</b>	<b>20,000</b>	<b>(40,000)</b>	<b>20,000</b>	<b>20,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	6,450	(20,000)	40,000	(20,000)	(20,000)
	<u>6,450</u>	<u>(20,000)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>
<b>116 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>117 Information Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(1,812,098)	(1,788,184)	(1,807,933)	(1,808,375)	(1,808,825)
Wages and Benefits	949,765	975,615	994,931	994,931	994,931
Operating	776,602	641,569	642,002	642,444	642,894
Amortization of Tangible Capital Assets	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)
<b>Operating Surplus / (Deficit)</b>	<b>(46,877)</b>	<b>38,392</b>	<b>38,392</b>	<b>38,392</b>	<b>38,392</b>
<b>Other</b>					
Capital Expenditures	(352,519)	(161,000)	(161,000)	(161,000)	(161,000)
Transfer (to)/from Reserves	266,788	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)
<b>117 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>118 SCRHD Administration</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Other Revenue	33,611	79,914	80,923	80,923	80,923
	33,611	79,914	80,923	80,923	80,923
<b>Expenses</b>					
Administration	7,113	7,113	7,113	7,113	7,113
Wages and Benefits	61,276	62,625	63,634	63,634	63,634
Operating	9,746	10,176	10,176	10,176	10,176
	78,135	79,914	80,923	80,923	80,923
<b>Operating Surplus / (Deficit)</b>	<b>(44,524)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	44,524	-	-	-	-
	44,524	-	-	-	-
<b>118 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>121 Grants in Aid - Area A</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	44,126	45,824	45,844	45,844	45,844
	44,126	45,824	45,844	45,844	45,844
<b>Expenses</b>					
Administration	2,412	2,412	2,412	2,412	2,412
Wages and Benefits	950	976	996	996	996
Operating	44,436	42,436	42,436	42,436	42,436
	47,798	45,824	45,844	45,844	45,844
<b>Operating Surplus / (Deficit)</b>	<b>(3,672)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,672	-	-	-	-
	3,672	-	-	-	-
<b>121 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>122 Grants in Aid - Area B</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	30,469	34,428	34,448	34,448	34,448
	<u>30,469</u>	<u>34,428</u>	<u>34,448</u>	<u>34,448</u>	<u>34,448</u>
<b>Expenses</b>					
Administration	1,783	1,783	1,783	1,783	1,783
Wages and Benefits	950	976	996	996	996
Operating	31,669	31,669	31,669	31,669	31,669
	<u>34,402</u>	<u>34,428</u>	<u>34,448</u>	<u>34,448</u>	<u>34,448</u>
<b>Operating Surplus / (Deficit)</b>	<b>(3,933)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,933	-	-	-	-
	<u>3,933</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>122 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>123 Grants in Aid - Area E &amp; F</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(2,958)	5,408	5,428	5,428	5,428
	<u>(2,958)</u>	<u>5,408</u>	<u>5,428</u>	<u>5,428</u>	<u>5,428</u>
<b>Expenses</b>					
Administration	432	432	432	432	432
Wages and Benefits	950	976	996	996	996
Operating	-	4,000	4,000	4,000	4,000
	<u>1,382</u>	<u>5,408</u>	<u>5,428</u>	<u>5,428</u>	<u>5,428</u>
<b>Operating Surplus / (Deficit)</b>	<b>(4,340)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	4,340	-	-	-	-
	<u>4,340</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>123 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>125 Grants in Aid - Community Schools</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	10,811	11,586	11,606	11,606	11,606
	<u>10,811</u>	<u>11,586</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
<b>Expenses</b>					
Administration	610	610	610	610	610
Wages and Benefits	950	976	996	996	996
Operating	10,000	10,000	10,000	10,000	10,000
	<u>11,560</u>	<u>11,586</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
<b>Operating Surplus / (Deficit)</b>	<b>(749)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	749	-	-	-	-
	<u>749</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>125 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>126 Greater Gibsons Community Participation</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	11,556	11,656	11,676	11,676	11,676
	<u>11,556</u>	<u>11,656</u>	<u>11,676</u>	<u>11,676</u>	<u>11,676</u>
<b>Expenses</b>					
Administration	680	680	680	680	680
Wages and Benefits	950	976	996	996	996
Operating	11,039	10,000	10,000	10,000	10,000
	<u>12,669</u>	<u>11,656</u>	<u>11,676</u>	<u>11,676</u>	<u>11,676</u>
<b>Operating Surplus / (Deficit)</b>	<b>(1,113)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	1,113	-	-	-	-
	<u>1,113</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>126 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>127 Grants in Aid - Area D</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	38,341	40,403	40,423	40,423	40,423
	<u>38,341</u>	<u>40,403</u>	<u>40,423</u>	<u>40,423</u>	<u>40,423</u>
<b>Expenses</b>					
Administration	2,040	2,040	2,040	2,040	2,040
Wages and Benefits	950	976	996	996	996
Operating	38,387	37,387	37,387	37,387	37,387
	<u>41,377</u>	<u>40,403</u>	<u>40,423</u>	<u>40,423</u>	<u>40,423</u>
<b>Operating Surplus / (Deficit)</b>	<b>(3,036)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	3,036	-	-	-	-
	<u>3,036</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>127 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>128 Grants In Aid - Area E</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	29,426	29,632	29,652	29,652	29,652
	<u>29,426</u>	<u>29,632</u>	<u>29,652</u>	<u>29,652</u>	<u>29,652</u>
<b>Expenses</b>					
Administration	1,603	1,603	1,603	1,603	1,603
Wages and Benefits	950	976	996	996	996
Operating	29,488	27,053	27,053	27,053	27,053
	<u>32,041</u>	<u>29,632</u>	<u>29,652</u>	<u>29,652</u>	<u>29,652</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,615)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,615	-	-	-	-
	<u>2,615</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>128 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>129 Grants In Aid - Area F</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	27,083	29,469	29,489	29,489	29,489
	<u>27,083</u>	<u>29,469</u>	<u>29,489</u>	<u>29,489</u>	<u>29,489</u>
<b>Expenses</b>					
Administration	1,583	1,583	1,583	1,583	1,583
Wages and Benefits	950	976	996	996	996
Operating	26,910	26,910	26,910	26,910	26,910
	<u>29,443</u>	<u>29,469</u>	<u>29,489</u>	<u>29,489</u>	<u>29,489</u>
<b>Operating Surplus / (Deficit)</b>	<b>(2,360)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,360	-	-	-	-
	<u>2,360</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>129 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>130 Electoral Area Services - UBCM/AVICC</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	223,172	225,341	226,961	226,961	226,961
	<u>223,172</u>	<u>225,341</u>	<u>226,961</u>	<u>226,961</u>	<u>226,961</u>
<b>Expenses</b>					
Administration	15,222	15,222	15,222	15,222	15,222
Wages and Benefits	164,184	166,353	167,973	167,973	167,973
Operating	43,766	43,766	43,766	43,766	43,766
	<u>223,172</u>	<u>225,341</u>	<u>226,961</u>	<u>226,961</u>	<u>226,961</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>130 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>131 Electoral Area Services - Elections</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	14,052	75,181	14,052	14,052	14,052
Other Revenue	-	18,000	-	-	-
	<u>14,052</u>	<u>93,181</u>	<u>14,052</u>	<u>14,052</u>	<u>14,052</u>
<b>Expenses</b>					
Administration	52	52	52	52	52
Wages and Benefits	-	90,361	-	-	-
Operating	30,000	34,043	-	-	30,000
	<u>30,052</u>	<u>124,456</u>	<u>52</u>	<u>52</u>	<u>30,052</u>
<b>Operating Surplus / (Deficit)</b>	<b>(16,000)</b>	<b>(31,275)</b>	<b>14,000</b>	<b>14,000</b>	<b>(16,000)</b>
<b>Other</b>					
Transfer (to)/from Reserves	16,000	31,275	(14,000)	(14,000)	16,000
	<u>16,000</u>	<u>31,275</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>16,000</u>
<b>131 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>135 Corporate Sustainability Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Internal Recoveries	(107,004)	(109,662)	(111,646)	(111,646)	(111,646)
Wages and Benefits	96,624	99,282	101,266	101,266	101,266
Operating	10,380	10,380	10,380	10,380	10,380
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>135 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>136 Regional Sustainability Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	246,792	251,786	255,514	255,514	255,514
Government Transfers	369,842	-	-	-	-
	<b>616,634</b>	<b>251,786</b>	<b>255,514</b>	<b>255,514</b>	<b>255,514</b>
<b>Expenses</b>					
Administration	52,620	52,620	52,620	52,620	52,620
Wages and Benefits	224,054	186,531	190,259	190,259	190,259
Operating	356,096	12,635	12,635	12,635	12,635
	<b>632,770</b>	<b>251,786</b>	<b>255,514</b>	<b>255,514</b>	<b>255,514</b>
<b>Operating Surplus / (Deficit)</b>	<b>(16,136)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	16,136	-	-	-	-
	<b>16,136</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>136 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>140 Member Municipality Debt</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	<b>1,528,200</b>	<b>1,153,646</b>	<b>1,148,158</b>	<b>1,108,475</b>	<b>1,175,074</b>
<b>Expenses</b>					
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	<b>1,528,200</b>	<b>1,153,646</b>	<b>1,148,158</b>	<b>1,108,475</b>	<b>1,175,074</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>140 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>151 Feasibility Studies - Area A</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	38,726	1,226	1,226	1,226	1,226
Other Revenue	30,000	-	-	-	-
	<b>68,726</b>	<b>1,226</b>	<b>1,226</b>	<b>1,226</b>	<b>1,226</b>
<b>Expenses</b>					
Administration	1,226	1,226	1,226	1,226	1,226
Wages and Benefits	14,217	-	-	-	-
Operating	53,283	-	-	-	-
	<b>68,726</b>	<b>1,226</b>	<b>1,226</b>	<b>1,226</b>	<b>1,226</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>151 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>155 Feasibility Studies - Area F</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	87,441	1,737	1,737	1,737	1,737
Other Revenue	1,574	-	-	-	-
	<b>89,015</b>	<b>1,737</b>	<b>1,737</b>	<b>1,737</b>	<b>1,737</b>
<b>Expenses</b>					
Administration	1,737	1,737	1,737	1,737	1,737
Wages and Benefits	34,465	-	-	-	-
Operating	43,984	-	-	-	-
	<b>80,186</b>	<b>1,737</b>	<b>1,737</b>	<b>1,737</b>	<b>1,737</b>
<b>Operating Surplus / (Deficit)</b>	<b>8,829</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	2,500	-	-	-	-
Transfer (to)/from Accumulated Surplus	19,375	-	-	-	-
Prior Year Surplus/(Deficit)	(30,704)	-	-	-	-
	<b>(8,829)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>155 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>200 Bylaw Enforcement</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	563,902	575,721	584,578	584,667	584,758
User Fees & Service Charges	513	513	513	513	513
	<b>564,415</b>	<b>576,234</b>	<b>585,091</b>	<b>585,180</b>	<b>585,271</b>
<b>Expenses</b>					
Administration	84,075	84,075	84,075	84,075	84,075
Wages and Benefits	426,686	438,419	447,189	447,189	447,189
Operating	89,154	54,240	54,327	54,416	54,507
Amortization of Tangible Capital Assets	6,439	6,439	6,439	6,439	6,439
	<b>606,354</b>	<b>583,173</b>	<b>592,030</b>	<b>592,119</b>	<b>592,210</b>
<b>Operating Surplus / (Deficit)</b>	<b>(41,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>	<b>(6,939)</b>
<b>Other</b>					
Transfer (to)/from Reserves	35,000	-	-	-	-
Transfer (to)/from Other Funds	500	500	500	500	500
Unfunded Amortization	6,439	6,439	6,439	6,439	6,439
	<b>41,939</b>	<b>6,939</b>	<b>6,939</b>	<b>6,939</b>	<b>6,939</b>
<b>200 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>204 Halfmoon Bay Smoke Control</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	1,250	1,280	1,302	1,302	1,302
	<b>1,250</b>	<b>1,280</b>	<b>1,302</b>	<b>1,302</b>	<b>1,302</b>
<b>Expenses</b>					
Administration	161	161	161	161	161
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	<b>1,250</b>	<b>1,280</b>	<b>1,302</b>	<b>1,302</b>	<b>1,302</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>204 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>206 Roberts Creek Smoke Control</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Administration	161	161	161	161	161
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	<b>1,250</b>	<b>1,280</b>	<b>1,302</b>	<b>1,302</b>	<b>1,302</b>
<b>Operating Surplus / (Deficit)</b>	<b>(1,250)</b>	<b>(1,280)</b>	<b>(1,302)</b>	<b>(1,302)</b>	<b>(1,302)</b>
<b>Other</b>					
Transfer (to)/from Reserves	1,250	1,280	1,302	1,302	1,302
	<b>1,250</b>	<b>1,280</b>	<b>1,302</b>	<b>1,302</b>	<b>1,302</b>
<b>206 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>210 Gibsons &amp; District Fire Protection</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	2,111,685	1,996,438	1,999,557	1,948,175	1,955,710
Investment Income	-	-	-	-	4,220
	<b>2,111,685</b>	<b>1,996,438</b>	<b>1,999,557</b>	<b>1,948,175</b>	<b>1,959,930</b>
<b>Expenses</b>					
Administration	140,819	140,819	140,819	140,819	140,819
Wages and Benefits	888,992	951,042	969,965	969,965	969,965
Operating	618,068	460,662	460,662	460,662	460,662
Debt Charges - Interest	13,304	18,407	44,295	51,369	51,978
Amortization of Tangible Capital Assets	209,870	209,870	209,870	209,870	209,870
	<b>1,871,053</b>	<b>1,780,800</b>	<b>1,825,611</b>	<b>1,832,685</b>	<b>1,833,294</b>
<b>Operating Surplus / (Deficit)</b>	<b>240,632</b>	<b>215,638</b>	<b>173,946</b>	<b>115,490</b>	<b>126,636</b>
<b>Other</b>					
Capital Expenditures	(3,376,882)	(63,400)	(1,800)	(107,700)	(58,500)
Proceeds from Long Term Debt	1,467,690	-	-	-	-
Debt Principal Repayment	(74,667)	(77,747)	(58,254)	(125,978)	(130,198)
Transfer (to)/from Reserves	1,000,298	(284,361)	(323,762)	(91,682)	(147,808)
Transfer (to)/from Appropriated Surplus	725,910	-	-	-	-
Transfer (to)/from Other Funds	(164,582)	-	-	-	-
Prior Year Surplus/(Deficit)	(28,269)	-	-	-	-
Unfunded Amortization	209,870	209,870	209,870	209,870	209,870
	<b>(240,632)</b>	<b>(215,638)</b>	<b>(173,946)</b>	<b>(115,490)</b>	<b>(126,636)</b>
<b>210 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>212 Roberts Creek Fire Protection</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	1,044,962	950,077	950,766	868,601	931,941
Government Transfers	4,440	-	-	-	-
	<u>1,049,402</u>	<u>950,077</u>	<u>950,766</u>	<u>868,601</u>	<u>931,941</u>
<b>Expenses</b>					
Administration	69,777	69,777	69,777	69,777	69,777
Wages and Benefits	349,485	365,979	373,277	314,133	373,277
Operating	417,945	274,915	274,915	274,915	274,915
Debt Charges - Interest	3,301	1,878	238	-	-
Amortization of Tangible Capital Assets	117,533	117,533	117,533	117,533	117,533
	<u>958,041</u>	<u>830,082</u>	<u>835,740</u>	<u>776,358</u>	<u>835,502</u>
<b>Operating Surplus / (Deficit)</b>	<b>91,361</b>	<b>119,995</b>	<b>115,026</b>	<b>92,243</b>	<b>96,439</b>
<b>Other</b>					
Capital Expenditures	(242,665)	(244,500)	(22,800)	(81,100)	(991,200)
Debt Principal Repayment	(34,476)	(35,898)	(26,896)	-	-
Transfer (to)/from Reserves	103,034	42,870	(182,863)	(128,676)	777,228
Prior Year Surplus/(Deficit)	(34,787)	-	-	-	-
Unfunded Amortization	117,533	117,533	117,533	117,533	117,533
	<u>(91,361)</u>	<u>(119,995)</u>	<u>(115,026)</u>	<u>(92,243)</u>	<u>(96,439)</u>
<b>212 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>216 Halfmoon Bay Fire Protection</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	1,088,011	1,007,964	1,013,399	969,496	953,290
Investment Income	-	-	1,767	3,592	(5,479)
	<u>1,088,011</u>	<u>1,007,964</u>	<u>1,015,166</u>	<u>973,088</u>	<u>947,811</u>
<b>Expenses</b>					
Administration	90,045	90,045	90,045	90,045	90,045
Wages and Benefits	385,438	386,047	393,742	393,742	393,742
Operating	583,511	248,776	248,776	248,776	248,776
Debt Charges - Interest	19,451	26,565	23,488	21,748	21,503
Amortization of Tangible Capital Assets	102,499	102,499	102,499	102,499	102,499
	<u>1,180,944</u>	<u>853,932</u>	<u>858,550</u>	<u>856,810</u>	<u>856,565</u>
<b>Operating Surplus / (Deficit)</b>	<b>(92,933)</b>	<b>154,032</b>	<b>156,616</b>	<b>116,278</b>	<b>91,246</b>
<b>Other</b>					
Capital Expenditures	(821,400)	(14,700)	(139,600)	(903,200)	(267,200)
Proceeds from Long Term Debt	614,373	-	-	848,000	-
Debt Principal Repayment	(67,262)	(122,772)	(121,196)	(76,615)	(47,255)
Transfer (to)/from Reserves	255,896	(119,059)	1,681	(86,962)	120,710
Transfer (to)/from Appropriated Surplus	8,827	-	-	-	-
Unfunded Amortization	102,499	102,499	102,499	102,499	102,499
	<u>92,933</u>	<u>(154,032)</u>	<u>(156,616)</u>	<u>(116,278)</u>	<u>(91,246)</u>
<b>216 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>218 Egmont Fire Protection</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	276,402	268,848	270,463	270,463	270,463
Government Transfers	21,207	-	-	-	-
Investment Income	3,445	3,717	-	-	-
	<u>301,054</u>	<u>272,565</u>	<u>270,463</u>	<u>270,463</u>	<u>270,463</u>
<b>Expenses</b>					
Administration	29,634	29,634	29,634	29,634	29,634
Wages and Benefits	113,633	121,162	123,576	123,576	123,576
Operating	126,103	87,253	87,253	87,253	87,253
Debt Charges - Interest	4,880	2,440	-	-	-
Amortization of Tangible Capital Assets	14,414	14,414	14,414	14,414	14,414
	<u>288,664</u>	<u>254,903</u>	<u>254,877</u>	<u>254,877</u>	<u>254,877</u>
<b>Operating Surplus / (Deficit)</b>	<b>12,390</b>	<b>17,662</b>	<b>15,586</b>	<b>15,586</b>	<b>15,586</b>
<b>Other</b>					
Capital Expenditures	(109,100)	-	(87,700)	(23,400)	(39,000)
Debt Principal Repayment	(6,804)	(7,076)	-	-	-
Transfer (to)/from Reserves	89,100	(25,000)	57,700	(6,600)	9,000
Unfunded Amortization	14,414	14,414	14,414	14,414	14,414
	<u>(12,390)</u>	<u>(17,662)</u>	<u>(15,586)</u>	<u>(15,586)</u>	<u>(15,586)</u>
<b>218 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>220 Emergency Telephone - 911</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	530,900	652,788	655,388	655,388	655,388
Government Transfers	55,735	-	-	-	-
Other Revenue	5,400	5,400	5,400	5,400	5,400
	<u>592,035</u>	<u>658,188</u>	<u>660,788</u>	<u>660,788</u>	<u>660,788</u>
<b>Expenses</b>					
Administration	32,071	32,071	32,071	32,071	32,071
Wages and Benefits	32,221	33,115	33,778	33,778	33,778
Operating	363,745	320,607	322,543	322,543	322,543
Debt Charges - Interest	9,721	25,417	19,758	13,910	7,729
Amortization of Tangible Capital Assets	7,543	7,543	7,543	7,543	7,543
	<u>445,301</u>	<u>418,753</u>	<u>415,693</u>	<u>409,845</u>	<u>403,664</u>
<b>Operating Surplus / (Deficit)</b>	<b>146,734</b>	<b>239,435</b>	<b>245,095</b>	<b>250,943</b>	<b>257,124</b>
<b>Other</b>					
Capital Expenditures	(1,363,515)	(350,000)	-	-	-
Proceeds from Long Term Debt	734,830	-	-	-	-
Debt Principal Repayment	(44,477)	(137,178)	(142,838)	(148,686)	(154,867)
Transfer (to)/from Reserves	518,885	240,200	(109,800)	(109,800)	(109,800)
Unfunded Amortization	7,543	7,543	7,543	7,543	7,543
	<u>(146,734)</u>	<u>(239,435)</u>	<u>(245,095)</u>	<u>(250,943)</u>	<u>(257,124)</u>
<b>220 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>222 Sunshine Coast Emergency Planning</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	643,045	684,137	672,028	672,028	672,028
Government Transfers	938,274	541,488	-	-	-
	<b>1,581,319</b>	<b>1,225,625</b>	<b>672,028</b>	<b>672,028</b>	<b>672,028</b>
<b>Expenses</b>					
Administration	153,475	153,475	153,475	153,475	153,475
Wages and Benefits	843,458	817,999	428,057	428,057	428,057
Operating	589,212	229,151	65,496	65,496	65,496
Amortization of Tangible Capital Assets	11,281	11,281	11,281	11,281	11,281
	<b>1,597,426</b>	<b>1,211,906</b>	<b>658,309</b>	<b>658,309</b>	<b>658,309</b>
<b>Operating Surplus / (Deficit)</b>	<b>(16,107)</b>	<b>13,719</b>	<b>13,719</b>	<b>13,719</b>	<b>13,719</b>
<b>Other</b>					
Capital Expenditures	(58,674)	-	-	-	-
Transfer (to)/from Reserves	15,500	(25,000)	(25,000)	(25,000)	(25,000)
Transfer (to)/from Appropriated Surplus	48,000	-	-	-	-
Unfunded Amortization	11,281	11,281	11,281	11,281	11,281
	<b>16,107</b>	<b>(13,719)</b>	<b>(13,719)</b>	<b>(13,719)</b>	<b>(13,719)</b>
<b>222 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>290 Animal Control</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	52,357	53,886	55,041	55,096	55,152
User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
	<b>84,845</b>	<b>86,374</b>	<b>87,529</b>	<b>87,584</b>	<b>87,640</b>
<b>Expenses</b>					
Administration	10,216	10,216	10,216	10,216	10,216
Wages and Benefits	53,631	55,107	56,208	56,208	56,208
Operating	20,998	21,051	21,105	21,160	21,216
	<b>84,845</b>	<b>86,374</b>	<b>87,529</b>	<b>87,584</b>	<b>87,640</b>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(100,000)	-	-	-	-
Transfer (to)/from Reserves	100,000	-	-	-	-
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>290 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>291 Keats Island Dog Control</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	268	2,780	2,812	2,812	2,812
User Fees & Service Charges	350	350	350	350	350
	<b>618</b>	<b>3,130</b>	<b>3,162</b>	<b>3,162</b>	<b>3,162</b>
<b>Expenses</b>					
Administration	203	203	203	203	203
Wages and Benefits	1,584	1,627	1,659	1,659	1,659
Operating	1,300	1,300	1,300	1,300	1,300
	<b>3,087</b>	<b>3,130</b>	<b>3,162</b>	<b>3,162</b>	<b>3,162</b>
<b>Operating Surplus / (Deficit)</b>	<b>(2,469)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	2,469	-	-	-	-
	<b>2,469</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>291 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>310 Public Transit</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	4,412,196	5,032,021	5,210,341	5,210,341	5,210,341
Government Transfers	2,940,265	3,435,657	3,539,078	3,539,078	3,539,078
User Fees & Service Charges	837,608	935,147	951,359	951,359	951,359
Other Revenue	8,002	10,000	10,000	10,000	10,000
	<b>8,198,071</b>	<b>9,412,825</b>	<b>9,710,778</b>	<b>9,710,778</b>	<b>9,710,778</b>
<b>Expenses</b>					
Administration	730,349	730,349	730,349	730,349	730,349
Wages and Benefits	3,815,873	4,229,391	4,313,873	4,313,873	4,313,873
Operating	3,787,680	4,450,116	4,663,587	4,663,587	4,663,587
Amortization of Tangible Capital Assets	16,775	16,775	16,775	16,775	16,775
	<b>8,350,677</b>	<b>9,426,631</b>	<b>9,724,584</b>	<b>9,724,584</b>	<b>9,724,584</b>
<b>Operating Surplus / (Deficit)</b>	<b>(152,606)</b>	<b>(13,806)</b>	<b>(13,806)</b>	<b>(13,806)</b>	<b>(13,806)</b>
<b>Other</b>					
Capital Expenditures	(113,523)	-	-	-	-
Transfer (to)/from Reserves	255,113	-	-	-	-
Transfer (to)/from Other Funds	(5,759)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	16,775	16,775	16,775	16,775	16,775
	<b>152,606</b>	<b>13,806</b>	<b>13,806</b>	<b>13,806</b>	<b>13,806</b>
<b>310 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>312 Fleet Maintenance</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Investment Income	14,021	15,128	-	-	-
Other Revenue	9,100	9,100	9,100	9,100	9,100
	<b>23,121</b>	<b>24,228</b>	<b>9,100</b>	<b>9,100</b>	<b>9,100</b>
<b>Expenses</b>					
Administration	83,394	83,394	83,394	83,394	83,394
Internal Recoveries	(2,377,397)	(2,382,108)	(2,376,545)	(2,383,550)	(2,348,973)
Wages and Benefits	877,736	901,873	919,909	919,909	919,909
Operating	1,416,015	1,354,458	1,354,458	1,354,458	1,354,458
Debt Charges - Interest	24,834	13,573	2,256	818	1
Amortization of Tangible Capital Assets	48,528	48,528	48,528	48,528	48,528
	<b>73,110</b>	<b>19,718</b>	<b>32,000</b>	<b>23,557</b>	<b>57,317</b>
<b>Operating Surplus / (Deficit)</b>	<b>(49,989)</b>	<b>4,510</b>	<b>(22,900)</b>	<b>(14,457)</b>	<b>(48,217)</b>
<b>Other</b>					
Capital Expenditures	(33,883)	-	-	-	-
Debt Principal Repayment	(59,939)	(62,376)	(34,966)	(36,405)	(311)
Transfer (to)/from Reserves	108,899	4,669	4,669	(2,335)	(4,669)
Transfer (to)/from Other Funds	(4,121)	4,669	4,669	4,669	4,669
Prior Year Surplus/(Deficit)	(9,495)	-	-	-	-
Unfunded Amortization	48,528	48,528	48,528	48,528	48,528
	<b>49,989</b>	<b>(4,510)</b>	<b>22,900</b>	<b>14,457</b>	<b>48,217</b>
<b>312 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>313 Building Maintenance Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Expenses</b>					
Administration	15,480	15,480	15,480	15,480	15,480
Internal Recoveries	(574,783)	(590,483)	(600,777)	(600,777)	(600,777)
Wages and Benefits	498,819	514,519	524,813	524,813	524,813
Operating	60,484	60,484	60,484	60,484	60,484
Amortization of Tangible Capital Assets	5,127	5,127	5,127	5,127	5,127
	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>
<b>Operating Surplus / (Deficit)</b>	<b>(5,127)</b>	<b>(5,127)</b>	<b>(5,127)</b>	<b>(5,127)</b>	<b>(5,127)</b>
<b>Other</b>					
Capital Expenditures	(17,600)	-	-	-	-
Transfer (to)/from Reserves	17,942	-	-	-	-
Transfer (to)/from Other Funds	(342)	-	-	-	-
Unfunded Amortization	5,127	5,127	5,127	5,127	5,127
	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>	<b>5,127</b>
<b>313 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>315 Mason Road Works Yard</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Government Transfers	9,963	-	-	-	-
	<u>9,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Expenses</b>					
Internal Recoveries	(45,483)	(54,961)	(55,180)	(55,404)	(55,632)
Wages and Benefits	10,746	10,961	11,180	11,404	11,632
Operating	65,339	44,000	44,000	44,000	44,000
	<u>30,602</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Operating Surplus / (Deficit)</b>	<b>(20,639)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Capital Expenditures	(195,285)	-	-	-	-
Transfer (to)/from Appropriated Surplus	167,000	-	-	-	-
Transfer (to)/from Other Funds	39,661	-	-	-	-
Prior Year Surplus/(Deficit)	9,263	-	-	-	-
	<u>20,639</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>315 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>320 Regional Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	33,685	46,315	46,446	46,446	46,446
	<u>33,685</u>	<u>46,315</u>	<u>46,446</u>	<u>46,446</u>	<u>46,446</u>
<b>Expenses</b>					
Administration	2,979	2,979	2,979	2,979	2,979
Wages and Benefits	6,318	6,491	6,622	6,622	6,622
Operating	36,845	36,845	36,845	36,845	36,845
	<u>46,142</u>	<u>46,315</u>	<u>46,446</u>	<u>46,446</u>	<u>46,446</u>
<b>Operating Surplus / (Deficit)</b>	<b>(12,457)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	12,457	-	-	-	-
	<u>12,457</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>320 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>322 Langdale Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	2,442	2,532	2,532	2,532	2,532
	<u>2,442</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
<b>Expenses</b>					
Administration	131	131	131	131	131
Operating	2,401	2,401	2,401	2,401	2,401
	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
<b>Operating Surplus / (Deficit)</b>	<b>(90)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	90	-	-	-	-
	<u>90</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>322 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>324 Granthams Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	2,442	2,532	2,532	2,532	2,532
	<u>2,442</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
<b>Expenses</b>					
Administration	131	131	131	131	131
Operating	2,401	2,401	2,401	2,401	2,401
	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
<b>Operating Surplus / (Deficit)</b>	<b>(90)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	90	-	-	-	-
	<u>90</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>324 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>326 Veterans Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	489	507	507	507	507
	<u>489</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
<b>Expenses</b>					
Administration	26	26	26	26	26
Operating	481	481	481	481	481
	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
<b>Operating Surplus / (Deficit)</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	18	-	-	-	-
	<u>18</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>326 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>328 Spruce Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	235	254	254	254	254
	<u>235</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
<b>Expenses</b>					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
<b>Operating Surplus / (Deficit)</b>	<b>(19)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	<u>19</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>328 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>330 Woodcreek Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	1,731	2,050	2,050	2,050	2,050
	<u>1,731</u>	<u>2,050</u>	<u>2,050</u>	<u>2,050</u>	<u>2,050</u>
<b>Expenses</b>					
Administration	106	106	106	106	106
Operating	1,944	1,944	1,944	1,944	1,944
	<u>2,050</u>	<u>2,050</u>	<u>2,050</u>	<u>2,050</u>	<u>2,050</u>
<b>Operating Surplus / (Deficit)</b>	<b>(319)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	319	-	-	-	-
	<u>319</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>330 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>332 Fircrest Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	515	1,139	1,139	1,139	1,139
	<u>515</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>
<b>Expenses</b>					
Administration	58	58	58	58	58
Operating	1,081	1,081	1,081	1,081	1,081
	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>	<u>1,139</u>
<b>Operating Surplus / (Deficit)</b>	<b>(624)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	624	-	-	-	-
	<u>624</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>332 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>334 Hydaway Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	235	254	254	254	254
	<u>235</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
<b>Expenses</b>					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>	<u>254</u>
<b>Operating Surplus / (Deficit)</b>	<b>(19)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	<u>19</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>334 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>336 Sunnyside Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	976	1,011	1,011	1,011	1,011
	<u>976</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>
<b>Expenses</b>					
Administration	52	52	52	52	52
Operating	959	959	959	959	959
	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>
<b>Operating Surplus / (Deficit)</b>	<b>(35)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	35	-	-	-	-
	<u>35</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>336 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>340 Burns Road Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	773	538	538	538	538
	<u>773</u>	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>
<b>Expenses</b>					
Administration	13	13	13	13	13
Operating	525	525	525	525	525
	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>
<b>Operating Surplus / (Deficit)</b>	<b>235</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	(235)	-	-	-	-
	<u>(235)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>340 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>342 Stewart Road Street Lighting</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	489	507	507	507	507
	<u>489</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
<b>Expenses</b>					
Administration	26	26	26	26	26
Operating	481	481	481	481	481
	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
<b>Operating Surplus / (Deficit)</b>	<b>(18)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	18	-	-	-	-
	<u>18</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>342 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>345 Ports Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	821,534	861,653	903,089	908,067	908,067
Other Revenue	2,665	2,665	2,665	2,665	2,665
	<b>824,199</b>	<b>864,318</b>	<b>905,754</b>	<b>910,732</b>	<b>910,732</b>
<b>Expenses</b>					
Administration	57,744	57,744	57,744	57,744	57,744
Wages and Benefits	102,457	105,274	107,380	107,380	107,380
Operating	252,356	288,871	327,612	422,590	332,590
Amortization of Tangible Capital Assets	127,033	127,033	127,033	127,033	127,033
	<b>539,590</b>	<b>578,922</b>	<b>619,769</b>	<b>714,747</b>	<b>624,747</b>
<b>Operating Surplus / (Deficit)</b>	<b>284,609</b>	<b>285,396</b>	<b>285,985</b>	<b>195,985</b>	<b>285,985</b>
<b>Other</b>					
Capital Expenditures	(1,410,819)	(29,429)	(30,018)	(30,018)	(30,018)
Transfer (to)/from Reserves	348,003	(383,000)	(383,000)	(293,000)	(383,000)
Transfer (to)/from Other Funds	651,174	-	-	-	-
Unfunded Amortization	127,033	127,033	127,033	127,033	127,033
	<b>(284,609)</b>	<b>(285,396)</b>	<b>(285,985)</b>	<b>(195,985)</b>	<b>(285,985)</b>
<b>345 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>346 Langdale Dock</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	32,979	33,097	33,097	33,097	33,097
	<b>32,979</b>	<b>33,097</b>	<b>33,097</b>	<b>33,097</b>	<b>33,097</b>
<b>Expenses</b>					
Administration	1,668	1,668	1,668	1,668	1,668
Operating	31,429	31,429	31,429	31,429	31,429
	<b>33,097</b>	<b>33,097</b>	<b>33,097</b>	<b>33,097</b>	<b>33,097</b>
<b>Operating Surplus / (Deficit)</b>	<b>(118)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	118	-	-	-	-
	<b>118</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>346 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>350 Regional Solid Waste</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	5,273,111	5,606,427	5,397,260	5,260,035	5,285,604
User Fees & Service Charges	2,496,870	2,527,340	2,530,489	2,531,959	2,533,459
Other Revenue	714,861	714,861	714,861	714,861	714,861
	<b>8,484,842</b>	<b>8,848,628</b>	<b>8,642,610</b>	<b>8,506,855</b>	<b>8,533,924</b>
<b>Expenses</b>					
Administration	725,653	725,653	725,653	725,653	725,653
Wages and Benefits	1,690,161	1,849,774	1,876,507	1,876,507	1,876,507
Operating	5,021,273	4,626,453	4,676,439	4,709,101	4,743,463
Debt Charges - Interest	37,385	41,475	24,230	15,425	8,132
Amortization of Tangible Capital Assets	86,728	86,728	86,728	86,728	86,728
	<b>7,561,200</b>	<b>7,330,083</b>	<b>7,389,557</b>	<b>7,413,414</b>	<b>7,440,483</b>
<b>Operating Surplus / (Deficit)</b>	<b>923,642</b>	<b>1,518,545</b>	<b>1,253,053</b>	<b>1,093,441</b>	<b>1,093,441</b>
<b>Other</b>					
Capital Expenditures	(2,549,836)	(123,141)	(17,362)	(17,362)	(17,362)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Proceeds from Long Term Debt	1,034,682	-	-	-	-
Debt Principal Repayment	(405,448)	(526,262)	(366,549)	(206,937)	(206,937)
Transfer (to)/from Reserves	1,191,613	(55,870)	(55,870)	(55,870)	(55,870)
Transfer (to)/from Appropriated Surplus	674,145	-	-	-	-
Transfer (to)/from Other Funds	(55,526)	-	-	-	-
Unfunded Amortization	86,728	86,728	86,728	86,728	86,728
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	<b>(923,642)</b>	<b>(1,518,545)</b>	<b>(1,253,053)</b>	<b>(1,093,441)</b>	<b>(1,093,441)</b>
<b>350 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>355 Refuse Collection</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
User Fees & Service Charges	1,310,202	1,599,955	1,658,107	1,717,331	1,779,622
	<b>1,310,202</b>	<b>1,599,955</b>	<b>1,658,107</b>	<b>1,717,331</b>	<b>1,779,622</b>
<b>Expenses</b>					
Administration	88,854	88,854	88,854	88,854	88,854
Wages and Benefits	67,643	69,502	70,894	70,894	70,894
Operating	1,224,610	1,441,599	1,498,359	1,557,583	1,619,874
Amortization of Tangible Capital Assets	9,684	9,684	9,684	9,684	9,684
	<b>1,390,791</b>	<b>1,609,639</b>	<b>1,667,791</b>	<b>1,727,015</b>	<b>1,789,306</b>
<b>Operating Surplus / (Deficit)</b>	<b>(80,589)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>	<b>(9,684)</b>
<b>Other</b>					
Transfer (to)/from Reserves	70,905	-	-	-	-
Unfunded Amortization	9,684	9,684	9,684	9,684	9,684
	<b>80,589</b>	<b>9,684</b>	<b>9,684</b>	<b>9,684</b>	<b>9,684</b>
<b>355 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>365 North Pender Harbour Water Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	412,755	412,755	412,755	412,755	412,755
User Fees & Service Charges	655,854	655,854	655,854	655,854	655,854
	<b>1,068,609</b>	<b>1,068,609</b>	<b>1,068,609</b>	<b>1,068,609</b>	<b>1,068,609</b>
<b>Expenses</b>					
Administration	98,305	98,305	98,305	98,305	98,305
Wages and Benefits	355,952	372,601	378,294	378,294	378,294
Operating	565,510	157,599	157,474	157,474	157,474
Debt Charges - Interest	6,866	5,850	5,250	4,650	4,050
Amortization of Tangible Capital Assets	163,263	163,263	163,263	163,263	163,263
	<b>1,189,896</b>	<b>797,618</b>	<b>802,586</b>	<b>801,986</b>	<b>801,386</b>
<b>Operating Surplus / (Deficit)</b>	<b>(121,287)</b>	<b>270,991</b>	<b>266,023</b>	<b>266,623</b>	<b>267,223</b>
<b>Other</b>					
Capital Expenditures	(1,252,669)	(186,862)	(185,277)	(155,277)	(185,277)
Debt Principal Repayment	(36,387)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Reserves	362,599	(227,392)	(224,009)	(254,609)	(225,209)
Transfer (to)/from Other Funds	884,481	-	-	-	-
Unfunded Amortization	163,263	163,263	163,263	163,263	163,263
	<b>121,287</b>	<b>(270,991)</b>	<b>(266,023)</b>	<b>(266,623)</b>	<b>(267,223)</b>
<b>365 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>366 South Pender Harbour Water Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	657,381	657,381	657,381	657,381	657,381
User Fees & Service Charges	1,080,976	1,080,976	1,080,976	1,080,976	1,080,976
Investment Income	19,613	22,059	24,597	27,231	29,963
	<b>1,757,970</b>	<b>1,760,416</b>	<b>1,762,954</b>	<b>1,765,588</b>	<b>1,768,320</b>
<b>Expenses</b>					
Administration	148,525	148,525	148,525	148,525	148,525
Wages and Benefits	570,690	593,238	601,588	601,588	601,588
Operating	1,005,026	308,139	307,889	307,889	307,889
Debt Charges - Interest	65,784	63,503	62,603	60,973	59,377
Amortization of Tangible Capital Assets	324,494	324,494	324,494	324,494	324,494
	<b>2,114,519</b>	<b>1,437,899</b>	<b>1,445,099</b>	<b>1,443,469</b>	<b>1,441,873</b>
<b>Operating Surplus / (Deficit)</b>	<b>(356,549)</b>	<b>322,517</b>	<b>317,855</b>	<b>322,119</b>	<b>326,447</b>
<b>Other</b>					
Capital Expenditures	(1,259,063)	(304,038)	(300,020)	(250,020)	(300,020)
Debt Principal Repayment	(111,632)	(114,754)	(117,997)	(121,361)	(115,505)
Transfer (to)/from Reserves	763,710	(228,219)	(224,332)	(275,232)	(235,416)
Transfer (to)/from Appropriated Surplus	2,580	-	-	-	-
Transfer (to)/from Other Funds	636,460	-	-	-	-
Unfunded Amortization	324,494	324,494	324,494	324,494	324,494
	<b>356,549</b>	<b>(322,517)</b>	<b>(317,855)</b>	<b>(322,119)</b>	<b>(326,447)</b>
<b>366 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>370 Regional Water Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,625,387	5,625,387	5,625,387	5,625,387	5,625,387
Government Transfers	89,377	-	-	-	-
User Fees & Service Charges	9,684,372	9,684,372	9,684,372	9,684,372	9,684,372
Investment Income	95,468	12,570	19,196	31,921	61,405
Other Revenue	65,800	65,800	65,800	65,800	65,800
	<b>15,560,404</b>	<b>15,388,129</b>	<b>15,394,755</b>	<b>15,407,480</b>	<b>15,436,964</b>
<b>Expenses</b>					
Administration	1,443,822	1,443,822	1,443,822	1,443,822	1,443,822
Wages and Benefits	4,110,995	4,536,766	4,517,755	4,517,755	4,517,755
Operating	5,509,440	2,210,396	2,058,271	2,058,271	2,058,271
Debt Charges - Interest	540,079	568,182	562,264	998,217	972,407
Amortization of Tangible Capital Assets	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	<b>13,725,320</b>	<b>10,880,150</b>	<b>10,703,096</b>	<b>11,139,049</b>	<b>11,113,239</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,835,084</b>	<b>4,507,979</b>	<b>4,691,659</b>	<b>4,268,431</b>	<b>4,323,725</b>
<b>Other</b>					
Capital Expenditures	(36,202,884)	(2,910,542)	(2,840,568)	(2,830,727)	(2,832,474)
Proceeds from Long Term Debt	18,912,023	-	-	-	-
Debt Principal Repayment	(749,405)	(823,661)	(981,451)	(1,473,947)	(1,441,851)
Transfer (to)/from Reserves	6,828,982	(3,004,345)	(3,101,554)	(2,185,830)	(2,264,952)
Transfer (to)/from Appropriated Surplus	1,929,956	109,585	110,930	101,089	94,568
Transfer (to)/from Other Funds	5,325,260	-	-	-	-
Unfunded Amortization	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	<b>(1,835,084)</b>	<b>(4,507,979)</b>	<b>(4,691,659)</b>	<b>(4,268,431)</b>	<b>(4,323,725)</b>
<b>370 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>381 Greaves Rd Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	3,300	3,600	3,900	3,900	3,900
User Fees & Service Charges	4,135	4,135	4,135	4,135	4,135
	<b>7,435</b>	<b>7,735</b>	<b>8,035</b>	<b>8,035</b>	<b>8,035</b>
<b>Expenses</b>					
Administration	528	528	528	528	528
Wages and Benefits	1,974	2,021	2,064	2,064	2,064
Operating	2,905	1,065	1,065	1,065	1,065
Debt Charges - Interest	5	-	-	-	-
	<b>5,412</b>	<b>3,614</b>	<b>3,657</b>	<b>3,657</b>	<b>3,657</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,023</b>	<b>4,121</b>	<b>4,378</b>	<b>4,378</b>	<b>4,378</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(1,873)	(4,121)	(4,378)	(4,378)	(4,378)
	<b>(2,023)</b>	<b>(4,121)</b>	<b>(4,378)</b>	<b>(4,378)</b>	<b>(4,378)</b>
<b>381 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>382 Woodcreek Park Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	40,150	40,150	40,150	40,150	40,150
Government Transfers	662,719	-	-	-	-
User Fees & Service Charges	58,454	58,454	58,454	58,454	58,454
	<b>761,323</b>	<b>98,604</b>	<b>98,604</b>	<b>98,604</b>	<b>98,604</b>
<b>Expenses</b>					
Administration	9,682	9,682	9,682	9,682	9,682
Wages and Benefits	26,043	26,757	27,295	27,295	27,295
Operating	32,377	26,413	26,413	26,413	26,413
Debt Charges - Interest	302	2,747	2,131	1,519	898
Amortization of Tangible Capital Assets	8,958	8,958	8,958	8,958	8,958
	<b>77,362</b>	<b>74,557</b>	<b>74,479</b>	<b>73,867</b>	<b>73,246</b>
<b>Operating Surplus / (Deficit)</b>	<b>683,961</b>	<b>24,047</b>	<b>24,125</b>	<b>24,737</b>	<b>25,358</b>
<b>Other</b>					
Capital Expenditures	(886,332)	(3,763)	(3,837)	(3,837)	(3,837)
Proceeds from Long Term Debt	88,078	-	-	-	-
Debt Principal Repayment	(2,775)	(17,616)	(17,616)	(17,616)	(17,616)
Transfer (to)/from Reserves	87,095	(11,626)	(11,630)	(12,242)	(12,863)
Transfer (to)/from Appropriated Surplus	11,513	-	-	-	-
Transfer (to)/from Other Funds	9,502	-	-	-	-
Unfunded Amortization	8,958	8,958	8,958	8,958	8,958
	<b>(683,961)</b>	<b>(24,047)</b>	<b>(24,125)</b>	<b>(24,737)</b>	<b>(25,358)</b>
<b>382 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>383 Sunnyside Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	6,622	7,722	8,822	8,822	8,822
User Fees & Service Charges	6,800	6,800	6,800	6,800	6,800
	<b>13,422</b>	<b>14,522</b>	<b>15,622</b>	<b>15,622</b>	<b>15,622</b>
<b>Expenses</b>					
Administration	2,528	2,528	2,528	2,528	2,528
Wages and Benefits	2,118	2,175	2,219	2,219	2,219
Operating	11,593	869	869	869	869
Debt Charges - Interest	5	-	-	-	-
	<b>16,244</b>	<b>5,572</b>	<b>5,616</b>	<b>5,616</b>	<b>5,616</b>
<b>Operating Surplus / (Deficit)</b>	<b>(2,822)</b>	<b>8,950</b>	<b>10,006</b>	<b>10,006</b>	<b>10,006</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	2,972	(8,950)	(10,006)	(10,006)	(10,006)
	<b>2,822</b>	<b>(8,950)</b>	<b>(10,006)</b>	<b>(10,006)</b>	<b>(10,006)</b>
<b>383 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>384 Jolly Roger Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	9,412	11,012	12,612	12,612	12,612
User Fees & Service Charges	32,550	32,550	32,550	32,550	32,550
	<b>41,962</b>	<b>43,562</b>	<b>45,162</b>	<b>45,162</b>	<b>45,162</b>
<b>Expenses</b>					
Administration	4,802	4,802	4,802	4,802	4,802
Wages and Benefits	12,310	12,650	12,902	12,902	12,902
Operating	50,239	15,090	15,090	15,090	15,090
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,547	1,547	1,547	1,547	1,547
	<b>68,918</b>	<b>34,089</b>	<b>34,341</b>	<b>34,341</b>	<b>34,341</b>
<b>Operating Surplus / (Deficit)</b>	<b>(26,956)</b>	<b>9,473</b>	<b>10,821</b>	<b>10,821</b>	<b>10,821</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	26,062	(11,020)	(12,368)	(12,368)	(12,368)
Unfunded Amortization	1,547	1,547	1,547	1,547	1,547
	<b>26,956</b>	<b>(9,473)</b>	<b>(10,821)</b>	<b>(10,821)</b>	<b>(10,821)</b>
<b>384 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>385 Secret Cove Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	15,368	18,768	22,168	22,168	22,168
User Fees & Service Charges	31,026	31,026	31,026	31,026	31,026
	<b>46,394</b>	<b>49,794</b>	<b>53,194</b>	<b>53,194</b>	<b>53,194</b>
<b>Expenses</b>					
Administration	4,996	4,996	4,996	4,996	4,996
Wages and Benefits	12,413	12,757	13,010	13,010	13,010
Operating	51,156	13,656	13,656	13,656	13,656
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,615	1,615	1,615	1,615	1,615
	<b>70,200</b>	<b>33,024</b>	<b>33,277</b>	<b>33,277</b>	<b>33,277</b>
<b>Operating Surplus / (Deficit)</b>	<b>(23,806)</b>	<b>16,770</b>	<b>19,917</b>	<b>19,917</b>	<b>19,917</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	22,844	(18,385)	(21,532)	(21,532)	(21,532)
Unfunded Amortization	1,615	1,615	1,615	1,615	1,615
	<b>23,806</b>	<b>(16,770)</b>	<b>(19,917)</b>	<b>(19,917)</b>	<b>(19,917)</b>
<b>385 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>386 Lee Bay Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	61,952	70,752	79,552	79,552	79,552
User Fees & Service Charges	59,496	59,496	59,496	59,496	59,496
	<b>121,448</b>	<b>130,248</b>	<b>139,048</b>	<b>139,048</b>	<b>139,048</b>
<b>Expenses</b>					
Administration	6,814	6,814	6,814	6,814	6,814
Wages and Benefits	12,194	19,239	19,620	19,620	19,620
Operating	55,187	41,337	41,337	41,337	41,337
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	8,892	8,892	8,892	8,892	8,892
	<b>83,107</b>	<b>76,282</b>	<b>76,663</b>	<b>76,663</b>	<b>76,663</b>
<b>Operating Surplus / (Deficit)</b>	<b>38,341</b>	<b>53,966</b>	<b>62,385</b>	<b>62,385</b>	<b>62,385</b>
<b>Other</b>					
Capital Expenditures	(277,686)	(11,897)	(12,134)	(12,134)	(12,134)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	231,106	(50,961)	(59,143)	(59,143)	(59,143)
Unfunded Amortization	8,892	8,892	8,892	8,892	8,892
	<b>(38,341)</b>	<b>(53,966)</b>	<b>(62,385)</b>	<b>(62,385)</b>	<b>(62,385)</b>

**386 Financial Plan Surplus / (Deficit)** - - - - -

<b>387 Square Bay Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	34,131	38,781	44,361	44,361	44,361
Government Transfers	10,000	-	-	-	-
User Fees & Service Charges	98,900	98,900	98,900	98,900	98,900
Investment Income	1,660	2,022	2,395	2,780	3,176
	<b>144,691</b>	<b>139,703</b>	<b>145,656</b>	<b>146,041</b>	<b>146,437</b>
<b>Expenses</b>					
Administration	13,019	13,019	13,019	13,019	13,019
Wages and Benefits	36,594	37,599	38,350	38,350	38,350
Operating	55,452	40,452	40,452	40,452	40,452
Debt Charges - Interest	7,488	7,448	7,448	7,448	7,448
Amortization of Tangible Capital Assets	42,682	42,682	42,682	42,682	42,682
	<b>155,235</b>	<b>141,200</b>	<b>141,951</b>	<b>141,951</b>	<b>141,951</b>
<b>Operating Surplus / (Deficit)</b>	<b>(10,544)</b>	<b>(1,497)</b>	<b>3,705</b>	<b>4,090</b>	<b>4,486</b>
<b>Other</b>					
Capital Expenditures	(410)	(420)	(431)	(431)	(431)
Debt Principal Repayment	(13,387)	(12,443)	(12,816)	(13,201)	(13,596)
Transfer (to)/from Reserves	(17,843)	(28,322)	(33,140)	(33,140)	(33,141)
Transfer (to)/from Appropriated Surplus	(498)	-	-	-	-
Unfunded Amortization	42,682	42,682	42,682	42,682	42,682
	<b>10,544</b>	<b>1,497</b>	<b>(3,705)</b>	<b>(4,090)</b>	<b>(4,486)</b>

**387 Financial Plan Surplus / (Deficit)** - - - - -

<b>388 Langdale Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	22,000	22,000	22,000	22,000	22,000
Government Transfers	751,997	-	-	-	-
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	<b>831,086</b>	<b>79,089</b>	<b>79,089</b>	<b>79,089</b>	<b>79,089</b>
<b>Expenses</b>					
Administration	5,275	5,275	5,275	5,275	5,275
Wages and Benefits	23,437	24,079	24,561	24,561	24,561
Operating	30,274	26,274	26,274	26,274	26,274
Debt Charges - Interest	600	3,062	2,362	1,667	961
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	<b>63,350</b>	<b>62,454</b>	<b>62,236</b>	<b>61,541</b>	<b>60,835</b>
<b>Operating Surplus / (Deficit)</b>	<b>767,736</b>	<b>16,635</b>	<b>16,853</b>	<b>17,548</b>	<b>18,254</b>
<b>Other</b>					
Capital Expenditures	(1,040,003)	(15,451)	(15,762)	(15,762)	(15,762)
Proceeds from Long Term Debt	100,033	-	-	-	-
Debt Principal Repayment	(3,987)	(20,007)	(20,007)	(20,007)	(20,007)
Transfer (to)/from Reserves	34,521	15,059	15,152	14,457	13,751
Transfer (to)/from Appropriated Surplus	12,468	-	-	-	-
Transfer (to)/from Other Funds	125,468	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	<b>(767,736)</b>	<b>(16,635)</b>	<b>(16,853)</b>	<b>(17,548)</b>	<b>(18,254)</b>
<b>388 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>389 Canoe Rd Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	5,743	6,243	6,743	6,743	6,743
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	<b>11,655</b>	<b>12,155</b>	<b>12,655</b>	<b>12,655</b>	<b>12,655</b>
<b>Expenses</b>					
Administration	917	917	917	917	917
Wages and Benefits	2,782	2,902	2,961	2,961	2,961
Operating	5,685	733	733	733	733
Debt Charges - Interest	5	-	-	-	-
Amortization of Tangible Capital Assets	1,760	1,760	1,760	1,760	1,760
	<b>11,149</b>	<b>6,312</b>	<b>6,371</b>	<b>6,371</b>	<b>6,371</b>
<b>Operating Surplus / (Deficit)</b>	<b>506</b>	<b>5,843</b>	<b>6,284</b>	<b>6,284</b>	<b>6,284</b>
<b>Other</b>					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(2,116)	(7,603)	(8,044)	(8,044)	(8,044)
Unfunded Amortization	1,760	1,760	1,760	1,760	1,760
	<b>(506)</b>	<b>(5,843)</b>	<b>(6,284)</b>	<b>(6,284)</b>	<b>(6,284)</b>
<b>389 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>390 Merrill Crescent Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	7,700	8,400	9,100	9,100	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	<b>34,976</b>	<b>35,676</b>	<b>36,376</b>	<b>36,376</b>	<b>36,376</b>
<b>Expenses</b>					
Administration	1,956	1,956	1,956	1,956	1,956
Wages and Benefits	9,087	9,337	9,522	9,522	9,522
Operating	9,094	9,094	9,094	9,094	9,094
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	2,048	2,048	2,048	2,048	2,048
	<b>22,205</b>	<b>22,435</b>	<b>22,620</b>	<b>22,620</b>	<b>22,620</b>
<b>Operating Surplus / (Deficit)</b>	<b>12,771</b>	<b>13,241</b>	<b>13,756</b>	<b>13,756</b>	<b>13,756</b>
<b>Other</b>					
Capital Expenditures	(30,308)	(5,452)	(5,560)	(5,560)	(5,560)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(14,166)	(9,837)	(10,244)	(10,244)	(10,244)
Transfer (to)/from Other Funds	30,308	-	-	-	-
Unfunded Amortization	2,048	2,048	2,048	2,048	2,048
	<b>(12,771)</b>	<b>(13,241)</b>	<b>(13,756)</b>	<b>(13,756)</b>	<b>(13,756)</b>
<b>390 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>391 Curran Rd Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	29,016	31,710	36,216	36,216	36,216
User Fees & Service Charges	43,818	43,818	43,818	43,818	43,818
	<b>72,834</b>	<b>75,528</b>	<b>80,034</b>	<b>80,034</b>	<b>80,034</b>
<b>Expenses</b>					
Administration	4,318	4,318	4,318	4,318	4,318
Wages and Benefits	17,014	17,483	17,838	17,838	17,838
Operating	23,093	23,093	23,093	23,093	23,093
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	6,261	6,261	6,261	6,261	6,261
	<b>50,706</b>	<b>51,155</b>	<b>51,510</b>	<b>51,510</b>	<b>51,510</b>
<b>Operating Surplus / (Deficit)</b>	<b>22,128</b>	<b>24,373</b>	<b>28,524</b>	<b>28,524</b>	<b>28,524</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(27,736)	(30,634)	(34,785)	(34,785)	(34,785)
Unfunded Amortization	6,261	6,261	6,261	6,261	6,261
	<b>(22,128)</b>	<b>(24,373)</b>	<b>(28,524)</b>	<b>(28,524)</b>	<b>(28,524)</b>
<b>391 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>392 Roberts Creek Co-Housing Treatment Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	17,050	18,600	20,150	21,700	21,700
User Fees & Service Charges	40,532	40,532	40,532	40,532	40,532
	<b>57,582</b>	<b>59,132</b>	<b>60,682</b>	<b>62,232</b>	<b>62,232</b>
<b>Expenses</b>					
Administration	3,927	3,927	3,927	3,927	3,927
Wages and Benefits	13,921	14,300	14,587	14,587	14,587
Operating	18,715	18,715	18,715	18,715	18,715
Debt Charges - Interest	40	-	-	-	-
Amortization of Tangible Capital Assets	7,677	7,677	7,677	7,677	7,677
	<b>44,280</b>	<b>44,619</b>	<b>44,906</b>	<b>44,906</b>	<b>44,906</b>
<b>Operating Surplus / (Deficit)</b>	<b>13,302</b>	<b>14,513</b>	<b>15,776</b>	<b>17,326</b>	<b>17,326</b>
<b>Other</b>					
Debt Principal Repayment	(1,307)	-	-	-	-
Transfer (to)/from Reserves	(19,672)	(22,190)	(23,453)	(25,003)	(25,003)
Unfunded Amortization	7,677	7,677	7,677	7,677	7,677
	<b>(13,302)</b>	<b>(14,513)</b>	<b>(15,776)</b>	<b>(17,326)</b>	<b>(17,326)</b>
<b>392 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>393 Lillies Lake Waste Water Plant</b>					
<b>Revenues</b>					
Frontage & Parcel Taxes	10,266	11,716	13,166	13,166	13,166
User Fees & Service Charges	32,017	32,017	32,017	32,017	32,017
	<b>42,283</b>	<b>43,733</b>	<b>45,183</b>	<b>45,183</b>	<b>45,183</b>
<b>Expenses</b>					
Administration	3,599	3,599	3,599	3,599	3,599
Wages and Benefits	13,399	13,769	14,042	14,042	14,042
Operating	17,956	13,956	13,956	13,956	13,956
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	<b>39,834</b>	<b>36,184</b>	<b>36,457</b>	<b>36,457</b>	<b>36,457</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,449</b>	<b>7,549</b>	<b>8,726</b>	<b>8,726</b>	<b>8,726</b>
<b>Other</b>					
Capital Expenditures	(17,162)	(1,428)	(1,458)	(1,458)	(1,468)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	10,506	(10,981)	(12,128)	(12,128)	(12,118)
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	<b>(2,449)</b>	<b>(7,549)</b>	<b>(8,726)</b>	<b>(8,726)</b>	<b>(8,726)</b>
<b>393 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>394 Painted Boat Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	14,012	15,562	17,112	17,112	17,112
User Fees & Service Charges	24,277	24,277	24,277	24,277	24,277
	<b>38,289</b>	<b>39,839</b>	<b>41,389</b>	<b>41,389</b>	<b>41,389</b>
<b>Expenses</b>					
Administration	2,472	2,472	2,472	2,472	2,472
Wages and Benefits	10,106	10,383	10,588	10,588	10,588
Operating	11,266	11,266	11,266	11,266	11,266
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	7,687	7,687	7,687	7,687	7,687
	<b>31,551</b>	<b>31,808</b>	<b>32,013</b>	<b>32,013</b>	<b>32,013</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,738</b>	<b>8,031</b>	<b>9,376</b>	<b>9,376</b>	<b>9,376</b>
<b>Other</b>					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(13,772)	(15,718)	(17,063)	(17,063)	(17,063)
Unfunded Amortization	7,687	7,687	7,687	7,687	7,687
	<b>(6,738)</b>	<b>(8,031)</b>	<b>(9,376)</b>	<b>(9,376)</b>	<b>(9,376)</b>
<b>394 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>395 Sakinaw Ridge Waste Water Plant</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Frontage & Parcel Taxes	25,503	25,503	25,503	25,503	25,503
User Fees & Service Charges	17,207	17,207	17,207	17,207	17,207
	<b>42,710</b>	<b>42,710</b>	<b>42,710</b>	<b>42,710</b>	<b>42,710</b>
<b>Expenses</b>					
Administration	4,309	4,309	4,309	4,309	4,309
Wages and Benefits	16,463	16,917	17,253	17,253	17,253
Operating	9,527	9,527	9,527	9,527	9,527
Debt Charges - Interest	40	-	-	-	-
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	<b>46,466</b>	<b>46,880</b>	<b>47,216</b>	<b>47,216</b>	<b>47,216</b>
<b>Operating Surplus / (Deficit)</b>	<b>(3,756)</b>	<b>(4,170)</b>	<b>(4,506)</b>	<b>(4,506)</b>	<b>(4,506)</b>
<b>Other</b>					
Debt Principal Repayment	(1,306)	-	-	-	-
Transfer (to)/from Reserves	(11,065)	(11,957)	(11,621)	(11,621)	(11,621)
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	<b>3,756</b>	<b>4,170</b>	<b>4,506</b>	<b>4,506</b>	<b>4,506</b>
<b>395 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>400 Cemetery</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	167,998	201,065	200,802	198,829	196,831
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	<u>229,132</u>	<u>262,199</u>	<u>261,936</u>	<u>259,963</u>	<u>257,965</u>
<b>Expenses</b>					
Administration	19,315	19,315	19,315	19,315	19,315
Wages and Benefits	83,764	86,068	87,790	87,790	87,790
Operating	74,069	74,069	74,069	74,069	74,069
Debt Charges - Interest	5,621	8,020	6,035	4,062	2,064
Amortization of Tangible Capital Assets	4,144	4,144	4,144	4,144	4,144
	<u>186,913</u>	<u>191,616</u>	<u>191,353</u>	<u>189,380</u>	<u>187,382</u>
<b>Operating Surplus / (Deficit)</b>	<b>42,219</b>	<b>70,583</b>	<b>70,583</b>	<b>70,583</b>	<b>70,583</b>
<b>Other</b>					
Capital Expenditures	(495,713)	-	-	-	-
Proceeds from Long Term Debt	283,634	-	-	-	-
Debt Principal Repayment	(28,363)	(56,727)	(56,727)	(56,727)	(56,727)
Transfer (to)/from Reserves	182,913	(18,000)	(18,000)	(18,000)	(18,000)
Transfer (to)/from Appropriated Surplus	11,166	-	-	-	-
Unfunded Amortization	4,144	4,144	4,144	4,144	4,144
	<u>(42,219)</u>	<u>(70,583)</u>	<u>(70,583)</u>	<u>(70,583)</u>	<u>(70,583)</u>
<b>400 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>410 Pender Harbour Health Clinic</b>					
<b>Revenues</b>					
Tax Requisitions	197,255	197,908	197,908	197,908	197,908
	<u>197,255</u>	<u>197,908</u>	<u>197,908</u>	<u>197,908</u>	<u>197,908</u>
<b>Expenses</b>					
Administration	7,868	7,868	7,868	7,868	7,868
Operating	185,040	185,040	185,040	185,040	185,040
	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>
<b>Operating Surplus / (Deficit)</b>	<b>4,347</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Other</b>					
Transfer (to)/from Reserves	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Prior Year Surplus/(Deficit)	653	-	-	-	-
	<u>(4,347)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
<b>410 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Regional Planning</b>					
<b>Revenues</b>					
Tax Requisitions	204,440	212,802	215,771	215,787	215,804
User Fees & Service Charges	430	430	430	430	430
Other Revenue	154,870	-	-	-	-
	<u>359,740</u>	<u>213,232</u>	<u>216,201</u>	<u>216,217</u>	<u>216,234</u>
<b>Expenses</b>					
Administration	54,763	54,763	54,763	54,763	54,763
Wages and Benefits	139,315	147,661	150,614	150,614	150,614
Operating	165,662	10,808	10,824	10,840	10,857
	<u>359,740</u>	<u>213,232</u>	<u>216,201</u>	<u>216,217</u>	<u>216,234</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>500 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>504 Rural Planning Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	1,813,001	1,877,039	1,445,924	1,446,025	1,446,128
Government Transfers	150,000	-	-	-	-
User Fees & Service Charges	282,641	288,036	292,070	292,070	292,070
Other Revenue	35,000	-	-	-	-
	<b>2,280,642</b>	<b>2,165,075</b>	<b>1,737,994</b>	<b>1,738,095</b>	<b>1,738,198</b>
<b>Expenses</b>					
Administration	314,072	314,072	314,072	314,072	314,072
Wages and Benefits	1,524,787	1,492,695	1,352,012	1,352,012	1,352,012
Operating	921,456	358,308	71,910	72,011	72,114
	<b>2,760,315</b>	<b>2,165,075</b>	<b>1,737,994</b>	<b>1,738,095</b>	<b>1,738,198</b>
<b>Operating Surplus / (Deficit)</b>	<b>(479,673)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Reserves	429,673	-	-	-	-
Transfer (to)/from Other Funds	50,000	-	-	-	-
	<b>479,673</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>504 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>506 Geographic Information Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
User Fees & Service Charges	20,500	500	500	500	500
	<b>20,500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Expenses</b>					
Internal Recoveries	(336,954)	(371,021)	(392,246)	(392,246)	(392,246)
Wages and Benefits	292,228	311,295	317,520	317,520	317,520
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	11,548	11,548	11,548	11,548	11,548
	<b>32,048</b>	<b>17,048</b>	<b>2,048</b>	<b>2,048</b>	<b>2,048</b>
<b>Operating Surplus / (Deficit)</b>	<b>(11,548)</b>	<b>(16,548)</b>	<b>(1,548)</b>	<b>(1,548)</b>	<b>(1,548)</b>
<b>Other</b>					
Capital Expenditures	-	-	(60,000)	-	-
Transfer (to)/from Reserves	-	5,000	50,000	(10,000)	(10,000)
Unfunded Amortization	11,548	11,548	11,548	11,548	11,548
	<b>11,548</b>	<b>16,548</b>	<b>1,548</b>	<b>1,548</b>	<b>1,548</b>
<b>506 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>510 Civic Addressing</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
User Fees & Service Charges	34,572	35,341	35,912	35,912	35,912
	<u>34,572</u>	<u>35,341</u>	<u>35,912</u>	<u>35,912</u>	<u>35,912</u>
<b>Expenses</b>					
Administration	4,341	4,341	4,341	4,341	4,341
Wages and Benefits	27,870	28,639	29,210	29,210	29,210
Operating	2,361	2,361	2,361	2,361	2,361
	<u>34,572</u>	<u>35,341</u>	<u>35,912</u>	<u>35,912</u>	<u>35,912</u>
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>Other</b>					
Capital Expenditures	-	-	(15,000)	-	-
Transfer (to)/from Reserves	-	-	15,000	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>510 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>520 Building Inspection Services</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
User Fees & Service Charges	1,062,884	1,085,782	1,102,917	1,102,991	1,103,066
Other Revenue	600	600	600	600	600
	<u>1,063,484</u>	<u>1,086,382</u>	<u>1,103,517</u>	<u>1,103,591</u>	<u>1,103,666</u>
<b>Expenses</b>					
Administration	169,210	169,210	169,210	169,210	169,210
Wages and Benefits	830,086	852,913	869,975	869,975	869,975
Operating	57,688	57,759	57,832	57,906	57,981
Amortization of Tangible Capital Assets	17,040	17,040	17,040	17,040	17,040
	<u>1,074,024</u>	<u>1,096,922</u>	<u>1,114,057</u>	<u>1,114,131</u>	<u>1,114,206</u>
<b>Operating Surplus / (Deficit)</b>	<b>(10,540)</b>	<b>(10,540)</b>	<b>(10,540)</b>	<b>(10,540)</b>	<b>(10,540)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
Unfunded Amortization	17,040	17,040	17,040	17,040	17,040
	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>
<b>520 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>531 Economic Development Area A</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(17,612)	12,534	5,754	5,754	5,754
	<u>(17,612)</u>	<u>12,534</u>	<u>5,754</u>	<u>5,754</u>	<u>5,754</u>
<b>Expenses</b>					
Administration	3,754	3,754	3,754	3,754	3,754
Operating	37,880	8,780	2,000	2,000	2,000
	<u>41,634</u>	<u>12,534</u>	<u>5,754</u>	<u>5,754</u>	<u>5,754</u>
<b>Operating Surplus / (Deficit)</b>	<b>(59,246)</b>	-	-	-	-
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	57,285	-	-	-	-
Prior Year Surplus/(Deficit)	1,961	-	-	-	-
	<u>59,246</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>531 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-



<b>532 Economic Development Area B</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(43,178)	10,318	4,257	4,257	4,257
	(43,178)	10,318	4,257	4,257	4,257
<b>Expenses</b>					
Administration	2,257	2,257	2,257	2,257	2,257
Operating	8,661	8,061	2,000	2,000	2,000
	10,918	10,318	4,257	4,257	4,257
<b>Operating Surplus / (Deficit)</b>	<b>(54,096)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	51,727	-	-	-	-
Prior Year Surplus/(Deficit)	2,369	-	-	-	-
	54,096	-	-	-	-
<b>532 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>533 Economic Development Area D</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(39,103)	8,951	4,033	4,033	4,033
	(39,103)	8,951	4,033	4,033	4,033
<b>Expenses</b>					
Administration	2,033	2,033	2,033	2,033	2,033
Operating	7,518	6,918	2,000	2,000	2,000
	9,551	8,951	4,033	4,033	4,033
<b>Operating Surplus / (Deficit)</b>	<b>(48,654)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	46,837	-	-	-	-
Prior Year Surplus/(Deficit)	1,817	-	-	-	-
	48,654	-	-	-	-
<b>533 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>534 Economic Development Area E</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(22,255)	7,747	3,511	3,511	3,511
	(22,255)	7,747	3,511	3,511	3,511
<b>Expenses</b>					
Administration	1,511	1,511	1,511	1,511	1,511
Operating	8,836	6,236	2,000	2,000	2,000
	10,347	7,747	3,511	3,511	3,511
<b>Operating Surplus / (Deficit)</b>	<b>(32,602)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	30,827	-	-	-	-
Prior Year Surplus/(Deficit)	1,775	-	-	-	-
	32,602	-	-	-	-
<b>534 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>535 Economic Development Area F</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	(37,283)	10,391	4,386	4,386	4,386
	<u>(37,283)</u>	<u>10,391</u>	<u>4,386</u>	<u>4,386</u>	<u>4,386</u>
<b>Expenses</b>					
Administration	2,386	2,386	2,386	2,386	2,386
Operating	12,605	8,005	2,000	2,000	2,000
	<u>14,991</u>	<u>10,391</u>	<u>4,386</u>	<u>4,386</u>	<u>4,386</u>
<b>Operating Surplus / (Deficit)</b>	<b>(52,274)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	50,427	-	-	-	-
Prior Year Surplus/(Deficit)	1,847	-	-	-	-
	<u>52,274</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>535 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>540 Hillside Development Project</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>
<b>Expenses</b>					
Administration	23,257	23,257	23,257	23,257	23,257
Wages and Benefits	83,243	85,532	32,899	32,899	32,899
Operating	243,469	128,057	91,336	91,336	91,336
	<u>349,969</u>	<u>236,846</u>	<u>147,492</u>	<u>147,492</u>	<u>147,492</u>
<b>Operating Surplus / (Deficit)</b>	<b>(193,630)</b>	<b>(80,507)</b>	<b>8,847</b>	<b>8,847</b>	<b>8,847</b>
<b>Other</b>					
Development of Land Held for Resale	(219,308)	(31,257)	(31,257)	(31,257)	(31,257)
Transfer (to)/from Reserves	412,938	111,764	22,410	22,410	22,410
	<u>193,630</u>	<u>80,507</u>	<u>(8,847)</u>	<u>(8,847)</u>	<u>(8,847)</u>
<b>540 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>615 Community Recreation Facilities</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	7,278,957	7,469,217	7,582,529	7,605,091	7,626,004
Frontage & Parcel Taxes	1,698,073	118,005	-	-	-
User Fees & Service Charges	1,856,984	1,857,509	1,857,901	1,857,901	1,857,901
Investment Income	553,539	75,648	-	9,702	19,728
Other Revenue	17,858	17,858	17,858	17,858	17,858
	<b>11,405,411</b>	<b>9,538,237</b>	<b>9,458,288</b>	<b>9,490,552</b>	<b>9,521,491</b>
<b>Expenses</b>					
Administration	1,091,744	1,091,744	1,091,744	1,091,744	1,091,744
Wages and Benefits	4,514,156	4,611,624	4,703,297	4,703,297	4,703,297
Operating	2,294,378	2,126,116	2,134,716	2,130,316	2,130,316
Debt Charges - Interest	1,057,529	292,129	192,082	167,142	141,487
Amortization of Tangible Capital Assets	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	<b>9,986,404</b>	<b>9,150,210</b>	<b>9,150,436</b>	<b>9,121,096</b>	<b>9,095,441</b>
<b>Operating Surplus / (Deficit)</b>	<b>1,419,007</b>	<b>388,027</b>	<b>307,852</b>	<b>369,456</b>	<b>426,050</b>
<b>Other</b>					
Capital Expenditures	(8,868,330)	(1,250,900)	(2,669,500)	(1,638,000)	(376,700)
Proceeds from Long Term Debt	6,080,071	87,500	1,606,000	721,400	-
Debt Principal Repayment	(1,693,786)	(1,021,773)	(938,044)	(962,540)	(946,500)
Transfer (to)/from Reserves	2,271,241	768,549	665,095	481,087	(131,447)
Transfer (to)/from Appropriated Surplus	387,588	-	-	-	-
Transfer (to)/from Other Funds	(624,388)	-	-	-	-
Unfunded Amortization	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	<b>(1,419,007)</b>	<b>(388,027)</b>	<b>(307,852)</b>	<b>(369,456)</b>	<b>(426,050)</b>
<b>615 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>625 Pender Harbour Pool</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	695,172	709,218	719,722	719,722	719,722
Frontage & Parcel Taxes	64,523	64,523	64,523	64,523	46,788
User Fees & Service Charges	91,627	91,669	91,700	91,700	91,700
Investment Income	23,270	25,363	27,539	29,803	32,157
	<b>874,592</b>	<b>890,773</b>	<b>903,484</b>	<b>905,748</b>	<b>890,367</b>
<b>Expenses</b>					
Administration	91,922	91,922	91,922	91,922	91,922
Wages and Benefits	512,446	526,534	537,069	537,069	537,069
Operating	159,813	157,431	157,431	157,431	157,431
Debt Charges - Interest	35,470	35,470	35,470	35,470	17,735
Amortization of Tangible Capital Assets	101,634	101,634	101,634	101,634	101,634
	<b>901,285</b>	<b>912,991</b>	<b>923,526</b>	<b>923,526</b>	<b>905,791</b>
<b>Operating Surplus / (Deficit)</b>	<b>(26,693)</b>	<b>(22,218)</b>	<b>(20,042)</b>	<b>(17,778)</b>	<b>(15,424)</b>
<b>Other</b>					
Capital Expenditures	(70,441)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(52,323)	(54,416)	(56,592)	(58,856)	(61,210)
Transfer (to)/from Reserves	47,823	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	101,634	101,634	101,634	101,634	101,634
	<b>26,693</b>	<b>22,218</b>	<b>20,042</b>	<b>17,778</b>	<b>15,424</b>
<b>625 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>630 School Facilities - Joint Use</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	51,080	51,175	51,248	51,248	51,248
	<u>51,080</u>	<u>51,175</u>	<u>51,248</u>	<u>51,248</u>	<u>51,248</u>
<b>Expenses</b>					
Administration	2,757	2,757	2,757	2,757	2,757
Wages and Benefits	3,473	3,568	3,641	3,641	3,641
Operating	44,850	44,850	44,850	44,850	44,850
	<u>51,080</u>	<u>51,175</u>	<u>51,248</u>	<u>51,248</u>	<u>51,248</u>
<b>Operating Surplus / (Deficit)</b>	-	-	-	-	-
<b>630 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>640 Gibsons &amp; Area Library</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	910,703	910,896	911,039	911,039	911,039
	<u>910,703</u>	<u>910,896</u>	<u>911,039</u>	<u>911,039</u>	<u>911,039</u>
<b>Expenses</b>					
Administration	48,887	48,887	48,887	48,887	48,887
Wages and Benefits	6,957	7,150	7,293	7,293	7,293
Operating	897,118	897,118	897,118	897,118	897,118
Amortization of Tangible Capital Assets	52,180	52,180	52,180	52,180	52,180
	<u>1,005,142</u>	<u>1,005,335</u>	<u>1,005,478</u>	<u>1,005,478</u>	<u>1,005,478</u>
<b>Operating Surplus / (Deficit)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>	<b>(94,439)</b>
<b>Other</b>					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer (to)/from Other Funds	92,259	92,259	92,259	92,259	92,259
Unfunded Amortization	52,180	52,180	52,180	52,180	52,180
	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>
<b>640 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>643 Egmont/Pender Harbour Library Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	66,581	66,811	66,811	66,811	66,811
	<u>66,581</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>
<b>Expenses</b>					
Administration	3,270	3,270	3,270	3,270	3,270
Operating	63,541	63,541	63,541	63,541	63,541
	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>
<b>Operating Surplus / (Deficit)</b>	<b>(230)</b>	-	-	-	-
<b>Other</b>					
Prior Year Surplus/(Deficit)	230	-	-	-	-
	<u>230</u>	-	-	-	-
<b>643 Financial Plan Surplus / (Deficit)</b>	-	-	-	-	-

<b>645 Halfmoon Bay Library Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	184,268	184,907	184,907	184,907	184,907
	<u>184,268</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>
<b>Expenses</b>					
Administration	9,067	9,067	9,067	9,067	9,067
Operating	175,840	175,840	175,840	175,840	175,840
	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>
<b>Operating Surplus / (Deficit)</b>	<b>(639)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	639	-	-	-	-
	<u>639</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>645 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>646 Roberts Creek Library Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	219,479	219,920	219,920	219,920	219,920
	<u>219,479</u>	<u>219,920</u>	<u>219,920</u>	<u>219,920</u>	<u>219,920</u>
<b>Expenses</b>					
Administration	6,335	6,335	6,335	6,335	6,335
Operating	122,326	121,326	121,326	121,326	121,326
	<u>128,661</u>	<u>127,661</u>	<u>127,661</u>	<u>127,661</u>	<u>127,661</u>
<b>Operating Surplus / (Deficit)</b>	<b>90,818</b>	<b>92,259</b>	<b>92,259</b>	<b>92,259</b>	<b>92,259</b>
<b>Other</b>					
Transfer (to)/from Appropriated Surplus	1,000	-	-	-	-
Transfer (to)/from Other Funds	(92,259)	(92,259)	(92,259)	(92,259)	(92,259)
Prior Year Surplus/(Deficit)	441	-	-	-	-
	<u>(90,818)</u>	<u>(92,259)</u>	<u>(92,259)</u>	<u>(92,259)</u>	<u>(92,259)</u>
<b>646 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>648 Museum Service</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	191,815	192,466	192,466	192,466	192,466
	<u>191,815</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>
<b>Expenses</b>					
Administration	9,266	9,266	9,266	9,266	9,266
Operating	183,200	183,200	183,200	183,200	183,200
	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>
<b>Operating Surplus / (Deficit)</b>	<b>(651)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					
Prior Year Surplus/(Deficit)	651	-	-	-	-
	<u>651</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>648 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>650 Community Parks</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	3,223,839	2,889,415	3,234,121	3,211,555	3,197,488
Government Transfers	1,815,934	-	-	-	-
User Fees & Service Charges	41,600	41,600	41,600	41,600	41,600
Other Revenue	11,100	11,100	11,100	11,100	11,100
	<b>5,092,473</b>	<b>2,942,115</b>	<b>3,286,821</b>	<b>3,264,255</b>	<b>3,250,188</b>
<b>Expenses</b>					
Administration	339,085	339,085	339,085	339,085	339,085
Wages and Benefits	1,249,957	1,273,053	1,298,512	1,298,512	1,298,512
Operating	1,153,727	874,458	875,587	876,740	939,240
Debt Charges - Interest	7,302	32,141	47,434	35,083	26,131
Amortization of Tangible Capital Assets	178,381	178,381	178,381	178,381	178,381
	<b>2,928,452</b>	<b>2,697,118</b>	<b>2,738,999</b>	<b>2,727,801</b>	<b>2,781,349</b>
<b>Operating Surplus / (Deficit)</b>	<b>2,164,021</b>	<b>244,997</b>	<b>547,822</b>	<b>536,454</b>	<b>468,839</b>
<b>Other</b>					
Capital Expenditures	(5,936,983)	-	-	-	-
Proceeds from Long Term Debt	1,474,931	-	-	-	-
Debt Principal Repayment	(13,250)	(14,016)	(310,474)	(299,106)	(293,991)
Transfer (to)/from Reserves	263,157	(409,362)	(415,729)	(415,729)	(353,229)
Transfer (to)/from Appropriated Surplus	151,963	-	-	-	-
Transfer (to)/from Other Funds	1,717,780	-	-	-	-
Unfunded Amortization	178,381	178,381	178,381	178,381	178,381
	<b>(2,164,021)</b>	<b>(244,997)</b>	<b>(547,822)</b>	<b>(536,454)</b>	<b>(468,839)</b>
<b>650 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>665 Bicycle &amp; Walking Paths</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	71,733	55,718	56,216	56,216	56,216
	<b>71,733</b>	<b>55,718</b>	<b>56,216</b>	<b>56,216</b>	<b>56,216</b>
<b>Expenses</b>					
Administration	13,233	13,233	13,233	13,233	13,233
Wages and Benefits	24,115	24,777	25,275	25,275	25,275
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	79,260	79,260	79,260	79,260	79,260
	<b>124,316</b>	<b>124,978</b>	<b>125,476</b>	<b>125,476</b>	<b>125,476</b>
<b>Operating Surplus / (Deficit)</b>	<b>(52,583)</b>	<b>(69,260)</b>	<b>(69,260)</b>	<b>(69,260)</b>	<b>(69,260)</b>
<b>Other</b>					
Capital Expenditures	(577,616)	-	-	-	-
Transfer (to)/from Reserves	243,206	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	(16,677)	-	-	-	-
Transfer (to)/from Other Funds	324,410	-	-	-	-
Unfunded Amortization	79,260	79,260	79,260	79,260	79,260
	<b>52,583</b>	<b>69,260</b>	<b>69,260</b>	<b>69,260</b>	<b>69,260</b>
<b>665 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>667 Area A Bicycle &amp; Walking Paths</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	12,752	12,949	13,099	13,099	13,099
	<u>12,752</u>	<u>12,949</u>	<u>13,099</u>	<u>13,099</u>	<u>13,099</u>
<b>Expenses</b>					
Administration	1,403	1,403	1,403	1,403	1,403
Wages and Benefits	7,149	7,346	7,496	7,496	7,496
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,349	6,349	6,349	6,349	6,349
	<u>19,101</u>	<u>19,298</u>	<u>19,448</u>	<u>19,448</u>	<u>19,448</u>
<b>Operating Surplus / (Deficit)</b>	<b>(6,349)</b>	<b>(6,349)</b>	<b>(6,349)</b>	<b>(6,349)</b>	<b>(6,349)</b>
<b>Other</b>					
Unfunded Amortization	6,349	6,349	6,349	6,349	6,349
	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>
<b>667 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>670 Regional Recreation Programs</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	196,138	196,233	196,306	196,306	196,306
User Fees & Service Charges	30,319	30,319	30,319	30,319	30,319
	<u>226,457</u>	<u>226,552</u>	<u>226,625</u>	<u>226,625</u>	<u>226,625</u>
<b>Expenses</b>					
Administration	12,084	12,084	12,084	12,084	12,084
Wages and Benefits	3,473	3,568	3,641	3,641	3,641
Operating	210,900	210,900	210,900	210,900	210,900
	<u>226,457</u>	<u>226,552</u>	<u>226,625</u>	<u>226,625</u>	<u>226,625</u>
<b>Operating Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>670 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>680 Dakota Ridge Recreation Service Area</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
<b>Revenues</b>					
Tax Requisitions	259,002	262,156	264,511	264,511	264,511
User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
	<u>299,002</u>	<u>302,156</u>	<u>304,511</u>	<u>304,511</u>	<u>304,511</u>
<b>Expenses</b>					
Administration	22,580	22,580	22,580	22,580	22,580
Wages and Benefits	114,720	117,874	120,229	120,229	120,229
Operating	161,702	161,702	161,702	161,702	161,702
Amortization of Tangible Capital Assets	6,583	6,583	6,583	6,583	6,583
	<u>305,585</u>	<u>308,739</u>	<u>311,094</u>	<u>311,094</u>	<u>311,094</u>
<b>Operating Surplus / (Deficit)</b>	<b>(6,583)</b>	<b>(6,583)</b>	<b>(6,583)</b>	<b>(6,583)</b>	<b>(6,583)</b>
<b>Other</b>					
Capital Expenditures	(58,500)	-	-	-	-
Transfer (to)/from Reserves	58,500	-	-	-	-
Unfunded Amortization	6,583	6,583	6,583	6,583	6,583
	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>
<b>680 Financial Plan Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>