



5-Year Financial Plan - Bylaw 772, 2025

Schedule A

Budget Version: 5-year Financial Plan
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Sunshine Coast Regional District
Consolidated Five Year Financial Plan (Summary)

Schedule A, Bylaw 772, 2025

2025 - 2029

	2025	2026	2027	2028	2029
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	35,526,828	36,500,506	36,627,820	36,316,407	36,401,760
Frontage & Parcel Taxes	8,760,344	7,208,570	7,121,601	7,123,151	7,105,416
Government Transfers	8,658,803	4,816,195	4,378,128	4,378,128	4,378,128
User Fees & Service Charges	20,159,413	20,586,804	20,686,480	20,747,248	20,811,114
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Investment Income	870,709	324,233	133,494	163,029	203,170
Other Revenue	1,257,186	1,102,043	1,085,052	1,085,052	1,085,052
	76,858,483	71,788,997	71,277,733	71,018,490	71,256,714
Expenses					
Administration	7,230,536	7,230,536	7,230,536	7,230,536	7,230,536
Internal Recoveries	(10,205,973)	(10,409,668)	(10,366,885)	(10,483,659)	(10,454,021)
Wages and Benefits	31,902,470	33,347,636	33,223,271	33,169,576	33,229,178
Operating	32,392,343	25,033,237	24,784,437	24,895,209	24,999,185
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Debt Charges - Interest	1,984,210	1,220,336	1,037,344	1,419,501	1,321,901
Amortization of Tangible Capital Assets	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
	70,050,275	62,794,212	62,275,350	62,558,127	62,720,342
Operating Surplus / (Deficit)	6,808,208	8,994,785	9,002,383	8,460,363	8,536,372
Other					
Capital Expenditures	(68,152,429)	(5,700,423)	(6,579,827)	(6,246,986)	(5,307,943)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Development of Land Held for Resale	(219,308)	(31,257)	(31,257)	(31,257)	(31,257)
Proceeds from Long Term Debt	30,790,345	87,500	1,606,000	1,569,400	-
Debt Principal Repayment	(3,606,829)	(3,333,582)	(3,282,423)	(3,637,982)	(3,526,571)
Transfer (to)/from Reserves	17,093,434	(3,799,747)	(4,498,945)	(3,887,766)	(3,438,308)
Transfer (to)/from Appropriated Surplus	3,908,155	(537,465)	(536,120)	(545,961)	(552,482)
Transfer (to)/from Other Funds	8,939,786	1,700	1,700	1,700	1,700
Transfer (to)/from Accumulated Surplus	19,375	-	-	-	-
Prior Year Surplus/(Deficit)	100,774	-	-	-	-
Unfunded Amortization	5,218,489	5,218,489	5,218,489	5,218,489	5,218,489
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	(6,808,208)	(8,994,785)	(9,002,383)	(8,460,363)	(8,536,372)
Financial Plan Surplus / (Deficit)	-	-	-	-	-

110 General Government	2025	2026	2027	2028	2029
Revenues					
Grants in Lieu of Taxes	97,000	97,000	97,000	97,000	97,000
Tax Requisitions	2,246,395	2,192,237	2,337,632	2,337,632	2,337,632
Government Transfers	839,050	839,050	839,050	839,050	839,050
Investment Income	58,000	58,000	58,000	58,000	58,000
Other Revenue	8,406	8,406	8,406	8,406	8,406
	3,248,851	3,194,693	3,340,088	3,340,088	3,340,088
Expenses					
Administration	807,902	807,902	807,902	807,902	807,902
Internal Recoveries	(1,196,345)	(1,222,435)	(1,241,931)	(1,241,931)	(1,241,931)
Wages and Benefits	2,488,032	2,459,964	2,574,855	2,574,855	2,574,855
Operating	720,277	536,212	536,212	536,212	536,212
Amortization of Tangible Capital Assets	10,375	10,375	10,375	10,375	10,375
	2,830,241	2,592,018	2,687,413	2,687,413	2,687,413
Operating Surplus / (Deficit)	418,610	602,675	652,675	652,675	652,675
Other					
Capital Expenditures	(25,176)	(13,500)	-	-	-
Transfer (to)/from Reserves	218,065	47,500	(16,000)	(16,000)	(16,000)
Transfer (to)/from Appropriated Surplus	(621,874)	(647,050)	(647,050)	(647,050)	(647,050)
Unfunded Amortization	10,375	10,375	10,375	10,375	10,375
	(418,610)	(602,675)	(652,675)	(652,675)	(652,675)
110 Financial Plan Surplus / (Deficit)	-	-	-	-	-
111 Asset Management					
Expenses					
Internal Recoveries	(328,688)	(357,803)	(364,516)	(364,516)	(364,516)
Wages and Benefits	306,525	335,640	342,353	342,353	342,353
Operating	22,163	22,163	22,163	22,163	22,163
	-	-	-	-	-
Operating Surplus / (Deficit)	-	-	-	-	-
111 Financial Plan Surplus / (Deficit)	-	-	-	-	-
113 Finance					
Expenses					
Internal Recoveries	(1,481,183)	(1,624,302)	(1,657,483)	(1,711,029)	(1,714,715)
Wages and Benefits	1,448,567	1,488,403	1,518,172	1,518,172	1,518,172
Operating	182,616	185,899	189,311	192,857	196,543
	150,000	50,000	50,000	-	-
Operating Surplus / (Deficit)	(150,000)	(50,000)	(50,000)	-	-
Other					
Capital Expenditures	(250,000)	-	-	-	-
Transfer (to)/from Reserves	300,000	50,000	50,000	-	-
Prior Year Surplus/(Deficit)	100,000	-	-	-	-
	150,000	50,000	50,000	-	-
113 Financial Plan Surplus / (Deficit)	-	-	-	-	-

114 Administration Office	2025	2026	2027	2028	2029
Revenues					
Investment Income	101,693	109,726	-	-	-
	<u>101,693</u>	<u>109,726</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenses					
Internal Recoveries	(598,772)	(527,974)	(357,793)	(358,018)	(358,248)
Wages and Benefits	47,756	48,987	49,969	50,194	50,424
Operating	315,809	287,824	287,824	287,824	287,824
Debt Charges - Interest	144,058	72,029	-	-	-
Amortization of Tangible Capital Assets	103,717	103,717	103,717	103,717	103,717
	<u>12,568</u>	<u>(15,417)</u>	<u>83,717</u>	<u>83,717</u>	<u>83,717</u>
Operating Surplus / (Deficit)	89,125	125,143	(83,717)	(83,717)	(83,717)
Other					
Capital Expenditures	(157,452)	-	-	-	-
Debt Principal Repayment	(200,827)	(208,860)	-	-	-
Transfer (to)/from Reserves	(12,548)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Appropriated Surplus	177,985	-	-	-	-
Unfunded Amortization	103,717	103,717	103,717	103,717	103,717
	<u>(89,125)</u>	<u>(125,143)</u>	<u>83,717</u>	<u>83,717</u>	<u>83,717</u>
114 Financial Plan Surplus / (Deficit)	-	-	-	-	-
115 Human Resources					
Expenses					
Internal Recoveries	(844,492)	(865,134)	(875,651)	(930,983)	(931,328)
Wages and Benefits	760,706	781,041	791,239	796,239	796,239
Operating	141,786	124,093	141,912	124,744	125,089
	<u>58,000</u>	<u>40,000</u>	<u>57,500</u>	<u>(10,000)</u>	<u>(10,000)</u>
Operating Surplus / (Deficit)	(58,000)	(40,000)	(57,500)	10,000	10,000
Other					
Transfer (to)/from Reserves	58,000	40,000	57,500	(10,000)	(10,000)
	<u>58,000</u>	<u>40,000</u>	<u>57,500</u>	<u>(10,000)</u>	<u>(10,000)</u>
115 Financial Plan Surplus / (Deficit)	-	-	-	-	-
116 Purchasing & Risk Management					
Expenses					
Internal Recoveries	(502,774)	(515,601)	(525,184)	(525,184)	(525,184)
Wages and Benefits	466,409	479,236	488,819	488,819	488,819
Operating	42,815	16,365	76,365	16,365	16,365
	<u>6,450</u>	<u>(20,000)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>
Operating Surplus / (Deficit)	(6,450)	20,000	(40,000)	20,000	20,000
Other					
Transfer (to)/from Reserves	6,450	(20,000)	40,000	(20,000)	(20,000)
	<u>6,450</u>	<u>(20,000)</u>	<u>40,000</u>	<u>(20,000)</u>	<u>(20,000)</u>
116 Financial Plan Surplus / (Deficit)	-	-	-	-	-

117 Information Services	2025	2026	2027	2028	2029
Expenses					
Internal Recoveries	(1,812,098)	(1,788,184)	(1,807,933)	(1,808,375)	(1,808,825)
Wages and Benefits	949,765	975,615	994,931	994,931	994,931
Operating	776,602	641,569	642,002	642,444	642,894
Amortization of Tangible Capital Assets	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)
Operating Surplus / (Deficit)	(46,877)	38,392	38,392	38,392	38,392
Other					
Capital Expenditures	(352,519)	(161,000)	(161,000)	(161,000)	(161,000)
Transfer (to)/from Reserves	266,788	(10,000)	(10,000)	(10,000)	(10,000)
Unfunded Amortization	132,608	132,608	132,608	132,608	132,608
	46,877	(38,392)	(38,392)	(38,392)	(38,392)

117 Financial Plan Surplus / (Deficit) - - - - -

118 SCRHD Administration	2025	2026	2027	2028	2029
Revenues					
Other Revenue	33,611	79,914	80,923	80,923	80,923
	33,611	79,914	80,923	80,923	80,923
Expenses					
Administration	7,113	7,113	7,113	7,113	7,113
Wages and Benefits	61,276	62,625	63,634	63,634	63,634
Operating	9,746	10,176	10,176	10,176	10,176
	78,135	79,914	80,923	80,923	80,923
Operating Surplus / (Deficit)	(44,524)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	44,524	-	-	-	-
	44,524	-	-	-	-

118 Financial Plan Surplus / (Deficit) - - - - -

121 Grants in Aid - Area A	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	44,126	45,824	45,844	45,844	45,844
	44,126	45,824	45,844	45,844	45,844
Expenses					
Administration	2,412	2,412	2,412	2,412	2,412
Wages and Benefits	950	976	996	996	996
Operating	44,436	42,436	42,436	42,436	42,436
	47,798	45,824	45,844	45,844	45,844
Operating Surplus / (Deficit)	(3,672)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	3,672	-	-	-	-
	3,672	-	-	-	-

121 Financial Plan Surplus / (Deficit) - - - - -

122 Grants in Aid - Area B	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	30,469	34,428	34,448	34,448	34,448
	<u>30,469</u>	<u>34,428</u>	<u>34,448</u>	<u>34,448</u>	<u>34,448</u>
Expenses					
Administration	1,783	1,783	1,783	1,783	1,783
Wages and Benefits	950	976	996	996	996
Operating	31,669	31,669	31,669	31,669	31,669
	<u>34,402</u>	<u>34,428</u>	<u>34,448</u>	<u>34,448</u>	<u>34,448</u>
Operating Surplus / (Deficit)	(3,933)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	3,933	-	-	-	-
	<u>3,933</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
122 Financial Plan Surplus / (Deficit)	-	-	-	-	-

123 Grants in Aid - Area E & F	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(2,958)	5,408	5,428	5,428	5,428
	<u>(2,958)</u>	<u>5,408</u>	<u>5,428</u>	<u>5,428</u>	<u>5,428</u>
Expenses					
Administration	432	432	432	432	432
Wages and Benefits	950	976	996	996	996
Operating	-	4,000	4,000	4,000	4,000
	<u>1,382</u>	<u>5,408</u>	<u>5,428</u>	<u>5,428</u>	<u>5,428</u>
Operating Surplus / (Deficit)	(4,340)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	4,340	-	-	-	-
	<u>4,340</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
123 Financial Plan Surplus / (Deficit)	-	-	-	-	-

125 Grants in Aid - Community Schools	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	10,811	11,586	11,606	11,606	11,606
	<u>10,811</u>	<u>11,586</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
Expenses					
Administration	610	610	610	610	610
Wages and Benefits	950	976	996	996	996
Operating	10,000	10,000	10,000	10,000	10,000
	<u>11,560</u>	<u>11,586</u>	<u>11,606</u>	<u>11,606</u>	<u>11,606</u>
Operating Surplus / (Deficit)	(749)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	749	-	-	-	-
	<u>749</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
125 Financial Plan Surplus / (Deficit)	-	-	-	-	-

126 Greater Gibsons Community Participation	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	11,556	11,656	11,676	11,676	11,676
	<u>11,556</u>	<u>11,656</u>	<u>11,676</u>	<u>11,676</u>	<u>11,676</u>
Expenses					
Administration	680	680	680	680	680
Wages and Benefits	950	976	996	996	996
Operating	11,039	10,000	10,000	10,000	10,000
	<u>12,669</u>	<u>11,656</u>	<u>11,676</u>	<u>11,676</u>	<u>11,676</u>
Operating Surplus / (Deficit)	(1,113)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	1,113	-	-	-	-
	<u>1,113</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
126 Financial Plan Surplus / (Deficit)	-	-	-	-	-

127 Grants in Aid - Area D	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	38,341	40,403	40,423	40,423	40,423
	<u>38,341</u>	<u>40,403</u>	<u>40,423</u>	<u>40,423</u>	<u>40,423</u>
Expenses					
Administration	2,040	2,040	2,040	2,040	2,040
Wages and Benefits	950	976	996	996	996
Operating	38,387	37,387	37,387	37,387	37,387
	<u>41,377</u>	<u>40,403</u>	<u>40,423</u>	<u>40,423</u>	<u>40,423</u>
Operating Surplus / (Deficit)	(3,036)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	3,036	-	-	-	-
	<u>3,036</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
127 Financial Plan Surplus / (Deficit)	-	-	-	-	-

128 Grants In Aid - Area E	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	29,426	29,632	29,652	29,652	29,652
	<u>29,426</u>	<u>29,632</u>	<u>29,652</u>	<u>29,652</u>	<u>29,652</u>
Expenses					
Administration	1,603	1,603	1,603	1,603	1,603
Wages and Benefits	950	976	996	996	996
Operating	29,488	27,053	27,053	27,053	27,053
	<u>32,041</u>	<u>29,632</u>	<u>29,652</u>	<u>29,652</u>	<u>29,652</u>
Operating Surplus / (Deficit)	(2,615)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,615	-	-	-	-
	<u>2,615</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
128 Financial Plan Surplus / (Deficit)	-	-	-	-	-

129 Grants In Aid - Area F	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	27,083	29,469	29,489	29,489	29,489
	<u>27,083</u>	<u>29,469</u>	<u>29,489</u>	<u>29,489</u>	<u>29,489</u>
Expenses					
Administration	1,583	1,583	1,583	1,583	1,583
Wages and Benefits	950	976	996	996	996
Operating	26,910	26,910	26,910	26,910	26,910
	<u>29,443</u>	<u>29,469</u>	<u>29,489</u>	<u>29,489</u>	<u>29,489</u>
Operating Surplus / (Deficit)	(2,360)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,360	-	-	-	-
	<u>2,360</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
129 Financial Plan Surplus / (Deficit)	-	-	-	-	-

130 Electoral Area Services - UBCM/AVICC	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	223,172	225,341	226,961	226,961	226,961
	<u>223,172</u>	<u>225,341</u>	<u>226,961</u>	<u>226,961</u>	<u>226,961</u>
Expenses					
Administration	15,222	15,222	15,222	15,222	15,222
Wages and Benefits	164,184	166,353	167,973	167,973	167,973
Operating	43,766	43,766	43,766	43,766	43,766
	<u>223,172</u>	<u>225,341</u>	<u>226,961</u>	<u>226,961</u>	<u>226,961</u>
Operating Surplus / (Deficit)	-	-	-	-	-
130 Financial Plan Surplus / (Deficit)	-	-	-	-	-

131 Electoral Area Services - Elections	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	14,052	75,181	14,052	14,052	14,052
Other Revenue	-	18,000	-	-	-
	<u>14,052</u>	<u>93,181</u>	<u>14,052</u>	<u>14,052</u>	<u>14,052</u>
Expenses					
Administration	52	52	52	52	52
Wages and Benefits	-	90,361	-	-	-
Operating	30,000	34,043	-	-	30,000
	<u>30,052</u>	<u>124,456</u>	<u>52</u>	<u>52</u>	<u>30,052</u>
Operating Surplus / (Deficit)	(16,000)	(31,275)	14,000	14,000	(16,000)
Other					
Transfer (to)/from Reserves	16,000	31,275	(14,000)	(14,000)	16,000
	<u>16,000</u>	<u>31,275</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>16,000</u>
131 Financial Plan Surplus / (Deficit)	-	-	-	-	-

135 Corporate Sustainability Services	2025	2026	2027	2028	2029
Expenses					
Internal Recoveries	(107,004)	(109,662)	(111,646)	(111,646)	(111,646)
Wages and Benefits	96,624	99,282	101,266	101,266	101,266
Operating	10,380	10,380	10,380	10,380	10,380
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Surplus / (Deficit)	-	-	-	-	-
135 Financial Plan Surplus / (Deficit)	-	-	-	-	-

136 Regional Sustainability Services	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	246,792	251,786	255,514	255,514	255,514
Government Transfers	369,842	-	-	-	-
	616,634	251,786	255,514	255,514	255,514
Expenses					
Administration	52,620	52,620	52,620	52,620	52,620
Wages and Benefits	224,054	186,531	190,259	190,259	190,259
Operating	356,096	12,635	12,635	12,635	12,635
	632,770	251,786	255,514	255,514	255,514
Operating Surplus / (Deficit)	(16,136)	-	-	-	-
Other					
Transfer (to)/from Reserves	16,136	-	-	-	-
	16,136	-	-	-	-
136 Financial Plan Surplus / (Deficit)	-	-	-	-	-

140 Member Municipality Debt	2025	2026	2027	2028	2029
Revenues					
Member Municipality Debt	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Expenses					
Debt Charges Member Municipalities	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
	1,528,200	1,153,646	1,148,158	1,108,475	1,175,074
Operating Surplus / (Deficit)	-	-	-	-	-
140 Financial Plan Surplus / (Deficit)	-	-	-	-	-

151 Feasibility Studies - Area A	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	38,726	1,226	1,226	1,226	1,226
Other Revenue	30,000	-	-	-	-
	68,726	1,226	1,226	1,226	1,226
Expenses					
Administration	1,226	1,226	1,226	1,226	1,226
Wages and Benefits	14,217	-	-	-	-
Operating	53,283	-	-	-	-
	68,726	1,226	1,226	1,226	1,226
Operating Surplus / (Deficit)	-	-	-	-	-
151 Financial Plan Surplus / (Deficit)	-	-	-	-	-

155 Feasibility Studies - Area F	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	87,441	1,737	1,737	1,737	1,737
Other Revenue	1,574	-	-	-	-
	89,015	1,737	1,737	1,737	1,737
Expenses					
Administration	1,737	1,737	1,737	1,737	1,737
Wages and Benefits	34,465	-	-	-	-
Operating	43,984	-	-	-	-
	80,186	1,737	1,737	1,737	1,737
Operating Surplus / (Deficit)	8,829	-	-	-	-
Other					
Transfer (to)/from Reserves	2,500	-	-	-	-
Transfer (to)/from Accumulated Surplus	19,375	-	-	-	-
Prior Year Surplus/(Deficit)	(30,704)	-	-	-	-
	(8,829)	-	-	-	-
155 Financial Plan Surplus / (Deficit)	-	-	-	-	-

200 Bylaw Enforcement	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	563,902	575,721	584,578	584,667	584,758
User Fees & Service Charges	513	513	513	513	513
	564,415	576,234	585,091	585,180	585,271
Expenses					
Administration	84,075	84,075	84,075	84,075	84,075
Wages and Benefits	426,686	438,419	447,189	447,189	447,189
Operating	89,154	54,240	54,327	54,416	54,507
Amortization of Tangible Capital Assets	6,439	6,439	6,439	6,439	6,439
	606,354	583,173	592,030	592,119	592,210
Operating Surplus / (Deficit)	(41,939)	(6,939)	(6,939)	(6,939)	(6,939)
Other					
Transfer (to)/from Reserves	35,000	-	-	-	-
Transfer (to)/from Other Funds	500	500	500	500	500
Unfunded Amortization	6,439	6,439	6,439	6,439	6,439
	41,939	6,939	6,939	6,939	6,939
200 Financial Plan Surplus / (Deficit)	-	-	-	-	-

204 Halfmoon Bay Smoke Control	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	1,250	1,280	1,302	1,302	1,302
	1,250	1,280	1,302	1,302	1,302
Expenses					
Administration	161	161	161	161	161
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	1,250	1,280	1,302	1,302	1,302
Operating Surplus / (Deficit)	-	-	-	-	-
204 Financial Plan Surplus / (Deficit)	-	-	-	-	-

206 Roberts Creek Smoke Control	2025	2026	2027	2028	2029
Expenses					
Administration	161	161	161	161	161
Wages and Benefits	1,089	1,119	1,141	1,141	1,141
	1,250	1,280	1,302	1,302	1,302
Operating Surplus / (Deficit)	(1,250)	(1,280)	(1,302)	(1,302)	(1,302)
Other					
Transfer (to)/from Reserves	1,250	1,280	1,302	1,302	1,302
	1,250	1,280	1,302	1,302	1,302
206 Financial Plan Surplus / (Deficit)	-	-	-	-	-

210 Gibsons & District Fire Protection	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	2,111,685	1,996,438	1,999,557	1,948,175	1,955,710
Investment Income	-	-	-	-	4,220
	2,111,685	1,996,438	1,999,557	1,948,175	1,959,930
Expenses					
Administration	140,819	140,819	140,819	140,819	140,819
Wages and Benefits	888,992	951,042	969,965	969,965	969,965
Operating	618,068	460,662	460,662	460,662	460,662
Debt Charges - Interest	13,304	18,407	44,295	51,369	51,978
Amortization of Tangible Capital Assets	209,870	209,870	209,870	209,870	209,870
	1,871,053	1,780,800	1,825,611	1,832,685	1,833,294
Operating Surplus / (Deficit)	240,632	215,638	173,946	115,490	126,636
Other					
Capital Expenditures	(3,376,882)	(63,400)	(1,800)	(107,700)	(58,500)
Proceeds from Long Term Debt	1,467,690	-	-	-	-
Debt Principal Repayment	(74,667)	(77,747)	(58,254)	(125,978)	(130,198)
Transfer (to)/from Reserves	1,000,298	(284,361)	(323,762)	(91,682)	(147,808)
Transfer (to)/from Appropriated Surplus	725,910	-	-	-	-
Transfer (to)/from Other Funds	(164,582)	-	-	-	-
Prior Year Surplus/(Deficit)	(28,269)	-	-	-	-
Unfunded Amortization	209,870	209,870	209,870	209,870	209,870
	(240,632)	(215,638)	(173,946)	(115,490)	(126,636)
210 Financial Plan Surplus / (Deficit)	-	-	-	-	-

212 Roberts Creek Fire Protection	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	1,044,962	950,077	950,766	868,601	931,941
Government Transfers	4,440	-	-	-	-
	1,049,402	950,077	950,766	868,601	931,941
Expenses					
Administration	69,777	69,777	69,777	69,777	69,777
Wages and Benefits	349,485	365,979	373,277	314,133	373,277
Operating	417,945	274,915	274,915	274,915	274,915
Debt Charges - Interest	3,301	1,878	238	-	-
Amortization of Tangible Capital Assets	117,533	117,533	117,533	117,533	117,533
	958,041	830,082	835,740	776,358	835,502
Operating Surplus / (Deficit)	91,361	119,995	115,026	92,243	96,439
Other					
Capital Expenditures	(242,665)	(244,500)	(22,800)	(81,100)	(991,200)
Debt Principal Repayment	(34,476)	(35,898)	(26,896)	-	-
Transfer (to)/from Reserves	103,034	42,870	(182,863)	(128,676)	777,228
Prior Year Surplus/(Deficit)	(34,787)	-	-	-	-
Unfunded Amortization	117,533	117,533	117,533	117,533	117,533
	(91,361)	(119,995)	(115,026)	(92,243)	(96,439)
212 Financial Plan Surplus / (Deficit)	-	-	-	-	-

216 Halfmoon Bay Fire Protection	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	1,088,011	1,007,964	1,013,399	969,496	953,290
Investment Income	-	-	1,767	3,592	(5,479)
	1,088,011	1,007,964	1,015,166	973,088	947,811
Expenses					
Administration	90,045	90,045	90,045	90,045	90,045
Wages and Benefits	385,438	386,047	393,742	393,742	393,742
Operating	583,511	248,776	248,776	248,776	248,776
Debt Charges - Interest	19,451	26,565	23,488	21,748	21,503
Amortization of Tangible Capital Assets	102,499	102,499	102,499	102,499	102,499
	1,180,944	853,932	858,550	856,810	856,565
Operating Surplus / (Deficit)	(92,933)	154,032	156,616	116,278	91,246
Other					
Capital Expenditures	(821,400)	(14,700)	(139,600)	(903,200)	(267,200)
Proceeds from Long Term Debt	614,373	-	-	848,000	-
Debt Principal Repayment	(67,262)	(122,772)	(121,196)	(76,615)	(47,255)
Transfer (to)/from Reserves	255,896	(119,059)	1,681	(86,962)	120,710
Transfer (to)/from Appropriated Surplus	8,827	-	-	-	-
Unfunded Amortization	102,499	102,499	102,499	102,499	102,499
	92,933	(154,032)	(156,616)	(116,278)	(91,246)
216 Financial Plan Surplus / (Deficit)	-	-	-	-	-

218 Egmont Fire Protection	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	276,402	268,848	270,463	270,463	270,463
Government Transfers	21,207	-	-	-	-
Investment Income	3,445	3,717	-	-	-
	301,054	272,565	270,463	270,463	270,463
Expenses					
Administration	29,634	29,634	29,634	29,634	29,634
Wages and Benefits	113,633	121,162	123,576	123,576	123,576
Operating	126,103	87,253	87,253	87,253	87,253
Debt Charges - Interest	4,880	2,440	-	-	-
Amortization of Tangible Capital Assets	14,414	14,414	14,414	14,414	14,414
	288,664	254,903	254,877	254,877	254,877
Operating Surplus / (Deficit)	12,390	17,662	15,586	15,586	15,586
Other					
Capital Expenditures	(109,100)	-	(87,700)	(23,400)	(39,000)
Debt Principal Repayment	(6,804)	(7,076)	-	-	-
Transfer (to)/from Reserves	89,100	(25,000)	57,700	(6,600)	9,000
Unfunded Amortization	14,414	14,414	14,414	14,414	14,414
	(12,390)	(17,662)	(15,586)	(15,586)	(15,586)
218 Financial Plan Surplus / (Deficit)	-	-	-	-	-

220 Emergency Telephone - 911	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	530,900	652,788	655,388	655,388	655,388
Government Transfers	55,735	-	-	-	-
Other Revenue	5,400	5,400	5,400	5,400	5,400
	592,035	658,188	660,788	660,788	660,788
Expenses					
Administration	32,071	32,071	32,071	32,071	32,071
Wages and Benefits	32,221	33,115	33,778	33,778	33,778
Operating	363,745	320,607	322,543	322,543	322,543
Debt Charges - Interest	9,721	25,417	19,758	13,910	7,729
Amortization of Tangible Capital Assets	7,543	7,543	7,543	7,543	7,543
	445,301	418,753	415,693	409,845	403,664
Operating Surplus / (Deficit)	146,734	239,435	245,095	250,943	257,124
Other					
Capital Expenditures	(1,363,515)	(350,000)	-	-	-
Proceeds from Long Term Debt	734,830	-	-	-	-
Debt Principal Repayment	(44,477)	(137,178)	(142,838)	(148,686)	(154,867)
Transfer (to)/from Reserves	518,885	240,200	(109,800)	(109,800)	(109,800)
Unfunded Amortization	7,543	7,543	7,543	7,543	7,543
	(146,734)	(239,435)	(245,095)	(250,943)	(257,124)
220 Financial Plan Surplus / (Deficit)	-	-	-	-	-

222 Sunshine Coast Emergency Planning	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	643,045	684,137	672,028	672,028	672,028
Government Transfers	938,274	541,488	-	-	-
	1,581,319	1,225,625	672,028	672,028	672,028
Expenses					
Administration	153,475	153,475	153,475	153,475	153,475
Wages and Benefits	843,458	817,999	428,057	428,057	428,057
Operating	589,212	229,151	65,496	65,496	65,496
Amortization of Tangible Capital Assets	11,281	11,281	11,281	11,281	11,281
	1,597,426	1,211,906	658,309	658,309	658,309
Operating Surplus / (Deficit)	(16,107)	13,719	13,719	13,719	13,719
Other					
Capital Expenditures	(58,674)	-	-	-	-
Transfer (to)/from Reserves	15,500	(25,000)	(25,000)	(25,000)	(25,000)
Transfer (to)/from Appropriated Surplus	48,000	-	-	-	-
Unfunded Amortization	11,281	11,281	11,281	11,281	11,281
	16,107	(13,719)	(13,719)	(13,719)	(13,719)
222 Financial Plan Surplus / (Deficit)	-	-	-	-	-

290 Animal Control	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	52,357	53,886	55,041	55,096	55,152
User Fees & Service Charges	32,488	32,488	32,488	32,488	32,488
	84,845	86,374	87,529	87,584	87,640
Expenses					
Administration	10,216	10,216	10,216	10,216	10,216
Wages and Benefits	53,631	55,107	56,208	56,208	56,208
Operating	20,998	21,051	21,105	21,160	21,216
	84,845	86,374	87,529	87,584	87,640
Operating Surplus / (Deficit)	-	-	-	-	-
Other					
Capital Expenditures	(100,000)	-	-	-	-
Transfer (to)/from Reserves	100,000	-	-	-	-
	-	-	-	-	-
290 Financial Plan Surplus / (Deficit)	-	-	-	-	-

291 Keats Island Dog Control	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	268	2,780	2,812	2,812	2,812
User Fees & Service Charges	350	350	350	350	350
	618	3,130	3,162	3,162	3,162
Expenses					
Administration	203	203	203	203	203
Wages and Benefits	1,584	1,627	1,659	1,659	1,659
Operating	1,300	1,300	1,300	1,300	1,300
	3,087	3,130	3,162	3,162	3,162
Operating Surplus / (Deficit)	(2,469)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	2,469	-	-	-	-
	2,469	-	-	-	-
291 Financial Plan Surplus / (Deficit)	-	-	-	-	-

310 Public Transit	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	4,412,196	5,032,021	5,210,341	5,210,341	5,210,341
Government Transfers	2,940,265	3,435,657	3,539,078	3,539,078	3,539,078
User Fees & Service Charges	837,608	935,147	951,359	951,359	951,359
Other Revenue	8,002	10,000	10,000	10,000	10,000
	8,198,071	9,412,825	9,710,778	9,710,778	9,710,778
Expenses					
Administration	730,349	730,349	730,349	730,349	730,349
Wages and Benefits	3,815,873	4,229,391	4,313,873	4,313,873	4,313,873
Operating	3,787,680	4,450,116	4,663,587	4,663,587	4,663,587
Amortization of Tangible Capital Assets	16,775	16,775	16,775	16,775	16,775
	8,350,677	9,426,631	9,724,584	9,724,584	9,724,584
Operating Surplus / (Deficit)	(152,606)	(13,806)	(13,806)	(13,806)	(13,806)
Other					
Capital Expenditures	(113,523)	-	-	-	-
Transfer (to)/from Reserves	255,113	-	-	-	-
Transfer (to)/from Other Funds	(5,759)	(2,969)	(2,969)	(2,969)	(2,969)
Unfunded Amortization	16,775	16,775	16,775	16,775	16,775
	152,606	13,806	13,806	13,806	13,806
310 Financial Plan Surplus / (Deficit)	-	-	-	-	-

312 Fleet Maintenance	2025	2026	2027	2028	2029
Revenues					
Investment Income	14,021	15,128	-	-	-
Other Revenue	9,100	9,100	9,100	9,100	9,100
	23,121	24,228	9,100	9,100	9,100
Expenses					
Administration	83,394	83,394	83,394	83,394	83,394
Internal Recoveries	(2,377,397)	(2,382,108)	(2,376,545)	(2,383,550)	(2,348,973)
Wages and Benefits	877,736	901,873	919,909	919,909	919,909
Operating	1,416,015	1,354,458	1,354,458	1,354,458	1,354,458
Debt Charges - Interest	24,834	13,573	2,256	818	1
Amortization of Tangible Capital Assets	48,528	48,528	48,528	48,528	48,528
	73,110	19,718	32,000	23,557	57,317
Operating Surplus / (Deficit)	(49,989)	4,510	(22,900)	(14,457)	(48,217)
Other					
Capital Expenditures	(33,883)	-	-	-	-
Debt Principal Repayment	(59,939)	(62,376)	(34,966)	(36,405)	(311)
Transfer (to)/from Reserves	108,899	4,669	4,669	(2,335)	(4,669)
Transfer (to)/from Other Funds	(4,121)	4,669	4,669	4,669	4,669
Prior Year Surplus/(Deficit)	(9,495)	-	-	-	-
Unfunded Amortization	48,528	48,528	48,528	48,528	48,528
	49,989	(4,510)	22,900	14,457	48,217
312 Financial Plan Surplus / (Deficit)	-	-	-	-	-

313 Building Maintenance Services	2025	2026	2027	2028	2029
Expenses					
Administration	15,480	15,480	15,480	15,480	15,480
Internal Recoveries	(574,783)	(590,483)	(600,777)	(600,777)	(600,777)
Wages and Benefits	498,819	514,519	524,813	524,813	524,813
Operating	60,484	60,484	60,484	60,484	60,484
Amortization of Tangible Capital Assets	5,127	5,127	5,127	5,127	5,127
	5,127	5,127	5,127	5,127	5,127
Operating Surplus / (Deficit)	(5,127)	(5,127)	(5,127)	(5,127)	(5,127)
Other					
Capital Expenditures	(17,600)	-	-	-	-
Transfer (to)/from Reserves	17,942	-	-	-	-
Transfer (to)/from Other Funds	(342)	-	-	-	-
Unfunded Amortization	5,127	5,127	5,127	5,127	5,127
	5,127	5,127	5,127	5,127	5,127
313 Financial Plan Surplus / (Deficit)	-	-	-	-	-

315 Mason Road Works Yard	2025	2026	2027	2028	2029
Revenues					
Government Transfers	9,963	-	-	-	-
	<u>9,963</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Expenses					
Internal Recoveries	(45,483)	(54,961)	(55,180)	(55,404)	(55,632)
Wages and Benefits	10,746	10,961	11,180	11,404	11,632
Operating	65,339	44,000	44,000	44,000	44,000
	<u>30,602</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Operating Surplus / (Deficit)	(20,639)	-	-	-	-
Other					
Capital Expenditures	(195,285)	-	-	-	-
Transfer (to)/from Appropriated Surplus	167,000	-	-	-	-
Transfer (to)/from Other Funds	39,661	-	-	-	-
Prior Year Surplus/(Deficit)	9,263	-	-	-	-
	<u>20,639</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
315 Financial Plan Surplus / (Deficit)	-	-	-	-	-

320 Regional Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	33,685	46,315	46,446	46,446	46,446
	<u>33,685</u>	<u>46,315</u>	<u>46,446</u>	<u>46,446</u>	<u>46,446</u>
Expenses					
Administration	2,979	2,979	2,979	2,979	2,979
Wages and Benefits	6,318	6,491	6,622	6,622	6,622
Operating	36,845	36,845	36,845	36,845	36,845
	<u>46,142</u>	<u>46,315</u>	<u>46,446</u>	<u>46,446</u>	<u>46,446</u>
Operating Surplus / (Deficit)	(12,457)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	12,457	-	-	-	-
	<u>12,457</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
320 Financial Plan Surplus / (Deficit)	-	-	-	-	-

322 Langdale Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	2,442	2,532	2,532	2,532	2,532
	<u>2,442</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
Expenses					
Administration	131	131	131	131	131
Operating	2,401	2,401	2,401	2,401	2,401
	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>	<u>2,532</u>
Operating Surplus / (Deficit)	(90)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	90	-	-	-	-
	<u>90</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
322 Financial Plan Surplus / (Deficit)	-	-	-	-	-

324 Granthams Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	2,442	2,532	2,532	2,532	2,532
	2,442	2,532	2,532	2,532	2,532
Expenses					
Administration	131	131	131	131	131
Operating	2,401	2,401	2,401	2,401	2,401
	2,532	2,532	2,532	2,532	2,532
Operating Surplus / (Deficit)	(90)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	90	-	-	-	-
	90	-	-	-	-
324 Financial Plan Surplus / (Deficit)	-	-	-	-	-
326 Veterans Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	489	507	507	507	507
	489	507	507	507	507
Expenses					
Administration	26	26	26	26	26
Operating	481	481	481	481	481
	507	507	507	507	507
Operating Surplus / (Deficit)	(18)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	18	-	-	-	-
	18	-	-	-	-
326 Financial Plan Surplus / (Deficit)	-	-	-	-	-
328 Spruce Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	235	254	254	254	254
	235	254	254	254	254
Expenses					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	254	254	254	254	254
Operating Surplus / (Deficit)	(19)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	19	-	-	-	-
328 Financial Plan Surplus / (Deficit)	-	-	-	-	-

330 Woodcreek Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	1,731	2,050	2,050	2,050	2,050
	1,731	2,050	2,050	2,050	2,050
Expenses					
Administration	106	106	106	106	106
Operating	1,944	1,944	1,944	1,944	1,944
	2,050	2,050	2,050	2,050	2,050
Operating Surplus / (Deficit)	(319)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	319	-	-	-	-
	319	-	-	-	-
330 Financial Plan Surplus / (Deficit)	-	-	-	-	-
332 Fircrest Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	515	1,139	1,139	1,139	1,139
	515	1,139	1,139	1,139	1,139
Expenses					
Administration	58	58	58	58	58
Operating	1,081	1,081	1,081	1,081	1,081
	1,139	1,139	1,139	1,139	1,139
Operating Surplus / (Deficit)	(624)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	624	-	-	-	-
	624	-	-	-	-
332 Financial Plan Surplus / (Deficit)	-	-	-	-	-
334 Hydaway Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	235	254	254	254	254
	235	254	254	254	254
Expenses					
Administration	13	13	13	13	13
Operating	241	241	241	241	241
	254	254	254	254	254
Operating Surplus / (Deficit)	(19)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	19	-	-	-	-
	19	-	-	-	-
334 Financial Plan Surplus / (Deficit)	-	-	-	-	-

336 Sunnyside Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	976	1,011	1,011	1,011	1,011
	<u>976</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>
Expenses					
Administration	52	52	52	52	52
Operating	959	959	959	959	959
	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>	<u>1,011</u>
Operating Surplus / (Deficit)	(35)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	35	-	-	-	-
	<u>35</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
336 Financial Plan Surplus / (Deficit)	-	-	-	-	-

340 Burns Road Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	773	538	538	538	538
	<u>773</u>	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>
Expenses					
Administration	13	13	13	13	13
Operating	525	525	525	525	525
	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>	<u>538</u>
Operating Surplus / (Deficit)	235	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	(235)	-	-	-	-
	<u>(235)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
340 Financial Plan Surplus / (Deficit)	-	-	-	-	-

342 Stewart Road Street Lighting	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	489	507	507	507	507
	<u>489</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
Expenses					
Administration	26	26	26	26	26
Operating	481	481	481	481	481
	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
Operating Surplus / (Deficit)	(18)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	18	-	-	-	-
	<u>18</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
342 Financial Plan Surplus / (Deficit)	-	-	-	-	-

345 Ports Services	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	821,534	861,653	903,089	908,067	908,067
Other Revenue	2,665	2,665	2,665	2,665	2,665
	824,199	864,318	905,754	910,732	910,732
Expenses					
Administration	57,744	57,744	57,744	57,744	57,744
Wages and Benefits	102,457	105,274	107,380	107,380	107,380
Operating	252,356	288,871	327,612	422,590	332,590
Amortization of Tangible Capital Assets	127,033	127,033	127,033	127,033	127,033
	539,590	578,922	619,769	714,747	624,747
Operating Surplus / (Deficit)	284,609	285,396	285,985	195,985	285,985
Other					
Capital Expenditures	(1,410,819)	(29,429)	(30,018)	(30,018)	(30,018)
Transfer (to)/from Reserves	348,003	(383,000)	(383,000)	(293,000)	(383,000)
Transfer (to)/from Other Funds	651,174	-	-	-	-
Unfunded Amortization	127,033	127,033	127,033	127,033	127,033
	(284,609)	(285,396)	(285,985)	(195,985)	(285,985)

345 Financial Plan Surplus / (Deficit) - - - - -

346 Langdale Dock	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	32,979	33,097	33,097	33,097	33,097
	32,979	33,097	33,097	33,097	33,097
Expenses					
Administration	1,668	1,668	1,668	1,668	1,668
Operating	31,429	31,429	31,429	31,429	31,429
	33,097	33,097	33,097	33,097	33,097
Operating Surplus / (Deficit)	(118)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	118	-	-	-	-
	118	-	-	-	-

346 Financial Plan Surplus / (Deficit) - - - - -

350 Regional Solid Waste	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	5,273,111	5,606,427	5,397,260	5,260,035	5,285,604
User Fees & Service Charges	2,496,870	2,527,340	2,530,489	2,531,959	2,533,459
Other Revenue	714,861	714,861	714,861	714,861	714,861
	8,484,842	8,848,628	8,642,610	8,506,855	8,533,924
Expenses					
Administration	725,653	725,653	725,653	725,653	725,653
Wages and Benefits	1,690,161	1,849,774	1,876,507	1,876,507	1,876,507
Operating	5,021,273	4,626,453	4,676,439	4,709,101	4,743,463
Debt Charges - Interest	37,385	41,475	24,230	15,425	8,132
Amortization of Tangible Capital Assets	86,728	86,728	86,728	86,728	86,728
	7,561,200	7,330,083	7,389,557	7,413,414	7,440,483
Operating Surplus / (Deficit)	923,642	1,518,545	1,253,053	1,093,441	1,093,441
Other					
Capital Expenditures	(2,549,836)	(123,141)	(17,362)	(17,362)	(17,362)
Landfill Closure & Post Closure Expenditures	(3,246,945)	-	-	-	-
Proceeds from Long Term Debt	1,034,682	-	-	-	-
Debt Principal Repayment	(405,448)	(526,262)	(366,549)	(206,937)	(206,937)
Transfer (to)/from Reserves	1,191,613	(55,870)	(55,870)	(55,870)	(55,870)
Transfer (to)/from Appropriated Surplus	674,145	-	-	-	-
Transfer (to)/from Other Funds	(55,526)	-	-	-	-
Unfunded Amortization	86,728	86,728	86,728	86,728	86,728
Transfer (to)/from Unfunded Liability	2,346,945	(900,000)	(900,000)	(900,000)	(900,000)
	(923,642)	(1,518,545)	(1,253,053)	(1,093,441)	(1,093,441)
350 Financial Plan Surplus / (Deficit)	-	-	-	-	-

355 Refuse Collection	2025	2026	2027	2028	2029
Revenues					
User Fees & Service Charges	1,310,202	1,599,955	1,658,107	1,717,331	1,779,622
	1,310,202	1,599,955	1,658,107	1,717,331	1,779,622
Expenses					
Administration	88,854	88,854	88,854	88,854	88,854
Wages and Benefits	67,643	69,502	70,894	70,894	70,894
Operating	1,224,610	1,441,599	1,498,359	1,557,583	1,619,874
Amortization of Tangible Capital Assets	9,684	9,684	9,684	9,684	9,684
	1,390,791	1,609,639	1,667,791	1,727,015	1,789,306
Operating Surplus / (Deficit)	(80,589)	(9,684)	(9,684)	(9,684)	(9,684)
Other					
Transfer (to)/from Reserves	70,905	-	-	-	-
Unfunded Amortization	9,684	9,684	9,684	9,684	9,684
	80,589	9,684	9,684	9,684	9,684
355 Financial Plan Surplus / (Deficit)	-	-	-	-	-

365 North Pender Harbour Water Service	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	412,755	412,755	412,755	412,755	412,755
User Fees & Service Charges	655,854	655,854	655,854	655,854	655,854
	1,068,609	1,068,609	1,068,609	1,068,609	1,068,609
Expenses					
Administration	98,305	98,305	98,305	98,305	98,305
Wages and Benefits	355,952	372,601	378,294	378,294	378,294
Operating	565,510	157,599	157,474	157,474	157,474
Debt Charges - Interest	6,866	5,850	5,250	4,650	4,050
Amortization of Tangible Capital Assets	163,263	163,263	163,263	163,263	163,263
	1,189,896	797,618	802,586	801,986	801,386
Operating Surplus / (Deficit)	(121,287)	270,991	266,023	266,623	267,223
Other					
Capital Expenditures	(1,252,669)	(186,862)	(185,277)	(155,277)	(185,277)
Debt Principal Repayment	(36,387)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer (to)/from Reserves	362,599	(227,392)	(224,009)	(254,609)	(225,209)
Transfer (to)/from Other Funds	884,481	-	-	-	-
Unfunded Amortization	163,263	163,263	163,263	163,263	163,263
	121,287	(270,991)	(266,023)	(266,623)	(267,223)
365 Financial Plan Surplus / (Deficit)	-	-	-	-	-

366 South Pender Harbour Water Service	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	657,381	657,381	657,381	657,381	657,381
User Fees & Service Charges	1,080,976	1,080,976	1,080,976	1,080,976	1,080,976
Investment Income	19,613	22,059	24,597	27,231	29,963
	1,757,970	1,760,416	1,762,954	1,765,588	1,768,320
Expenses					
Administration	148,525	148,525	148,525	148,525	148,525
Wages and Benefits	570,690	593,238	601,588	601,588	601,588
Operating	1,005,026	308,139	307,889	307,889	307,889
Debt Charges - Interest	65,784	63,503	62,603	60,973	59,377
Amortization of Tangible Capital Assets	324,494	324,494	324,494	324,494	324,494
	2,114,519	1,437,899	1,445,099	1,443,469	1,441,873
Operating Surplus / (Deficit)	(356,549)	322,517	317,855	322,119	326,447
Other					
Capital Expenditures	(1,259,063)	(304,038)	(300,020)	(250,020)	(300,020)
Debt Principal Repayment	(111,632)	(114,754)	(117,997)	(121,361)	(115,505)
Transfer (to)/from Reserves	763,710	(228,219)	(224,332)	(275,232)	(235,416)
Transfer (to)/from Appropriated Surplus	2,580	-	-	-	-
Transfer (to)/from Other Funds	636,460	-	-	-	-
Unfunded Amortization	324,494	324,494	324,494	324,494	324,494
	356,549	(322,517)	(317,855)	(322,119)	(326,447)
366 Financial Plan Surplus / (Deficit)	-	-	-	-	-

370 Regional Water Services	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	5,625,387	5,625,387	5,625,387	5,625,387	5,625,387
Government Transfers	89,377	-	-	-	-
User Fees & Service Charges	9,684,372	9,684,372	9,684,372	9,684,372	9,684,372
Investment Income	95,468	12,570	19,196	31,921	61,405
Other Revenue	65,800	65,800	65,800	65,800	65,800
	15,560,404	15,388,129	15,394,755	15,407,480	15,436,964
Expenses					
Administration	1,443,822	1,443,822	1,443,822	1,443,822	1,443,822
Wages and Benefits	4,110,995	4,536,766	4,517,755	4,517,755	4,517,755
Operating	5,509,440	2,210,396	2,058,271	2,058,271	2,058,271
Debt Charges - Interest	540,079	568,182	562,264	998,217	972,407
Amortization of Tangible Capital Assets	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	13,725,320	10,880,150	10,703,096	11,139,049	11,113,239
Operating Surplus / (Deficit)	1,835,084	4,507,979	4,691,659	4,268,431	4,323,725
Other					
Capital Expenditures	(36,202,884)	(2,910,542)	(2,840,568)	(2,830,727)	(2,832,474)
Proceeds from Long Term Debt	18,912,023	-	-	-	-
Debt Principal Repayment	(749,405)	(823,661)	(981,451)	(1,473,947)	(1,441,851)
Transfer (to)/from Reserves	6,828,982	(3,004,345)	(3,101,554)	(2,185,830)	(2,264,952)
Transfer (to)/from Appropriated Surplus	1,929,956	109,585	110,930	101,089	94,568
Transfer (to)/from Other Funds	5,325,260	-	-	-	-
Unfunded Amortization	2,120,984	2,120,984	2,120,984	2,120,984	2,120,984
	(1,835,084)	(4,507,979)	(4,691,659)	(4,268,431)	(4,323,725)
370 Financial Plan Surplus / (Deficit)	-	-	-	-	-

381 Greaves Rd Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	3,300	3,600	3,900	3,900	3,900
User Fees & Service Charges	4,135	4,135	4,135	4,135	4,135
	7,435	7,735	8,035	8,035	8,035
Expenses					
Administration	528	528	528	528	528
Wages and Benefits	1,974	2,021	2,064	2,064	2,064
Operating	2,905	1,065	1,065	1,065	1,065
Debt Charges - Interest	5	-	-	-	-
	5,412	3,614	3,657	3,657	3,657
Operating Surplus / (Deficit)	2,023	4,121	4,378	4,378	4,378
Other					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(1,873)	(4,121)	(4,378)	(4,378)	(4,378)
	(2,023)	(4,121)	(4,378)	(4,378)	(4,378)
381 Financial Plan Surplus / (Deficit)	-	-	-	-	-

382 Woodcreek Park Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	40,150	40,150	40,150	40,150	40,150
Government Transfers	662,719	-	-	-	-
User Fees & Service Charges	58,454	58,454	58,454	58,454	58,454
	761,323	98,604	98,604	98,604	98,604
Expenses					
Administration	9,682	9,682	9,682	9,682	9,682
Wages and Benefits	26,043	26,757	27,295	27,295	27,295
Operating	32,377	26,413	26,413	26,413	26,413
Debt Charges - Interest	302	2,747	2,131	1,519	898
Amortization of Tangible Capital Assets	8,958	8,958	8,958	8,958	8,958
	77,362	74,557	74,479	73,867	73,246
Operating Surplus / (Deficit)	683,961	24,047	24,125	24,737	25,358
Other					
Capital Expenditures	(886,332)	(3,763)	(3,837)	(3,837)	(3,837)
Proceeds from Long Term Debt	88,078	-	-	-	-
Debt Principal Repayment	(2,775)	(17,616)	(17,616)	(17,616)	(17,616)
Transfer (to)/from Reserves	87,095	(11,626)	(11,630)	(12,242)	(12,863)
Transfer (to)/from Appropriated Surplus	11,513	-	-	-	-
Transfer (to)/from Other Funds	9,502	-	-	-	-
Unfunded Amortization	8,958	8,958	8,958	8,958	8,958
	(683,961)	(24,047)	(24,125)	(24,737)	(25,358)
382 Financial Plan Surplus / (Deficit)	-	-	-	-	-

383 Sunnyside Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	6,622	7,722	8,822	8,822	8,822
User Fees & Service Charges	6,800	6,800	6,800	6,800	6,800
	13,422	14,522	15,622	15,622	15,622
Expenses					
Administration	2,528	2,528	2,528	2,528	2,528
Wages and Benefits	2,118	2,175	2,219	2,219	2,219
Operating	11,593	869	869	869	869
Debt Charges - Interest	5	-	-	-	-
	16,244	5,572	5,616	5,616	5,616
Operating Surplus / (Deficit)	(2,822)	8,950	10,006	10,006	10,006
Other					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	2,972	(8,950)	(10,006)	(10,006)	(10,006)
	2,822	(8,950)	(10,006)	(10,006)	(10,006)
383 Financial Plan Surplus / (Deficit)	-	-	-	-	-

384 Jolly Roger Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	9,412	11,012	12,612	12,612	12,612
User Fees & Service Charges	32,550	32,550	32,550	32,550	32,550
	41,962	43,562	45,162	45,162	45,162
Expenses					
Administration	4,802	4,802	4,802	4,802	4,802
Wages and Benefits	12,310	12,650	12,902	12,902	12,902
Operating	50,239	15,090	15,090	15,090	15,090
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,547	1,547	1,547	1,547	1,547
	68,918	34,089	34,341	34,341	34,341
Operating Surplus / (Deficit)	(26,956)	9,473	10,821	10,821	10,821
Other					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	26,062	(11,020)	(12,368)	(12,368)	(12,368)
Unfunded Amortization	1,547	1,547	1,547	1,547	1,547
	26,956	(9,473)	(10,821)	(10,821)	(10,821)
384 Financial Plan Surplus / (Deficit)	-	-	-	-	-

385 Secret Cove Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	15,368	18,768	22,168	22,168	22,168
User Fees & Service Charges	31,026	31,026	31,026	31,026	31,026
	46,394	49,794	53,194	53,194	53,194
Expenses					
Administration	4,996	4,996	4,996	4,996	4,996
Wages and Benefits	12,413	12,757	13,010	13,010	13,010
Operating	51,156	13,656	13,656	13,656	13,656
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	1,615	1,615	1,615	1,615	1,615
	70,200	33,024	33,277	33,277	33,277
Operating Surplus / (Deficit)	(23,806)	16,770	19,917	19,917	19,917
Other					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	22,844	(18,385)	(21,532)	(21,532)	(21,532)
Unfunded Amortization	1,615	1,615	1,615	1,615	1,615
	23,806	(16,770)	(19,917)	(19,917)	(19,917)
385 Financial Plan Surplus / (Deficit)	-	-	-	-	-

386 Lee Bay Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	61,952	70,752	79,552	79,552	79,552
User Fees & Service Charges	59,496	59,496	59,496	59,496	59,496
	121,448	130,248	139,048	139,048	139,048
Expenses					
Administration	6,814	6,814	6,814	6,814	6,814
Wages and Benefits	12,194	19,239	19,620	19,620	19,620
Operating	55,187	41,337	41,337	41,337	41,337
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	8,892	8,892	8,892	8,892	8,892
	83,107	76,282	76,663	76,663	76,663
Operating Surplus / (Deficit)	38,341	53,966	62,385	62,385	62,385
Other					
Capital Expenditures	(277,686)	(11,897)	(12,134)	(12,134)	(12,134)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	231,106	(50,961)	(59,143)	(59,143)	(59,143)
Unfunded Amortization	8,892	8,892	8,892	8,892	8,892
	(38,341)	(53,966)	(62,385)	(62,385)	(62,385)

386 Financial Plan Surplus / (Deficit) - - - - -

387 Square Bay Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	34,131	38,781	44,361	44,361	44,361
Government Transfers	10,000	-	-	-	-
User Fees & Service Charges	98,900	98,900	98,900	98,900	98,900
Investment Income	1,660	2,022	2,395	2,780	3,176
	144,691	139,703	145,656	146,041	146,437
Expenses					
Administration	13,019	13,019	13,019	13,019	13,019
Wages and Benefits	36,594	37,599	38,350	38,350	38,350
Operating	55,452	40,452	40,452	40,452	40,452
Debt Charges - Interest	7,488	7,448	7,448	7,448	7,448
Amortization of Tangible Capital Assets	42,682	42,682	42,682	42,682	42,682
	155,235	141,200	141,951	141,951	141,951
Operating Surplus / (Deficit)	(10,544)	(1,497)	3,705	4,090	4,486
Other					
Capital Expenditures	(410)	(420)	(431)	(431)	(431)
Debt Principal Repayment	(13,387)	(12,443)	(12,816)	(13,201)	(13,596)
Transfer (to)/from Reserves	(17,843)	(28,322)	(33,140)	(33,140)	(33,141)
Transfer (to)/from Appropriated Surplus	(498)	-	-	-	-
Unfunded Amortization	42,682	42,682	42,682	42,682	42,682
	10,544	1,497	(3,705)	(4,090)	(4,486)

387 Financial Plan Surplus / (Deficit) - - - - -

388 Langdale Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	22,000	22,000	22,000	22,000	22,000
Government Transfers	751,997	-	-	-	-
User Fees & Service Charges	57,089	57,089	57,089	57,089	57,089
	831,086	79,089	79,089	79,089	79,089
Expenses					
Administration	5,275	5,275	5,275	5,275	5,275
Wages and Benefits	23,437	24,079	24,561	24,561	24,561
Operating	30,274	26,274	26,274	26,274	26,274
Debt Charges - Interest	600	3,062	2,362	1,667	961
Amortization of Tangible Capital Assets	3,764	3,764	3,764	3,764	3,764
	63,350	62,454	62,236	61,541	60,835
Operating Surplus / (Deficit)	767,736	16,635	16,853	17,548	18,254
Other					
Capital Expenditures	(1,040,003)	(15,451)	(15,762)	(15,762)	(15,762)
Proceeds from Long Term Debt	100,033	-	-	-	-
Debt Principal Repayment	(3,987)	(20,007)	(20,007)	(20,007)	(20,007)
Transfer (to)/from Reserves	34,521	15,059	15,152	14,457	13,751
Transfer (to)/from Appropriated Surplus	12,468	-	-	-	-
Transfer (to)/from Other Funds	125,468	-	-	-	-
Unfunded Amortization	3,764	3,764	3,764	3,764	3,764
	(767,736)	(16,635)	(16,853)	(17,548)	(18,254)
388 Financial Plan Surplus / (Deficit)	-	-	-	-	-

389 Canoe Rd Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	5,743	6,243	6,743	6,743	6,743
User Fees & Service Charges	5,912	5,912	5,912	5,912	5,912
	11,655	12,155	12,655	12,655	12,655
Expenses					
Administration	917	917	917	917	917
Wages and Benefits	2,782	2,902	2,961	2,961	2,961
Operating	5,685	733	733	733	733
Debt Charges - Interest	5	-	-	-	-
Amortization of Tangible Capital Assets	1,760	1,760	1,760	1,760	1,760
	11,149	6,312	6,371	6,371	6,371
Operating Surplus / (Deficit)	506	5,843	6,284	6,284	6,284
Other					
Debt Principal Repayment	(150)	-	-	-	-
Transfer (to)/from Reserves	(2,116)	(7,603)	(8,044)	(8,044)	(8,044)
Unfunded Amortization	1,760	1,760	1,760	1,760	1,760
	(506)	(5,843)	(6,284)	(6,284)	(6,284)
389 Financial Plan Surplus / (Deficit)	-	-	-	-	-

390 Merrill Crescent Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	7,700	8,400	9,100	9,100	9,100
User Fees & Service Charges	27,276	27,276	27,276	27,276	27,276
	34,976	35,676	36,376	36,376	36,376
Expenses					
Administration	1,956	1,956	1,956	1,956	1,956
Wages and Benefits	9,087	9,337	9,522	9,522	9,522
Operating	9,094	9,094	9,094	9,094	9,094
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	2,048	2,048	2,048	2,048	2,048
	22,205	22,435	22,620	22,620	22,620
Operating Surplus / (Deficit)	12,771	13,241	13,756	13,756	13,756
Other					
Capital Expenditures	(30,308)	(5,452)	(5,560)	(5,560)	(5,560)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(14,166)	(9,837)	(10,244)	(10,244)	(10,244)
Transfer (to)/from Other Funds	30,308	-	-	-	-
Unfunded Amortization	2,048	2,048	2,048	2,048	2,048
	(12,771)	(13,241)	(13,756)	(13,756)	(13,756)
390 Financial Plan Surplus / (Deficit)	-	-	-	-	-
391 Curran Rd Waste Water Plant					
Revenues					
Frontage & Parcel Taxes	29,016	31,710	36,216	36,216	36,216
User Fees & Service Charges	43,818	43,818	43,818	43,818	43,818
	72,834	75,528	80,034	80,034	80,034
Expenses					
Administration	4,318	4,318	4,318	4,318	4,318
Wages and Benefits	17,014	17,483	17,838	17,838	17,838
Operating	23,093	23,093	23,093	23,093	23,093
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	6,261	6,261	6,261	6,261	6,261
	50,706	51,155	51,510	51,510	51,510
Operating Surplus / (Deficit)	22,128	24,373	28,524	28,524	28,524
Other					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(27,736)	(30,634)	(34,785)	(34,785)	(34,785)
Unfunded Amortization	6,261	6,261	6,261	6,261	6,261
	(22,128)	(24,373)	(28,524)	(28,524)	(28,524)
391 Financial Plan Surplus / (Deficit)	-	-	-	-	-

392 Roberts Creek Co-Housing Treatment Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	17,050	18,600	20,150	21,700	21,700
User Fees & Service Charges	40,532	40,532	40,532	40,532	40,532
	57,582	59,132	60,682	62,232	62,232
Expenses					
Administration	3,927	3,927	3,927	3,927	3,927
Wages and Benefits	13,921	14,300	14,587	14,587	14,587
Operating	18,715	18,715	18,715	18,715	18,715
Debt Charges - Interest	40	-	-	-	-
Amortization of Tangible Capital Assets	7,677	7,677	7,677	7,677	7,677
	44,280	44,619	44,906	44,906	44,906
Operating Surplus / (Deficit)	13,302	14,513	15,776	17,326	17,326
Other					
Debt Principal Repayment	(1,307)	-	-	-	-
Transfer (to)/from Reserves	(19,672)	(22,190)	(23,453)	(25,003)	(25,003)
Unfunded Amortization	7,677	7,677	7,677	7,677	7,677
	(13,302)	(14,513)	(15,776)	(17,326)	(17,326)
392 Financial Plan Surplus / (Deficit)	-	-	-	-	-

393 Lillies Lake Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	10,266	11,716	13,166	13,166	13,166
User Fees & Service Charges	32,017	32,017	32,017	32,017	32,017
	42,283	43,733	45,183	45,183	45,183
Expenses					
Administration	3,599	3,599	3,599	3,599	3,599
Wages and Benefits	13,399	13,769	14,042	14,042	14,042
Operating	17,956	13,956	13,956	13,956	13,956
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	4,860	4,860	4,860	4,860	4,860
	39,834	36,184	36,457	36,457	36,457
Operating Surplus / (Deficit)	2,449	7,549	8,726	8,726	8,726
Other					
Capital Expenditures	(17,162)	(1,428)	(1,458)	(1,458)	(1,468)
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	10,506	(10,981)	(12,128)	(12,128)	(12,118)
Unfunded Amortization	4,860	4,860	4,860	4,860	4,860
	(2,449)	(7,549)	(8,726)	(8,726)	(8,726)
393 Financial Plan Surplus / (Deficit)	-	-	-	-	-

394 Painted Boat Waste Water Plant	2025	2026	2027	2028	2029
Revenues					
Frontage & Parcel Taxes	14,012	15,562	17,112	17,112	17,112
User Fees & Service Charges	24,277	24,277	24,277	24,277	24,277
	38,289	39,839	41,389	41,389	41,389
Expenses					
Administration	2,472	2,472	2,472	2,472	2,472
Wages and Benefits	10,106	10,383	10,588	10,588	10,588
Operating	11,266	11,266	11,266	11,266	11,266
Debt Charges - Interest	20	-	-	-	-
Amortization of Tangible Capital Assets	7,687	7,687	7,687	7,687	7,687
	31,551	31,808	32,013	32,013	32,013
Operating Surplus / (Deficit)	6,738	8,031	9,376	9,376	9,376
Other					
Debt Principal Repayment	(653)	-	-	-	-
Transfer (to)/from Reserves	(13,772)	(15,718)	(17,063)	(17,063)	(17,063)
Unfunded Amortization	7,687	7,687	7,687	7,687	7,687
	(6,738)	(8,031)	(9,376)	(9,376)	(9,376)
394 Financial Plan Surplus / (Deficit)	-	-	-	-	-
395 Sakinaw Ridge Waste Water Plant					
Revenues					
Frontage & Parcel Taxes	25,503	25,503	25,503	25,503	25,503
User Fees & Service Charges	17,207	17,207	17,207	17,207	17,207
	42,710	42,710	42,710	42,710	42,710
Expenses					
Administration	4,309	4,309	4,309	4,309	4,309
Wages and Benefits	16,463	16,917	17,253	17,253	17,253
Operating	9,527	9,527	9,527	9,527	9,527
Debt Charges - Interest	40	-	-	-	-
Amortization of Tangible Capital Assets	16,127	16,127	16,127	16,127	16,127
	46,466	46,880	47,216	47,216	47,216
Operating Surplus / (Deficit)	(3,756)	(4,170)	(4,506)	(4,506)	(4,506)
Other					
Debt Principal Repayment	(1,306)	-	-	-	-
Transfer (to)/from Reserves	(11,065)	(11,957)	(11,621)	(11,621)	(11,621)
Unfunded Amortization	16,127	16,127	16,127	16,127	16,127
	3,756	4,170	4,506	4,506	4,506
395 Financial Plan Surplus / (Deficit)	-	-	-	-	-

400 Cemetery	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	167,998	201,065	200,802	198,829	196,831
User Fees & Service Charges	61,134	61,134	61,134	61,134	61,134
	<u>229,132</u>	<u>262,199</u>	<u>261,936</u>	<u>259,963</u>	<u>257,965</u>
Expenses					
Administration	19,315	19,315	19,315	19,315	19,315
Wages and Benefits	83,764	86,068	87,790	87,790	87,790
Operating	74,069	74,069	74,069	74,069	74,069
Debt Charges - Interest	5,621	8,020	6,035	4,062	2,064
Amortization of Tangible Capital Assets	4,144	4,144	4,144	4,144	4,144
	<u>186,913</u>	<u>191,616</u>	<u>191,353</u>	<u>189,380</u>	<u>187,382</u>
Operating Surplus / (Deficit)	42,219	70,583	70,583	70,583	70,583
Other					
Capital Expenditures	(495,713)	-	-	-	-
Proceeds from Long Term Debt	283,634	-	-	-	-
Debt Principal Repayment	(28,363)	(56,727)	(56,727)	(56,727)	(56,727)
Transfer (to)/from Reserves	182,913	(18,000)	(18,000)	(18,000)	(18,000)
Transfer (to)/from Appropriated Surplus	11,166	-	-	-	-
Unfunded Amortization	4,144	4,144	4,144	4,144	4,144
	<u>(42,219)</u>	<u>(70,583)</u>	<u>(70,583)</u>	<u>(70,583)</u>	<u>(70,583)</u>
400 Financial Plan Surplus / (Deficit)	-	-	-	-	-
410 Pender Harbour Health Clinic					
Revenues					
Tax Requisitions	197,255	197,908	197,908	197,908	197,908
	<u>197,255</u>	<u>197,908</u>	<u>197,908</u>	<u>197,908</u>	<u>197,908</u>
Expenses					
Administration	7,868	7,868	7,868	7,868	7,868
Operating	185,040	185,040	185,040	185,040	185,040
	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>	<u>192,908</u>
Operating Surplus / (Deficit)	4,347	5,000	5,000	5,000	5,000
Other					
Transfer (to)/from Reserves	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Prior Year Surplus/(Deficit)	653	-	-	-	-
	<u>(4,347)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
410 Financial Plan Surplus / (Deficit)	-	-	-	-	-
500 Regional Planning					
Revenues					
Tax Requisitions	204,440	212,802	215,771	215,787	215,804
User Fees & Service Charges	430	430	430	430	430
Other Revenue	154,870	-	-	-	-
	<u>359,740</u>	<u>213,232</u>	<u>216,201</u>	<u>216,217</u>	<u>216,234</u>
Expenses					
Administration	54,763	54,763	54,763	54,763	54,763
Wages and Benefits	139,315	147,661	150,614	150,614	150,614
Operating	165,662	10,808	10,824	10,840	10,857
	<u>359,740</u>	<u>213,232</u>	<u>216,201</u>	<u>216,217</u>	<u>216,234</u>
Operating Surplus / (Deficit)	-	-	-	-	-
500 Financial Plan Surplus / (Deficit)	-	-	-	-	-

504 Rural Planning Services	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	1,813,001	1,877,039	1,445,924	1,446,025	1,446,128
Government Transfers	150,000	-	-	-	-
User Fees & Service Charges	282,641	288,036	292,070	292,070	292,070
Other Revenue	35,000	-	-	-	-
	2,280,642	2,165,075	1,737,994	1,738,095	1,738,198
Expenses					
Administration	314,072	314,072	314,072	314,072	314,072
Wages and Benefits	1,524,787	1,492,695	1,352,012	1,352,012	1,352,012
Operating	921,456	358,308	71,910	72,011	72,114
	2,760,315	2,165,075	1,737,994	1,738,095	1,738,198
Operating Surplus / (Deficit)	(479,673)	-	-	-	-
Other					
Transfer (to)/from Reserves	429,673	-	-	-	-
Transfer (to)/from Other Funds	50,000	-	-	-	-
	479,673	-	-	-	-
504 Financial Plan Surplus / (Deficit)	-	-	-	-	-

506 Geographic Information Services	2025	2026	2027	2028	2029
Revenues					
User Fees & Service Charges	20,500	500	500	500	500
	20,500	500	500	500	500
Expenses					
Internal Recoveries	(336,954)	(371,021)	(392,246)	(392,246)	(392,246)
Wages and Benefits	292,228	311,295	317,520	317,520	317,520
Operating	65,226	65,226	65,226	65,226	65,226
Amortization of Tangible Capital Assets	11,548	11,548	11,548	11,548	11,548
	32,048	17,048	2,048	2,048	2,048
Operating Surplus / (Deficit)	(11,548)	(16,548)	(1,548)	(1,548)	(1,548)
Other					
Capital Expenditures	-	-	(60,000)	-	-
Transfer (to)/from Reserves	-	5,000	50,000	(10,000)	(10,000)
Unfunded Amortization	11,548	11,548	11,548	11,548	11,548
	11,548	16,548	1,548	1,548	1,548
506 Financial Plan Surplus / (Deficit)	-	-	-	-	-

510 Civic Addressing	2025	2026	2027	2028	2029
Revenues					
User Fees & Service Charges	34,572	35,341	35,912	35,912	35,912
	<u>34,572</u>	<u>35,341</u>	<u>35,912</u>	<u>35,912</u>	<u>35,912</u>
Expenses					
Administration	4,341	4,341	4,341	4,341	4,341
Wages and Benefits	27,870	28,639	29,210	29,210	29,210
Operating	2,361	2,361	2,361	2,361	2,361
	<u>34,572</u>	<u>35,341</u>	<u>35,912</u>	<u>35,912</u>	<u>35,912</u>
Operating Surplus / (Deficit)	-	-	-	-	-
Other					
Capital Expenditures	-	-	(15,000)	-	-
Transfer (to)/from Reserves	-	-	15,000	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
510 Financial Plan Surplus / (Deficit)	-	-	-	-	-

520 Building Inspection Services	2025	2026	2027	2028	2029
Revenues					
User Fees & Service Charges	1,062,884	1,085,782	1,102,917	1,102,991	1,103,066
Other Revenue	600	600	600	600	600
	<u>1,063,484</u>	<u>1,086,382</u>	<u>1,103,517</u>	<u>1,103,591</u>	<u>1,103,666</u>
Expenses					
Administration	169,210	169,210	169,210	169,210	169,210
Wages and Benefits	830,086	852,913	869,975	869,975	869,975
Operating	57,688	57,759	57,832	57,906	57,981
Amortization of Tangible Capital Assets	17,040	17,040	17,040	17,040	17,040
	<u>1,074,024</u>	<u>1,096,922</u>	<u>1,114,057</u>	<u>1,114,131</u>	<u>1,114,206</u>
Operating Surplus / (Deficit)	(10,540)	(10,540)	(10,540)	(10,540)	(10,540)
Other					
Transfer (to)/from Reserves	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer (to)/from Other Funds	(500)	(500)	(500)	(500)	(500)
Unfunded Amortization	17,040	17,040	17,040	17,040	17,040
	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>	<u>10,540</u>
520 Financial Plan Surplus / (Deficit)	-	-	-	-	-

531 Economic Development Area A	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(17,612)	12,534	5,754	5,754	5,754
	<u>(17,612)</u>	<u>12,534</u>	<u>5,754</u>	<u>5,754</u>	<u>5,754</u>
Expenses					
Administration	3,754	3,754	3,754	3,754	3,754
Operating	37,880	8,780	2,000	2,000	2,000
	<u>41,634</u>	<u>12,534</u>	<u>5,754</u>	<u>5,754</u>	<u>5,754</u>
Operating Surplus / (Deficit)	(59,246)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	57,285	-	-	-	-
Prior Year Surplus/(Deficit)	1,961	-	-	-	-
	<u>59,246</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
531 Financial Plan Surplus / (Deficit)	-	-	-	-	-

532 Economic Development Area B	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(43,178)	10,318	4,257	4,257	4,257
	(43,178)	10,318	4,257	4,257	4,257
Expenses					
Administration	2,257	2,257	2,257	2,257	2,257
Operating	8,661	8,061	2,000	2,000	2,000
	10,918	10,318	4,257	4,257	4,257
Operating Surplus / (Deficit)	(54,096)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	51,727	-	-	-	-
Prior Year Surplus/(Deficit)	2,369	-	-	-	-
	54,096	-	-	-	-
532 Financial Plan Surplus / (Deficit)	-	-	-	-	-

533 Economic Development Area D	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(39,103)	8,951	4,033	4,033	4,033
	(39,103)	8,951	4,033	4,033	4,033
Expenses					
Administration	2,033	2,033	2,033	2,033	2,033
Operating	7,518	6,918	2,000	2,000	2,000
	9,551	8,951	4,033	4,033	4,033
Operating Surplus / (Deficit)	(48,654)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	46,837	-	-	-	-
Prior Year Surplus/(Deficit)	1,817	-	-	-	-
	48,654	-	-	-	-
533 Financial Plan Surplus / (Deficit)	-	-	-	-	-

534 Economic Development Area E	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(22,255)	7,747	3,511	3,511	3,511
	(22,255)	7,747	3,511	3,511	3,511
Expenses					
Administration	1,511	1,511	1,511	1,511	1,511
Operating	8,836	6,236	2,000	2,000	2,000
	10,347	7,747	3,511	3,511	3,511
Operating Surplus / (Deficit)	(32,602)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	30,827	-	-	-	-
Prior Year Surplus/(Deficit)	1,775	-	-	-	-
	32,602	-	-	-	-
534 Financial Plan Surplus / (Deficit)	-	-	-	-	-

535 Economic Development Area F	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	(37,283)	10,391	4,386	4,386	4,386
	<u>(37,283)</u>	<u>10,391</u>	<u>4,386</u>	<u>4,386</u>	<u>4,386</u>
Expenses					
Administration	2,386	2,386	2,386	2,386	2,386
Operating	12,605	8,005	2,000	2,000	2,000
	<u>14,991</u>	<u>10,391</u>	<u>4,386</u>	<u>4,386</u>	<u>4,386</u>
Operating Surplus / (Deficit)	(52,274)	-	-	-	-
Other					
Transfer (to)/from Appropriated Surplus	50,427	-	-	-	-
Prior Year Surplus/(Deficit)	1,847	-	-	-	-
	<u>52,274</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
535 Financial Plan Surplus / (Deficit)	-	-	-	-	-
540 Hillside Development Project	2025	2026	2027	2028	2029
Revenues					
Other Revenue	156,339	156,339	156,339	156,339	156,339
	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>	<u>156,339</u>
Expenses					
Administration	23,257	23,257	23,257	23,257	23,257
Wages and Benefits	83,243	85,532	32,899	32,899	32,899
Operating	243,469	128,057	91,336	91,336	91,336
	<u>349,969</u>	<u>236,846</u>	<u>147,492</u>	<u>147,492</u>	<u>147,492</u>
Operating Surplus / (Deficit)	(193,630)	(80,507)	8,847	8,847	8,847
Other					
Development of Land Held for Resale	(219,308)	(31,257)	(31,257)	(31,257)	(31,257)
Transfer (to)/from Reserves	412,938	111,764	22,410	22,410	22,410
	<u>193,630</u>	<u>80,507</u>	<u>(8,847)</u>	<u>(8,847)</u>	<u>(8,847)</u>
540 Financial Plan Surplus / (Deficit)	-	-	-	-	-

615 Community Recreation Facilities	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	7,278,957	7,469,217	7,582,529	7,605,091	7,626,004
Frontage & Parcel Taxes	1,698,073	118,005	-	-	-
User Fees & Service Charges	1,856,984	1,857,509	1,857,901	1,857,901	1,857,901
Investment Income	553,539	75,648	-	9,702	19,728
Other Revenue	17,858	17,858	17,858	17,858	17,858
	11,405,411	9,538,237	9,458,288	9,490,552	9,521,491
Expenses					
Administration	1,091,744	1,091,744	1,091,744	1,091,744	1,091,744
Wages and Benefits	4,514,156	4,611,624	4,703,297	4,703,297	4,703,297
Operating	2,294,378	2,126,116	2,134,716	2,130,316	2,130,316
Debt Charges - Interest	1,057,529	292,129	192,082	167,142	141,487
Amortization of Tangible Capital Assets	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	9,986,404	9,150,210	9,150,436	9,121,096	9,095,441
Operating Surplus / (Deficit)	1,419,007	388,027	307,852	369,456	426,050
Other					
Capital Expenditures	(8,868,330)	(1,250,900)	(2,669,500)	(1,638,000)	(376,700)
Proceeds from Long Term Debt	6,080,071	87,500	1,606,000	721,400	-
Debt Principal Repayment	(1,693,786)	(1,021,773)	(938,044)	(962,540)	(946,500)
Transfer (to)/from Reserves	2,271,241	768,549	665,095	481,087	(131,447)
Transfer (to)/from Appropriated Surplus	387,588	-	-	-	-
Transfer (to)/from Other Funds	(624,388)	-	-	-	-
Unfunded Amortization	1,028,597	1,028,597	1,028,597	1,028,597	1,028,597
	(1,419,007)	(388,027)	(307,852)	(369,456)	(426,050)
615 Financial Plan Surplus / (Deficit)	-	-	-	-	-

625 Pender Harbour Pool	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	695,172	709,218	719,722	719,722	719,722
Frontage & Parcel Taxes	64,523	64,523	64,523	64,523	46,788
User Fees & Service Charges	91,627	91,669	91,700	91,700	91,700
Investment Income	23,270	25,363	27,539	29,803	32,157
	874,592	890,773	903,484	905,748	890,367
Expenses					
Administration	91,922	91,922	91,922	91,922	91,922
Wages and Benefits	512,446	526,534	537,069	537,069	537,069
Operating	159,813	157,431	157,431	157,431	157,431
Debt Charges - Interest	35,470	35,470	35,470	35,470	17,735
Amortization of Tangible Capital Assets	101,634	101,634	101,634	101,634	101,634
	901,285	912,991	923,526	923,526	905,791
Operating Surplus / (Deficit)	(26,693)	(22,218)	(20,042)	(17,778)	(15,424)
Other					
Capital Expenditures	(70,441)	(10,000)	(10,000)	(10,000)	(10,000)
Debt Principal Repayment	(52,323)	(54,416)	(56,592)	(58,856)	(61,210)
Transfer (to)/from Reserves	47,823	(15,000)	(15,000)	(15,000)	(15,000)
Unfunded Amortization	101,634	101,634	101,634	101,634	101,634
	26,693	22,218	20,042	17,778	15,424
625 Financial Plan Surplus / (Deficit)	-	-	-	-	-

630 School Facilities - Joint Use	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	51,080	51,175	51,248	51,248	51,248
	<u>51,080</u>	<u>51,175</u>	<u>51,248</u>	<u>51,248</u>	<u>51,248</u>
Expenses					
Administration	2,757	2,757	2,757	2,757	2,757
Wages and Benefits	3,473	3,568	3,641	3,641	3,641
Operating	44,850	44,850	44,850	44,850	44,850
	<u>51,080</u>	<u>51,175</u>	<u>51,248</u>	<u>51,248</u>	<u>51,248</u>
Operating Surplus / (Deficit)	-	-	-	-	-
630 Financial Plan Surplus / (Deficit)	-	-	-	-	-

640 Gibsons & Area Library	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	910,703	910,896	911,039	911,039	911,039
	<u>910,703</u>	<u>910,896</u>	<u>911,039</u>	<u>911,039</u>	<u>911,039</u>
Expenses					
Administration	48,887	48,887	48,887	48,887	48,887
Wages and Benefits	6,957	7,150	7,293	7,293	7,293
Operating	897,118	897,118	897,118	897,118	897,118
Amortization of Tangible Capital Assets	52,180	52,180	52,180	52,180	52,180
	<u>1,005,142</u>	<u>1,005,335</u>	<u>1,005,478</u>	<u>1,005,478</u>	<u>1,005,478</u>
Operating Surplus / (Deficit)	(94,439)	(94,439)	(94,439)	(94,439)	(94,439)
Other					
Transfer (to)/from Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfer (to)/from Other Funds	92,259	92,259	92,259	92,259	92,259
Unfunded Amortization	52,180	52,180	52,180	52,180	52,180
	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>	<u>94,439</u>
640 Financial Plan Surplus / (Deficit)	-	-	-	-	-

643 Egmont/Pender Harbour Library Service	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	66,581	66,811	66,811	66,811	66,811
	<u>66,581</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>
Expenses					
Administration	3,270	3,270	3,270	3,270	3,270
Operating	63,541	63,541	63,541	63,541	63,541
	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>	<u>66,811</u>
Operating Surplus / (Deficit)	(230)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	230	-	-	-	-
	<u>230</u>	-	-	-	-
643 Financial Plan Surplus / (Deficit)	-	-	-	-	-

645 Halfmoon Bay Library Service	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	184,268	184,907	184,907	184,907	184,907
	<u>184,268</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>
Expenses					
Administration	9,067	9,067	9,067	9,067	9,067
Operating	175,840	175,840	175,840	175,840	175,840
	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>	<u>184,907</u>
Operating Surplus / (Deficit)	(639)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	639	-	-	-	-
	<u>639</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
645 Financial Plan Surplus / (Deficit)	-	-	-	-	-

646 Roberts Creek Library Service	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	219,479	219,920	219,920	219,920	219,920
	<u>219,479</u>	<u>219,920</u>	<u>219,920</u>	<u>219,920</u>	<u>219,920</u>
Expenses					
Administration	6,335	6,335	6,335	6,335	6,335
Operating	122,326	121,326	121,326	121,326	121,326
	<u>128,661</u>	<u>127,661</u>	<u>127,661</u>	<u>127,661</u>	<u>127,661</u>
Operating Surplus / (Deficit)	90,818	92,259	92,259	92,259	92,259
Other					
Transfer (to)/from Appropriated Surplus	1,000	-	-	-	-
Transfer (to)/from Other Funds	(92,259)	(92,259)	(92,259)	(92,259)	(92,259)
Prior Year Surplus/(Deficit)	441	-	-	-	-
	<u>(90,818)</u>	<u>(92,259)</u>	<u>(92,259)</u>	<u>(92,259)</u>	<u>(92,259)</u>
646 Financial Plan Surplus / (Deficit)	-	-	-	-	-

648 Museum Service	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	191,815	192,466	192,466	192,466	192,466
	<u>191,815</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>
Expenses					
Administration	9,266	9,266	9,266	9,266	9,266
Operating	183,200	183,200	183,200	183,200	183,200
	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>	<u>192,466</u>
Operating Surplus / (Deficit)	(651)	-	-	-	-
Other					
Prior Year Surplus/(Deficit)	651	-	-	-	-
	<u>651</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
648 Financial Plan Surplus / (Deficit)	-	-	-	-	-

650 Community Parks	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	3,223,839	2,889,415	3,234,121	3,211,555	3,197,488
Government Transfers	1,815,934	-	-	-	-
User Fees & Service Charges	41,600	41,600	41,600	41,600	41,600
Other Revenue	11,100	11,100	11,100	11,100	11,100
	5,092,473	2,942,115	3,286,821	3,264,255	3,250,188
Expenses					
Administration	339,085	339,085	339,085	339,085	339,085
Wages and Benefits	1,249,957	1,273,053	1,298,512	1,298,512	1,298,512
Operating	1,153,727	874,458	875,587	876,740	939,240
Debt Charges - Interest	7,302	32,141	47,434	35,083	26,131
Amortization of Tangible Capital Assets	178,381	178,381	178,381	178,381	178,381
	2,928,452	2,697,118	2,738,999	2,727,801	2,781,349
Operating Surplus / (Deficit)	2,164,021	244,997	547,822	536,454	468,839
Other					
Capital Expenditures	(5,936,983)	-	-	-	-
Proceeds from Long Term Debt	1,474,931	-	-	-	-
Debt Principal Repayment	(13,250)	(14,016)	(310,474)	(299,106)	(293,991)
Transfer (to)/from Reserves	263,157	(409,362)	(415,729)	(415,729)	(353,229)
Transfer (to)/from Appropriated Surplus	151,963	-	-	-	-
Transfer (to)/from Other Funds	1,717,780	-	-	-	-
Unfunded Amortization	178,381	178,381	178,381	178,381	178,381
	(2,164,021)	(244,997)	(547,822)	(536,454)	(468,839)
650 Financial Plan Surplus / (Deficit)	-	-	-	-	-

665 Bicycle & Walking Paths	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	71,733	55,718	56,216	56,216	56,216
	71,733	55,718	56,216	56,216	56,216
Expenses					
Administration	13,233	13,233	13,233	13,233	13,233
Wages and Benefits	24,115	24,777	25,275	25,275	25,275
Operating	7,708	7,708	7,708	7,708	7,708
Amortization of Tangible Capital Assets	79,260	79,260	79,260	79,260	79,260
	124,316	124,978	125,476	125,476	125,476
Operating Surplus / (Deficit)	(52,583)	(69,260)	(69,260)	(69,260)	(69,260)
Other					
Capital Expenditures	(577,616)	-	-	-	-
Transfer (to)/from Reserves	243,206	(10,000)	(10,000)	(10,000)	(10,000)
Transfer (to)/from Appropriated Surplus	(16,677)	-	-	-	-
Transfer (to)/from Other Funds	324,410	-	-	-	-
Unfunded Amortization	79,260	79,260	79,260	79,260	79,260
	52,583	69,260	69,260	69,260	69,260
665 Financial Plan Surplus / (Deficit)	-	-	-	-	-

667 Area A Bicycle & Walking Paths	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	12,752	12,949	13,099	13,099	13,099
	<u>12,752</u>	<u>12,949</u>	<u>13,099</u>	<u>13,099</u>	<u>13,099</u>
Expenses					
Administration	1,403	1,403	1,403	1,403	1,403
Wages and Benefits	7,149	7,346	7,496	7,496	7,496
Operating	4,200	4,200	4,200	4,200	4,200
Amortization of Tangible Capital Assets	6,349	6,349	6,349	6,349	6,349
	<u>19,101</u>	<u>19,298</u>	<u>19,448</u>	<u>19,448</u>	<u>19,448</u>
Operating Surplus / (Deficit)	(6,349)	(6,349)	(6,349)	(6,349)	(6,349)
Other					
Unfunded Amortization	6,349	6,349	6,349	6,349	6,349
	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>	<u>6,349</u>
667 Financial Plan Surplus / (Deficit)	-	-	-	-	-

670 Regional Recreation Programs	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	196,138	196,233	196,306	196,306	196,306
User Fees & Service Charges	30,319	30,319	30,319	30,319	30,319
	<u>226,457</u>	<u>226,552</u>	<u>226,625</u>	<u>226,625</u>	<u>226,625</u>
Expenses					
Administration	12,084	12,084	12,084	12,084	12,084
Wages and Benefits	3,473	3,568	3,641	3,641	3,641
Operating	210,900	210,900	210,900	210,900	210,900
	<u>226,457</u>	<u>226,552</u>	<u>226,625</u>	<u>226,625</u>	<u>226,625</u>
Operating Surplus / (Deficit)	-	-	-	-	-
670 Financial Plan Surplus / (Deficit)	-	-	-	-	-

680 Dakota Ridge Recreation Service Area	2025	2026	2027	2028	2029
Revenues					
Tax Requisitions	259,002	262,156	264,511	264,511	264,511
User Fees & Service Charges	38,000	38,000	38,000	38,000	38,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
	<u>299,002</u>	<u>302,156</u>	<u>304,511</u>	<u>304,511</u>	<u>304,511</u>
Expenses					
Administration	22,580	22,580	22,580	22,580	22,580
Wages and Benefits	114,720	117,874	120,229	120,229	120,229
Operating	161,702	161,702	161,702	161,702	161,702
Amortization of Tangible Capital Assets	6,583	6,583	6,583	6,583	6,583
	<u>305,585</u>	<u>308,739</u>	<u>311,094</u>	<u>311,094</u>	<u>311,094</u>
Operating Surplus / (Deficit)	(6,583)	(6,583)	(6,583)	(6,583)	(6,583)
Other					
Capital Expenditures	(58,500)	-	-	-	-
Transfer (to)/from Reserves	58,500	-	-	-	-
Unfunded Amortization	6,583	6,583	6,583	6,583	6,583
	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>	<u>6,583</u>
680 Financial Plan Surplus / (Deficit)	-	-	-	-	-